

068 Norwood Health Center
 1600 N Chestnut Ave
 Marshfield, WI 54449
 715-384-2188

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: County

County: Wood
 Analysis Area: North Central (6)
 Volume Group:

Selected Utilization Statistics	FY 2022	All PSYCH Hospitals		FY 2022 vs. 2021	
		Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)					
Psychiatric	48.1%	68.1%	0.71	47.3%	1.02
Alcoholism/Chemical Dependency	0.0%	71.0%	N/A	0.0%	N/A
Total Hospital	48.1%	72.1%	0.67	47.3%	1.02
Average Census (Patients)					
Psychiatric	7.7	25.5	0.30	7.6	1.02
Alcoholism/Chemical Dependency	0.0	4.0	N/A	0.0	N/A
Total Hospital	7.7	29.2	0.26	7.6	1.02
Average Length of Stay (Days)					
Psychiatric	9.4	6.5	1.44	9.0	1.04
Alcoholism/Chemical Dependency	0.0	3.9	N/A	0.0	N/A
Total Hospital	9.4	6.2	1.51	9.0	1.04
Outpatient Visits					
Non-Emergency Visits	0	49,200	N/A	0	N/A
Emergency Visits	0	968	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	5.0	8.2	0.61	5.0	1.00
Nurses, Licensed	7.8	38.2	0.20	7.8	1.00
Psychologists	1.0	1.8	0.54	1.0	1.00
Social Workers	3.0	32.9	0.09	3.0	1.00
All Other Personnel	25.4	111.7	0.23	25.4	1.00
Total FTEs	42.2	192.8	0.22	42.2	1.00
FTEs per 100 Patient Census (Adjusted)					
Administrators	65.0	13.2	4.92	66.1	0.98
Nurses, Licensed	100.7	61.7	1.63	102.5	0.98
Psychologists	13.0	3.0	4.35	13.2	0.98
Social Workers	39.0	53.2	0.73	39.7	0.98
All Other Personnel	330.2	180.7	1.83	335.9	0.98
Total FTEs	547.9	311.8	1.76	557.4	0.98

Total Hospital:

Beds Set Up & Staffed 16
 Discharges 300
 Inpatient Days 2,808

Contract with:

Health Maintenance Organization (HMO) No
 Preferred Provider Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	16	300	2,808	48.1%	7.7	9.4
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	5	2	5.8	Occupational Therapists	1	1	1.6
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.6
Licensed Practical Nurses	2	0	2.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	4	5	6.2	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	1	0	1.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	3	0	3.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	2	0	2.0	All Other Personnel	14	0	14.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	38	9	42.2

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Selected Financial Statistics	FY 2022	All PSYCH Hospitals		FY 2022 vs. 2021		
		Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$1,627,418	31.4%	9.4%	3.35	32.6%	0.96
Medical Assistance	\$2,443,043	47.2%	36.2%	1.31	49.9%	0.95
Commercial	\$955,525	18.5%	47.2%	0.39	13.9%	1.33
All Other	\$148,652	2.9%	7.2%	0.40	3.6%	0.80
Deductions as % of Total Gross Patient Revenue						
Medicare	\$1,067,843	20.6%	5.7%	3.62	26.8%	0.77
Medical Assistance	\$1,059,863	20.5%	20.9%	0.98	11.9%	1.72
Commercial	\$159,891	3.1%	19.1%	0.16	2.7%	1.14
Charity Care	\$0	0.0%	1.5%	N/A	0.2%	N/A
Bad Debt	\$397,462	7.7%	0.9%	8.86	6.7%	1.15
All Other	\$20,394	0.4%	0.8%	0.50	0.1%	2.68
Total Deductions	\$2,705,453	52.3%	48.8%	1.07	48.5%	1.08
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		43.6%	18.9%	2.31	50.0%	0.87
Net Gains/Losses as % of Net Income		0.0%	N/A	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$1,952,666	55.0%	50.1%	1.10	50.8%	1.08
Supplies & Services	\$1,596,413	45.0%	46.8%	0.96	49.2%	0.91
Capital Component	\$0	0.0%	3.1%	N/A	0.0%	N/A
Fiscal Statistics						
Operating Margin (%)		18.9%	2.1%	8.99	6.6%	2.86
Total Hospital Net Income (%)		18.9%	2.0%	9.57	6.6%	2.86
Return on Equity (%)		9.8%	1.9%	5.23	0.0%	N/A
Current Ratio		0.55	2.3	0.24	0.00	N/A
Days in Net Patient Accounts Receivable		323.41	45.9	7.04	0.00	N/A
Average Payment Period		410.85	45.7	8.99	0.00	N/A
Equity Financing (%)		27.0%	48.6%	0.56	0.0%	N/A
Long-Term Debt to Equity Ratio		0.00	0.4	N/A	0.00	N/A
Times Interest Earned		0.00	10.9	N/A	0.00	N/A
Total Asset Turnover		0.52	1.0	0.55	0.00	N/A
Average Age of Plant (Years)		0.00	12.1	N/A	0.00	N/A
Increase (Decrease) Total Net Patient Revenue		-20.9%	-6.7%	3.11	-11.5%	1.82
Outpatient Gross Revenue (% of Total GPR)		N/A	53.0%	N/A	N/A	N/A
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$9,555		\$7,710	1.24	\$10,131	0.94
Inpatient Net Revenue per Day	\$1,021		\$1,255	0.81	\$1,131	0.90
Outpatient Net Revenue per Visit	\$0		\$757	N/A	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$5,174,638	Cash & Cash Equivalents	\$0	Current Liabilities	\$3,994,919
Less Deductions	\$2,705,453	Net Patient Receivables	\$2,187,855	Long-Term Debt	\$0
Net Patient Revenue	\$2,469,185	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$1,905,417			Subtotal	\$3,994,919
Total Revenue	\$4,374,602	Land, Buildings & Equipment (Net)	\$2,717,475	Unrestricted Fund Balance	\$2,262,498
Less Expenses	\$3,549,079	Other Assets	\$3,489,701	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$6,257,417
Net Income	\$825,523	Total Assets	\$8,395,031		