

310 Select Specialty Hospital - Madison
 801 Braxton Pl
 Madison, WI 53715
 608-260-2701

Fiscal Year: 01/01 to 12/31
 Type: Long-Term Acute Care
 Control: Corporation

County: Dane
 Analysis Area: Southern (1)
 Volume Group: N/A

Selected Utilization Statistics	FY 2022	All LTAC Hospitals		FY 2022 vs.2021	
		Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)					
Acute Long-Term Care	54.4%	56.5%	0.96	57.7%	0.94
Total Hospital	54.4%	56.2%	0.97	57.7%	0.94
Average Census (Patients)					
Acute Long-Term Care	31.5	24.3	1.30	33.4	0.94
Total Hospital	31.5	24.7	1.27	33.4	0.94
Average Length of Stay (Days)					
Acute Long-Term Care	33.7	37.5	0.90	36.6	0.92
Total Hospital	33.7	37.5	0.90	36.6	0.92
Full-Time Equivalents (FTEs)					
Administrators	1.0	6.0	0.17	1.0	1.00
Nurses, Licensed	29.9	27.0	1.11	29.9	1.00
Ancillary Nursing Personnel	17.6	18.6	0.95	15.8	1.12
All Other Personnel	97.4	65.3	1.49	77.3	1.26
Total FTEs	145.9	116.8	1.25	124.0	1.18
FTEs per 100 Patient Census (Adjusted)					
Administrators	3.2	24.2	0.13	3.0	1.06
Nurses, Licensed	94.8	108.7	0.87	89.5	1.06
Ancillary Nursing Personnel	55.8	74.9	0.75	47.2	1.18
All Other Personnel	309.0	262.9	1.18	231.0	1.34
Total FTEs	462.7	470.7	0.98	370.7	1.25

Total Hospital:
 Beds Set Up & Staffed 58
 Discharges 342
 Inpatient Days 11,512

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	2	58	342	11,512	54.4%	31.5	33.7
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute							
	5	0	0	0	0.0%	0.0	0.0
Obstetrics							
	5	0	0	0	0.0%	0.0	0.0
Psychiatric							
	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency							
	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care							
	5	0	0	0	0.0%	0.0	0.0
Other inpatient							
	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	2	3	3.4
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	12	3	13.6
Registered Nurses	26	8	29.9	Occupational Therapists	3	1	3.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	3	1	3.6
Ancillary Nursing Personnel	14	5	17.6	Physical Therapy Assistants/Aides	0	1	0.6
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	1	1.6
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	0	2.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	20	3	20.6
Health Info Mgmt-Administrators/Technicians	0	1	0.6	All Other Personnel	40	5	40.6
Pharmacy Personnel	6	5	7.3				
Clinical Laboratory Personnel	0	0	0.0				
				Total	130	37	145.9

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Selected Financial Statistics	FY 2022	All LTAC Hospitals		FY 2022 vs. 2021		
		Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$66,462,204	52.2%	51.5%	1.02	49.7%	1.05
Medical Assistance	\$14,677,257	11.5%	22.7%	0.51	10.9%	1.06
Commercial	\$45,115,321	35.5%	25.3%	1.40	39.4%	0.90
All Other	\$945,847	0.7%	0.5%	1.47	0.0%	N/A
Deductions as % of Total Gross Patient Revenue						
Medicare	\$54,014,536	42.5%	41.1%	1.03	36.6%	1.16
Medical Assistance	\$11,943,541	9.4%	18.1%	N/A	8.6%	1.10
Commercial	\$32,723,291	25.7%	17.9%	1.44	25.9%	0.99
Bad Debt	\$681,381	0.5%	0.3%	1.56	0.3%	1.92
Charity Care	\$0	0.0%	0.0%	N/A	0.0%	N/A
All Other	\$882,678	0.7%	0.4%	1.57	0.0%	N/A
Total Deductions	\$100,245,427	78.8%	77.8%	1.01	71.4%	1.10
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.2%	3.1%	0.06	0.3%	0.54
Net Gains/Losses as % of Net Income		N/A	N/A	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$14,730,751	51.7%	51.8%	1.00	44.6%	1.16
Supplies & Services	\$12,007,438	42.2%	40.4%	1.04	48.6%	0.87
Capital Component	\$1,745,765	6.1%	7.8%	0.79	6.7%	0.91
Fiscal Statistics						
Operating Margin (%)		-5.5%	-6.5%	0.84	10.9%	N/A
Total Hospital Net Income (%)		-4.1%	-5.0%	0.82	9.0%	N/A
Return on Equity (%)		-9.4%	-7.2%	1.31	22.5%	N/A
Current Ratio		2.1	4.2	0.51	1.9	1.13
Days in Net Patient Accounts Receivable		81.5	72.1	1.13	65.5	1.24
Average Payment Period		38.6	41.1	0.94	42.0	0.92
Equity Financing (%)		0.0%	18.5%	N/A	0.0%	1.15
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.0	N/A
Times Interest Earned		0.0	-5408.8	N/A	0.0	N/A
Total Asset Turnover		2.3	1.4	1.60	2.5	0.89
Average Age of Plant (Years)		11.4	13.5	0.84	11.3	1.01
Increase (Decrease) Total Net Patient Revenue		-16.6%	-13.3%	1.24	3.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		N/A	0.3%	N/A	N/A	N/A
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$80,809		\$77,533	1.04	\$97,670	0.83
Inpatient Net Revenue per Day	\$2,401		\$2,065	1.16	\$2,672	0.90
Outpatient Net Revenue per Visit	\$0		\$121	N/A	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$127,200,629	Cash & Cash Equivalents	\$0	Current Liabilities	\$2,956,528
Less Deductions	\$100,245,427	Net Patient Receivables	\$6,015,548	Long-Term Debt	\$0
Net Patient Revenue	\$26,955,202	Other Receivables	\$561	Other Liabilities	\$23,905,615
Plus Other Revenue	\$50,244			Subtotal	\$26,862,143
Total Revenue	\$27,005,447	Land, Buildings & Equipment (Net)	\$2,350,400	Unrestricted Fund Balance	-\$14,883,160
Less Expenses	\$28,483,954	Other Assets	\$3,612,474	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$353,769			Total Liabilities & Fund Balance	\$11,978,983
Net Income	-\$1,124,738	Total Assets	\$11,978,983		