

190 Select Specialty Hospital - Milwaukee - West Allis
 8901 W Lincoln Ave, 6th Floor
 West Allis, WI 53227
 414-328-7700

Fiscal Year: 01/01 to 12/31
 Type: Long-Term Acute Care
 Control: Corporation

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: N/A

Selected Utilization Statistics	FY 2022	All LTAC Hospitals		FY 2022 vs.2021	
		Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)					
Acute Long-Term Care	63.0%	56.5%	1.12	82.5%	0.76
Total Hospital	63.0%	56.2%	1.12	82.5%	0.76
Average Census (Patients)					
Acute Long-Term Care	21.4	24.3	0.88	24.7	0.87
Total Hospital	21.4	24.7	0.87	24.7	0.87
Average Length of Stay (Days)					
Acute Long-Term Care	32.7	37.5	0.87	33.7	0.97
Total Hospital	32.7	37.5	0.87	33.7	0.97
Full-Time Equivalents (FTEs)					
Administrators	2.0	6.0	0.33	1.0	2.00
Nurses, Licensed	26.7	27.0	0.99	25.8	1.03
Ancillary Nursing Personnel	15.2	18.6	0.82	14.4	1.06
All Other Personnel	41.9	65.3	0.64	40.9	1.03
Total FTEs	85.8	116.8	0.73	82.1	1.05
FTEs per 100 Patient Census (Adjusted)					
Administrators	9.3	24.2	0.39	4.0	2.31
Nurses, Licensed	124.7	108.7	1.15	104.4	1.19
Ancillary Nursing Personnel	71.1	74.9	0.95	58.3	1.22
All Other Personnel	195.5	262.9	0.74	165.2	1.18
Total FTEs	400.7	470.7	0.85	331.9	1.21

Total Hospital:
 Beds Set Up & Staffed 34
 Discharges 239
 Inpatient Days 7,819

Contract with:
 Health Maintenance Organization (HMO) No
 Preferred Provider Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	1	34	239	7,819	63.0%	21.4	32.7
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute							
	5	0	0	0	0.0%	0.0	0.0
Obstetrics							
	5	0	0	0	0.0%	0.0	0.0
Psychiatric							
	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency							
	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care							
	5	0	0	0	0.0%	0.0	0.0
Other inpatient							
	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	9	4	10.0
Registered Nurses	24	9	26.7	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	1	0	1.0
Ancillary Nursing Personnel	12	11	15.2	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	1	0.9
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	12	1	12.3
Health Info Mgmt-Administrators/Technicians	2	1	2.1	All Other Personnel	9	1	9.4
Pharmacy Personnel	2	3	3.1				
Clinical Laboratory Personnel	0	0	0.0				
				Total	76	31	85.8

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Selected Financial Statistics	FY 2022		All LTAC Hospitals		FY 2022 vs. 2021	
			Value	Ratio	FY 2021	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$46,228,496	52.8%	51.5%	1.03	62.3%	0.85
Medical Assistance	\$24,062,920	27.5%	22.7%	1.21	13.1%	2.10
Commercial	\$16,700,743	19.1%	25.3%	0.75	24.6%	0.77
All Other	\$509,163	0.6%	0.5%	1.15	0.0%	N/A
Deductions as % of Total Gross Patient Revenue						
Medicare	\$37,835,736	43.2%	41.1%	1.05	49.1%	0.88
Medical Assistance	\$20,667,474	23.6%	18.1%	N/A	10.9%	2.17
Commercial	\$13,316,167	15.2%	17.9%	0.85	18.4%	0.83
Bad Debt	\$74,795	0.1%	0.3%	0.25	0.1%	0.66
Charity Care	\$0	0.0%	0.0%	N/A	0.0%	N/A
All Other	\$462,363	0.5%	0.4%	1.19	0.0%	N/A
Total Deductions	\$72,356,535	82.7%	77.8%	1.06	78.5%	1.05
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.5%	3.1%	0.17	0.3%	1.80
Net Gains/Losses as % of Net Income		N/A	N/A	N/A	79.7%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$8,493,347	49.4%	51.8%	0.95	42.5%	1.16
Supplies & Services	\$7,176,866	41.7%	40.4%	1.03	48.7%	0.86
Capital Component	\$1,527,129	8.9%	7.8%	1.14	8.8%	1.01
Fiscal Statistics						
Operating Margin (%)		-13.0%	-6.5%	1.99	1.2%	N/A
Total Hospital Net Income (%)		-9.0%	-5.0%	1.79	5.8%	N/A
Return on Equity (%)		-5.0%	-7.2%	0.69	4.4%	N/A
Current Ratio		9.0	4.2	2.16	12.0	0.75
Days in Net Patient Accounts Receivable		78.3	72.1	1.09	55.3	1.42
Average Payment Period		55.4	41.1	1.35	42.2	1.31
Equity Financing (%)		80.3%	18.5%	4.33	91.9%	0.87
Long-Term Debt to Equity Ratio		0.1	0.4	0.36	0.0	N/A
Times Interest Earned		0.0	-5408.8	N/A	0.0	N/A
Total Asset Turnover		0.5	1.4	0.38	0.7	0.74
Average Age of Plant (Years)		33.5	13.5	2.47	15.5	2.16
Increase (Decrease) Total Net Patient Revenue		-20.6%	-13.3%	1.55	2.6%	N/A
Outpatient Gross Revenue (% of Total GPR)		N/A	0.3%	N/A	N/A	N/A
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$63,680		\$77,533	0.82	\$71,622	0.89
Inpatient Net Revenue per Day	\$1,946		\$2,065	0.94	\$2,126	0.92
Outpatient Net Revenue per Visit	\$0		\$121	N/A	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$87,501,322	Cash & Cash Equivalents	\$0	Current Liabilities	\$2,585,469
Less Deductions	\$72,356,535	Net Patient Receivables	\$3,249,855	Long-Term Debt	\$3,046,272
Net Patient Revenue	\$15,144,787	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$80,402			Subtotal	\$5,631,741
Total Revenue	\$15,225,190	Land, Buildings & Equipment (Net)	\$1,486,210	Unrestricted Fund Balance	\$22,903,977
Less Expenses	\$17,197,342	Other Assets	\$23,799,651	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$549,382			Total Liabilities & Fund Balance	\$28,535,718
Net Income	-\$1,422,770	Total Assets	\$28,535,716		