

140 Waukesha County Mental Health Center
 1501 Airport Rd
 Waukesha, WI 53188
 262-548-7957

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: County

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group:

Selected Utilization Statistics	FY 2022	All PSYCH Hospitals		FY 2022 vs. 2021	
		Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)					
Psychiatric	74.8%	68.1%	1.10	69.3%	1.08
Alcoholism/Chemical Dependency	0.0%	71.0%	N/A	0.0%	N/A
Total Hospital	74.8%	72.1%	1.04	69.3%	1.08
Average Census (Patients)					
Psychiatric	10.5	25.5	0.41	13.9	0.76
Alcoholism/Chemical Dependency	0.0	4.0	N/A	0.0	N/A
Total Hospital	10.5	29.2	0.36	13.9	0.76
Average Length of Stay (Days)					
Psychiatric	7.5	6.5	1.14	9.1	0.82
Alcoholism/Chemical Dependency	0.0	3.9	N/A	0.0	N/A
Total Hospital	7.5	6.2	1.21	9.1	0.82
Outpatient Visits					
Non-Emergency Visits	0	49,200	N/A	0	N/A
Emergency Visits	0	968	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	3.5	8.2	0.43	3.2	1.09
Nurses, Licensed	10.1	38.2	0.26	12.0	0.84
Psychologists	0.5	1.8	0.27	0.5	1.00
Social Workers	2.4	32.9	0.07	3.2	0.75
All Other Personnel	20.8	111.7	0.19	23.1	0.90
Total FTEs	37.3	192.8	0.19	42.0	0.89
FTEs per 100 Patient Census (Adjusted)					
Administrators	32.1	13.2	2.43	22.4	1.43
Nurses, Licensed	92.6	61.7	1.50	83.9	1.10
Psychologists	4.6	3.0	1.53	3.5	1.31
Social Workers	22.0	53.2	0.41	22.4	0.98
All Other Personnel	190.2	180.7	1.05	161.6	1.18
Total FTEs	341.5	311.8	1.10	293.7	1.16

Total Hospital:
 Beds Set Up & Staffed 14
 Discharges 513
 Inpatient Days 3,823

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	2	14	513	3,823	74.8%	10.5	7.5
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	1	3.5	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	7	17	9.0	Occupational Therapists	1	2	1.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	2	3.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	5	18	5.8	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	1	1.2
Nurse Practitioners	1	1	1.1	Psychologists	0	1	0.5
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	3	2.4
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	4	3	4.5
Health Info Mgmt-Administrators/Technicians	1	1	1.2	All Other Personnel	4	0	4.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	31	50	37.3

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Selected Financial Statistics	FY 2022		All PSYCH Hospitals		FY 2022 vs. 2021	
			Value	Ratio	FY 2021	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$1,979,609	35.2%	9.4%	3.75	41.9%	0.84
Medical Assistance	\$2,021,629	36.0%	36.2%	0.99	28.4%	1.27
Commercial	\$968,554	17.2%	47.2%	0.37	16.7%	1.03
All Other	\$649,740	11.6%	7.2%	1.60	12.9%	0.89
Deductions as % of Total Gross Patient Revenue						
Medicare	\$1,678,900	29.9%	5.7%	5.24	29.0%	1.03
Medical Assistance	\$1,178,282	21.0%	20.9%	1.00	21.8%	0.96
Commercial	\$634,576	11.3%	19.1%	0.59	11.6%	0.98
Charity Care	\$0	0.0%	1.5%	N/A	0.0%	N/A
Bad Debt	\$0	0.0%	0.9%	N/A	0.0%	N/A
All Other	\$257,556	4.6%	0.8%	5.82	3.6%	1.27
Total Deductions	\$3,749,314	66.7%	48.8%	1.37	65.9%	1.01
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		76.1%	18.9%	4.03	66.4%	1.15
Net Gains/Losses as % of Net Income		0.0%	N/A	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$3,697,512	47.3%	50.1%	0.94	67.2%	0.70
Supplies & Services	\$3,939,532	50.4%	46.8%	1.08	30.0%	1.68
Capital Component	\$186,484	2.4%	3.1%	0.78	2.8%	0.85
Fiscal Statistics						
Operating Margin (%)		0.0%	2.1%	N/A	0.0%	N/A
Total Hospital Net Income (%)		0.0%	2.0%	N/A	0.0%	N/A
Return on Equity (%)		0.0%	1.9%	N/A	0.0%	N/A
Current Ratio		0.00	2.3	N/A	0.00	N/A
Days in Net Patient Accounts Receivable		0.00	45.9	N/A	0.00	N/A
Average Payment Period		0.00	45.7	N/A	0.00	N/A
Equity Financing (%)		0.0%	48.6%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		0.00	0.4	N/A	0.00	N/A
Times Interest Earned		0.00	10.9	N/A	0.00	N/A
Total Asset Turnover		0.00	1.0	N/A	0.00	N/A
Average Age of Plant (Years)		0.00	12.1	N/A	0.00	N/A
Increase (Decrease) Total Net Patient Revenue		-19.6%	-6.7%	2.92	11.3%	N/A
Outpatient Gross Revenue (% of Total GPR)		N/A	53.0%	N/A	N/A	N/A
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$3,646		\$7,710	0.47	\$4,200	0.87
Inpatient Net Revenue per Day	\$470		\$1,255	0.37	\$446	1.05
Outpatient Net Revenue per Visit	\$0		\$757	N/A	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$5,619,532	Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$3,749,314	Net Patient Receivables	\$0	Long-Term Debt	\$0
Net Patient Revenue	\$1,870,218	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$5,953,309			Subtotal	\$0
Total Revenue	\$7,823,528	Land, Buildings & Equipment (Net)	\$0	Unrestricted Fund Balance	\$0
Less Expenses	\$7,823,528	Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$0
Net Income	\$0	Total Assets	\$0		