

**099 Rogers Memorial Hospital Inc**  
 34700 Valley Road  
 Oconomowoc, WI 53066  
 262-646-4411

Fiscal Year: 08/01 to 07/31  
 Type: Psychiatric  
 Control: Other Not-For-Profit

County: Waukesha  
 Analysis Area: Southeastern (2A)  
 Volume Group:

Selected Utilization Statistics	FY 2022	All PSYCH Hospitals		FY 2022 vs. 2021	
		Value	Ratio	FY 2021	Ratio
<b>Occupancy Rate (%)</b>					
Psychiatric	81.9%	68.1%	1.20	92.6%	0.88
Alcoholism/Chemical Dependency	82.0%	71.0%	1.15	96.5%	0.85
Total Hospital	81.9%	72.1%	1.14	93.1%	0.88
<b>Average Census (Patients)</b>					
Psychiatric	53.2	25.5	2.09	60.2	0.88
Alcoholism/Chemical Dependency	6.6	4.0	1.65	7.7	0.85
Total Hospital	59.8	29.2	2.04	67.9	0.88
<b>Average Length of Stay (Days)</b>					
Psychiatric	10.7	6.5	1.65	9.8	1.10
Alcoholism/Chemical Dependency	4.5	3.9	1.14	4.7	0.96
Total Hospital	9.3	6.2	1.50	8.7	1.07
<b>Outpatient Visits</b>					
Non-Emergency Visits	31,327	49,200	0.64	32,896	0.95
Emergency Visits	0	968	N/A	0	N/A
<b>Full-Time Equivalents (FTEs)</b>					
Administrators	8.6	8.2	1.05	14.5	0.59
Nurses, Licensed	93.6	38.2	2.45	92.5	1.01
Psychologists	0.0	1.8	N/A	0.0	N/A
Social Workers	129.7	32.9	3.94	102.5	1.27
All Other Personnel	491.7	111.7	4.40	539.3	0.91
Total FTEs	723.6	192.8	3.75	748.8	0.97
<b>FTEs per 100 Patient Census (Adjusted)</b>					
Administrators	4.7	13.2	0.36	7.8	0.61
Nurses, Licensed	51.4	61.7	0.83	49.8	1.03
Psychologists	0.0	3.0	N/A	0.0	N/A
Social Workers	71.3	53.2	1.34	55.2	1.29
All Other Personnel	270.1	180.7	1.50	290.4	0.93
Total FTEs	397.5	311.8	1.28	403.2	0.99

**Total Hospital:**  
 Beds Set Up & Staffed 73  
 Discharges 2,348  
 Inpatient Days 21,828

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	1	65	1,812	19,435	81.9%	53.2	10.7
<b>Alcoholism/chemical dependency</b>	2	8	536	2,393	82.0%	6.6	4.5
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	7	4	8.6	Surgical Personnel	0	0	0.0
Physicians & Dentists	24	4	25.6	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	36	63	81.4	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	2	2.7	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	11	54	42.9	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	21	13	28.3
Physician Assistants	3	0	3.0	Dietitians & Nutritionists	13	10	20.1
Nurse Practitioners	7	5	9.6	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	111	34	129.7
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	203	200	333.4
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	35	5	37.3
Pharmacy Personnel	1	1	1.2				
Clinical Laboratory Personnel	0	0	0.0				
				<b>Total</b>	<b>473</b>	<b>395</b>	<b>723.6</b>

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Selected Financial Statistics	FY 2022		All PSYCH Hospitals		FY 2022 vs. 2021	
			Value	Ratio	FY 2021	Ratio
<b>Gross Revenue as % of Total Gross Patient Revenue</b>						
Medicare	\$8,195,690	3.3%	9.4%	0.36	3.6%	0.93
Medical Assistance	\$25,331,150	10.3%	36.2%	0.29	11.8%	0.88
Commercial	\$209,453,891	85.5%	47.2%	1.81	83.6%	1.02
All Other	\$1,933,825	0.8%	7.2%	0.11	1.0%	0.78
<b>Deductions as % of Total Gross Patient Revenue</b>						
Medicare	\$6,153,026	2.5%	5.7%	0.44	2.4%	1.05
Medical Assistance	\$17,731,393	7.2%	20.9%	0.35	8.1%	0.89
Commercial	\$76,366,181	31.2%	19.1%	1.64	27.2%	1.15
Charity Care	\$2,945,602	1.2%	1.5%	0.81	0.9%	1.40
Bad Debt	\$1,020,230	0.4%	0.9%	0.48	0.4%	1.13
All Other	\$881,986	0.4%	0.8%	0.46	0.4%	0.89
Total Deductions	\$105,098,418	42.9%	48.8%	0.88	39.3%	1.09
<b>Other Revenue &amp; Net Gains or Losses</b>						
Other Revenue as % of Total Revenue		0.1%	18.9%	0.00	0.1%	0.74
Net Gains/Losses as % of Net Income		N/A	N/A	N/A	0.0%	N/A
<b>Expenses as % of Total Expenses</b>						
Salary/Fringe Benefits	\$63,125,639	53.4%	50.1%	1.06	56.2%	0.95
Supplies & Services	\$48,904,708	41.3%	46.8%	0.88	38.3%	1.08
Capital Component	\$6,245,604	5.3%	3.1%	1.73	5.5%	0.95
<b>Fiscal Statistics</b>						
Operating Margin (%)		15.5%	2.1%	7.37	24.3%	0.64
Total Hospital Net Income (%)		15.5%	2.0%	7.84	24.3%	0.64
Return on Equity (%)		7.5%	1.9%	3.99	13.2%	0.57
Current Ratio		3.01	2.3	1.33	3.16	0.95
Days in Net Patient Accounts Receivable		48.69	45.9	1.06	46.07	1.06
Average Payment Period		77.83	45.7	1.70	107.53	0.72
Equity Financing (%)		61.9%	48.6%	1.27	53.0%	1.17
Long-Term Debt to Equity Ratio		0.39	0.4	0.92	0.53	0.73
Times Interest Earned		0.00	10.9	N/A	0.00	N/A
Total Asset Turnover		0.49	1.0	0.51	0.54	0.89
Average Age of Plant (Years)		8.22	12.1	0.68	7.37	1.12
Increase (Decrease) Total Net Patient Revenue		-4.5%	-6.7%	0.67	9.2%	N/A
Outpatient Gross Revenue (% of Total GPR)		67.1%	53.0%	1.27	63.4%	1.06
<b>Net Revenue Statistics</b>						
Inpatient Net Revenue per Discharge	\$14,582		\$7,710	1.89	\$13,598	1.07
Inpatient Net Revenue per Day	\$1,569		\$1,255	1.25	\$1,567	1.00
Outpatient Net Revenue per Visit	\$3,403		\$757	4.50	\$3,296	1.03

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$244,914,556	Cash & Cash Equivalents	\$53,372,610	Current Liabilities	\$23,890,815
Less Deductions	\$105,098,418	Net Patient Receivables	\$18,650,294	Long-Term Debt	\$69,087,655
Net Patient Revenue	\$139,816,138	Other Receivables	\$0	Other Liabilities	\$16,864,168
Plus Other Revenue	\$94,692			Subtotal	\$109,842,638
Total Revenue	\$139,910,832	Land, Buildings & Equipment (Net)	\$83,539,893	Unrestricted Fund Balance	\$178,271,229
Less Expenses	\$118,275,951	Other Assets	\$132,551,070	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$12,792			Total Liabilities & Fund Balance	\$288,113,867
Net Income	\$21,622,089	Total Assets	\$288,113,867		