

**326 Froedtert Community Hospital - Pewaukee**  
 209 Pewaukee Road  
 Pewaukee, WI 53072  
 262-956-6150

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Waukesha  
 Analysis Area: Southeastern (2A)  
 Volume Group: 1

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 2A		Volume Group 1		FY 2022 vs.	
		Value	Ratio	Value	Ratio	Value	Ratio	FY	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	3.8%	60.7%	0.06	65.2%	0.06	15.0%	0.25	0.0%	N/A
Obstetrics	0.0%	37.3%	N/A	38.4%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	67.4%	N/A	0.0%	N/A	59.0%	N/A	0.0%	N/A
Total Hospital	3.8%	61.9%	0.06	65.0%	0.06	19.9%	0.19	0.0%	N/A
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	0.3	27.3	0.01	30.6	0.01	2.6	0.12	0.0	N/A
Obstetrics	0.0	4.7	N/A	5.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital	0.3	50.5	0.01	59.7	0.01	3.5	0.09	0.0	N/A
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	1.9	4.9	0.39	4.7	0.41	3.9	0.49	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	0.0	N/A	2.5	N/A	0.0	N/A
Total Hospital	1.9	5.3	0.37	4.9	0.39	4.8	0.40	0.0	N/A
<b>Surgical Operations</b>									
Inpatient	0	990	N/A	1,096	N/A	64	N/A	0	N/A
Outpatient	0	4,017	N/A	4,105	N/A	1,572	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	19.8%	N/A	21.1%	N/A	3.9%	N/A	0.0%	N/A
<b>Outpatient Visits</b>									
Non-Emergency Visits	57	141,022	0.00	148,029	0.00	20,590	0.00	0	N/A
Emergency Visits	5,481	17,305	0.32	21,238	0.26	4,256	1.29	0	N/A
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	2.0	18.9	0.11	18.9	0.11	3.1	0.64	0.0	N/A
Nurses, Licensed	16.1	234.4	0.07	224.6	0.07	36.9	0.44	0.0	N/A
Ancillary Nursing Personnel	0.0	38.1	N/A	41.2	N/A	6.4	N/A	0.0	N/A
All Other Personnel	18.1	466.6	0.04	410.1	0.04	63.8	0.28	0.0	N/A
Total FTEs	36.2	758.0	0.05	694.8	0.05	110.2	0.33	0.0	N/A
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	36.8	12.6	2.92	10.6	3.48	16.5	2.23	0.0	N/A
Nurses, Licensed	295.2	156.2	1.89	125.5	2.35	195.6	1.51	0.0	N/A
Ancillary Nursing Personnel	0.0	25.4	N/A	23.0	N/A	33.9	N/A	0.0	N/A
All Other Personnel	332.9	310.9	1.07	229.1	1.45	338.7	0.98	0.0	N/A
Total FTEs	664.9	505.0	1.32	388.2	1.71	584.8	1.14	0.0	N/A

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	8	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	57	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	110			Inpatient Days	0	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	8	57	110	3.8%	0.3	1.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	3	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	3	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	3	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	3	1	3.6
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	11	11	16.1	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	5	6	7.2
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	5	5	7.3
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				<b>Total</b>	<b>26</b>	<b>23</b>	<b>36.2</b>

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs.		
		Value	Ratio	Value	Ratio	Value	Ratio	FY	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$5,783,963	35.4%	47.3%	0.75	52.3%	0.68	47.0%	0.75	0.0%	N/A
Medical Assistance	\$2,114,178	12.9%	14.4%	0.90	11.4%	1.14	13.0%	0.99	0.0%	N/A
Commercial	\$7,843,422	48.0%	32.9%	1.46	33.6%	1.43	36.0%	1.34	0.0%	N/A
All Other	\$589,241	3.6%	5.4%	0.67	2.7%	1.32	4.0%	0.90	0.0%	N/A
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$4,948,440	30.3%	36.1%	0.84	42.5%	0.71	26.2%	1.16	0.0%	N/A
Medical Assistance	\$1,736,933	10.6%	11.3%	0.94	9.4%	1.13	9.3%	1.15	0.0%	N/A
Commercial	\$3,588,150	22.0%	14.8%	1.49	15.7%	1.40	11.3%	1.95	0.0%	N/A
Charity Care	\$12,981	0.1%	0.7%	0.11	0.9%	0.09	0.7%	0.11	0.0%	N/A
Bad Debt	\$617,421	3.8%	0.9%	4.32	0.9%	4.21	1.5%	2.44	0.0%	N/A
All Other	\$145,766	0.9%	3.0%	0.29	1.4%	0.64	2.2%	0.40	0.0%	N/A
Total Deductions	\$11,049,691	67.7%	66.8%	1.01	70.8%	0.96	51.3%	1.32	0.0%	N/A
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	0.0%	5.7%	N/A	N/A	4.4%	N/A	4.8%	N/A	0.0%	N/A
Net Gains/Losses as % of Net Income	0.0%	N/A	N/A	N/A	N/A	N/A	11.4%	N/A	0.0%	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$2,725,732	40.2%	41.8%	0.96	38.5%	1.05	49.1%	0.82	0.0%	N/A
Supplies & Services	\$3,380,726	49.9%	52.2%	0.96	53.6%	0.93	43.7%	1.14	0.0%	N/A
Capital Component	\$668,636	9.9%	6.0%	1.64	7.9%	1.26	7.2%	1.37	0.0%	N/A
<b>Fiscal Statistics</b>										
Operating Margin (%)	-28.3%	5.7%	N/A	N/A	8.7%	N/A	6.2%	N/A	0.0%	N/A
Total Hospital Net Income (%)	-28.3%	3.5%	N/A	N/A	7.0%	N/A	6.9%	N/A	0.0%	N/A
Return on Equity (%)	-8.2%	1.4%	N/A	N/A	4.4%	N/A	7.1%	N/A	0.0%	N/A
Current Ratio	3.8	3.9	0.97	0.97	10.2	0.37	3.3	1.15	0.0	N/A
Days in Net Patient Accounts Receivable	104.4	91.7	1.14	1.14	51.6	2.02	58.5	1.78	0.0	N/A
Average Payment Period	25.1	91.7	0.27	0.27	35.0	0.72	38.2	0.66	0.0	N/A
Equity Financing (%)	97.7%	59.1%	1.65	1.65	80.3%	1.22	49.5%	1.97	0.0%	N/A
Long-Term Debt to Equity Ratio	0.0	0.4	N/A	N/A	0.1	N/A	0.8	N/A	0.0	N/A
Times Interest Earned	0.0	5.7	N/A	N/A	7.4	N/A	6.4	N/A	0.0	N/A
Total Asset Turnover	0.3	0.4	0.69	0.69	0.6	0.45	1.0	0.28	0.0	N/A
Average Age of Plant (Years)	1.5	18.1	0.08	0.08	11.7	0.13	7.1	0.21	0.0	N/A
Increase (Decrease) Total Net Patient Revenue	0.0%	3.5%	N/A	N/A	1.1%	N/A	8.5%	N/A	0.0%	N/A
Outpatient Gross Revenue (% of Total GPR)	92.7%	66.2%	1.40	1.40	66.3%	1.40	81.4%	1.14	N/A	N/A
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$18,838	\$19,849	0.95	0.95	\$15,486	1.22	\$19,261	0.98	\$0	N/A
Inpatient Net Revenue per Day	\$7,405	\$3,697	2.00	2.00	\$3,131	2.36	\$2,916	2.54	\$0	N/A
Outpatient Net Revenue per Visit	\$871	\$819	1.06	1.06	\$708	1.23	\$812	1.07	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$16,330,804	Cash & Cash Equivalents	\$0	Current Liabilities	\$420,098
Less Deductions	\$11,049,691	Net Patient Receivables	\$1,510,848	Long-Term Debt	\$0
Net Patient Revenue	\$5,281,113	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$0			Subtotal	\$420,098
Total Revenue	\$5,281,113	Land, Buildings & Equipment (Net)	\$16,730,221	Unrestricted Fund Balance	\$17,886,872
Less Expenses	\$6,775,094	Other Assets	\$65,901	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$18,306,970
Net Income	-\$1,493,981	Total Assets	\$18,306,970		