

144 North Central Health Care
 1100 Lakeview Dr
 Wausau, WI 54403
 715-848-4600

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: County

County: Marathon
 Analysis Area: North Central (6)
 Volume Group:

Selected Utilization Statistics	FY 2022	All PSYCH Hospitals		FY 2022 vs. 2021	
		Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)					
Psychiatric	50.3%	68.1%	0.74	54.1%	0.93
Alcoholism/Chemical Dependency	31.2%	71.0%	0.44	0.0%	N/A
Total Hospital	52.4%	72.1%	0.73	39.8%	1.32
Average Census (Patients)					
Psychiatric	11.6	25.5	0.45	13.0	0.89
Alcoholism/Chemical Dependency	0.3	4.0	0.08	0.6	0.54
Total Hospital	20.9	29.2	0.72	21.5	0.98
Average Length of Stay (Days)					
Psychiatric	4.3	6.5	0.66	4.8	0.90
Alcoholism/Chemical Dependency	2.2	3.9	0.56	2.8	0.79
Total Hospital	7.8	6.2	1.27	7.3	1.07
Outpatient Visits					
Non-Emergency Visits	146,995	49,200	2.99	197,221	0.75
Emergency Visits	3,465	968	3.58	4,361	0.79
Full-Time Equivalents (FTEs)					
Administrators	4.0	8.2	0.49	4.0	1.00
Nurses, Licensed	19.4	38.2	0.51	14.9	1.30
Psychologists	0.0	1.8	N/A	0.0	N/A
Social Workers	1.0	32.9	0.03	5.0	0.20
All Other Personnel	39.2	111.7	0.35	35.9	1.09
Total FTEs	63.6	192.8	0.33	59.9	1.06
FTEs per 100 Patient Census (Adjusted)					
Administrators	7.2	13.2	0.54	7.5	0.95
Nurses, Licensed	34.8	61.7	0.56	28.2	1.23
Psychologists	0.0	3.0	N/A	0.0	N/A
Social Workers	1.8	53.2	0.03	9.4	0.19
All Other Personnel	70.2	180.7	0.39	67.8	1.03
Total FTEs	113.9	311.8	0.37	113.0	1.01

Total Hospital:

Beds Set Up & Staffed 40
 Discharges 977
 Inpatient Days 7,646

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	23	978	4,224	50.3%	11.6	4.3
Alcoholism/chemical dependency	1	1	52	114	31.2%	0.3	2.2
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	1	16	458	3,308	56.6%	9.1	7.2

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	4	0	4.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	2	0	2.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	14	8	17.5	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	1	1.7	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	9	7	13.2	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	2	0.2	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	6	0	6.0
Health Info Mgmt-Administrators/Technicians	6	0	6.0	All Other Personnel	2	0	2.0
Pharmacy Personnel	8	3	9.1				
Clinical Laboratory Personnel	0	0	0.0				
				Total	54	21	63.6

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			All PSYCH Hospitals		FY 2022 vs. 2021	
Selected Financial Statistics			Value	Ratio	FY 2021	Ratio
FY 2022						
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$14,948,315	23.6%	9.4%	2.51	26.7%	0.89
Medical Assistance	\$42,947,195	67.9%	36.2%	1.88	60.9%	1.12
Commercial	\$3,487,404	5.5%	47.2%	0.12	6.7%	0.82
All Other	\$1,862,959	2.9%	7.2%	0.41	5.7%	0.51
Deductions as % of Total Gross Patient Revenue						
Medicare	\$1,524,156	2.4%	5.7%	0.42	14.9%	0.16
Medical Assistance	\$17,362,612	27.5%	20.9%	1.32	13.5%	2.03
Commercial	\$1,521,737	2.4%	19.1%	0.13	2.5%	0.94
Charity Care	\$1,842,056	2.9%	1.5%	1.96	4.8%	0.61
Bad Debt	\$903,122	1.4%	0.9%	1.65	0.7%	2.00
All Other	\$26,721	0.0%	0.8%	0.05	0.0%	N/A
Total Deductions	\$23,180,404	36.7%	48.8%	0.75	36.5%	1.01
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		30.4%	18.9%	1.61	34.2%	0.89
Net Gains/Losses as % of Net Income		1.1%	N/A	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$31,229,434	57.2%	50.1%	1.14	55.0%	1.04
Supplies & Services	\$21,616,268	39.6%	46.8%	0.85	41.2%	0.96
Capital Component	\$1,727,219	3.2%	3.1%	1.04	3.9%	0.82
Fiscal Statistics						
Operating Margin (%)		5.2%	2.1%	2.50	-5.8%	N/A
Total Hospital Net Income (%)		5.3%	2.0%	2.69	-5.6%	N/A
Return on Equity (%)		3.7%	1.9%	1.95	-4.4%	N/A
Current Ratio		3.91	2.3	1.72	1.62	2.42
Days in Net Patient Accounts Receivable		30.76	45.9	0.67	48.65	0.63
Average Payment Period		32.77	45.7	0.72	40.59	0.81
Equity Financing (%)		34.2%	48.6%	0.70	39.9%	0.86
Long-Term Debt to Equity Ratio		0.92	0.4	2.16	0.57	1.60
Times Interest Earned		19.62	10.9	1.79	-10.98	N/A
Total Asset Turnover		0.69	1.0	0.72	0.79	0.87
Average Age of Plant (Years)		27.16	12.1	2.24	22.20	1.22
Increase (Decrease) Total Net Patient Revenue		20.3%	-6.7%	N/A	2.3%	8.95
Outpatient Gross Revenue (% of Total GPR)		78.6%	53.0%	1.48	74.0%	1.06
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$7,117		\$7,710	0.92	\$9,103	0.78
Inpatient Net Revenue per Day	\$1,592		\$1,255	1.27	\$1,931	0.82
Outpatient Net Revenue per Visit	\$226		\$757	0.30	\$119	1.90

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$63,245,872	Cash & Cash Equivalents	\$6,540,014	Current Liabilities	\$4,790,841
Less Deductions	\$23,180,404	Net Patient Receivables	\$3,375,930	Long-Term Debt	\$26,134,287
Net Patient Revenue	\$40,065,468	Other Receivables	\$6,117,113	Other Liabilities	\$24,033,619
Plus Other Revenue	\$17,527,077			Subtotal	\$54,958,747
Total Revenue	\$57,592,545	Land, Buildings & Equipment (Net)	\$33,630,323	Unrestricted Fund Balance	\$28,532,902
Less Expenses	\$54,572,921	Other Assets	\$33,828,270	Restricted Fund Balance	\$24,570,332
Non-Operating Gains/Losses	\$33,444			Total Liabilities & Fund Balance	\$83,491,649
Net Income	\$3,053,068	Total Assets	\$83,491,650		