

**147 Milwaukee County Behavioral Health Complex**  
 9455 W Watertown Plank Rd  
 Milwaukee, WI 53226  
 414-257-6995

Fiscal Year: 01/01 to 12/31  
 Type: Psychiatric  
 Control: County

County: Milwaukee  
 Analysis Area: Milwaukee County (2B)  
 Volume Group:

Selected Utilization Statistics	FY 2022	All PSYCH Hospitals		FY 2022 vs. 2021	
		Value	Ratio	FY 2021	Ratio
<b>Occupancy Rate (%)</b>					
Psychiatric	0.0%	68.1%	N/A	68.2%	0.00
Alcoholism/Chemical Dependency	0.0%	71.0%	N/A	0.0%	N/A
Total Hospital	0.0%	72.1%	N/A	68.2%	0.00
<b>Average Census (Patients)</b>					
Psychiatric	16.3	25.5	0.64	23.9	0.68
Alcoholism/Chemical Dependency	0.0	4.0	N/A	0.0	N/A
Total Hospital	0.0	29.2	N/A	23.9	0.00
<b>Average Length of Stay (Days)</b>					
Psychiatric	10.3	6.5	1.58	10.1	1.02
Alcoholism/Chemical Dependency	0.0	3.9	N/A	0.0	N/A
Total Hospital	10.3	6.2	1.66	10.1	1.02
<b>Outpatient Visits</b>					
Non-Emergency Visits	20	49,200	0.00	19	1.05
Emergency Visits	4,275	968	4.42	6,289	0.68
<b>Full-Time Equivalents (FTEs)</b>					
Administrators	35.0	8.2	4.28	41.0	0.85
Nurses, Licensed	74.1	38.2	1.94	99.3	0.75
Psychologists	9.5	1.8	5.13	10.0	0.95
Social Workers	5.0	32.9	0.15	5.0	1.00
All Other Personnel	65.3	111.7	0.58	62.7	1.04
Total FTEs	188.8	192.8	0.98	218.0	0.87
<b>FTEs per 100 Patient Census (Adjusted)</b>					
Administrators	29.3	13.2	2.22	21.3	1.37
Nurses, Licensed	62.1	61.7	1.01	51.7	1.20
Psychologists	7.9	3.0	2.66	5.2	1.53
Social Workers	4.2	53.2	0.08	2.6	1.61
All Other Personnel	54.7	180.7	0.30	32.7	1.67
Total FTEs	158.2	311.8	0.51	113.5	1.39

**Total Hospital:**

Beds Set Up & Staffed 0  
 Discharges 579  
 Inpatient Days 5,945

**Contract with:**

Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	1	0	579	5,945	0.0%	16.3	10.3
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	35	0	35.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	1	11	2.7	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	59	6	63.5	Occupational Therapists	5	1	5.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	5	2	5.9	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	5	4	10.5	Psychologists	8	1	9.5
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	5	0	5.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	50	0	50.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	0	0	0.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				<b>Total</b>	<b>174</b>	<b>25</b>	<b>188.8</b>

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Selected Financial Statistics	FY 2022	All PSYCH Hospitals		FY 2022 vs. 2021		
		Value	Ratio	FY 2021	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>						
Medicare	\$6,060,080	5.4%	9.4%	0.58	5.6%	0.98
Medical Assistance	\$55,995,160	50.3%	36.2%	1.39	77.0%	0.65
Commercial	\$1,929,942	1.7%	47.2%	0.04	0.7%	2.43
All Other	\$47,275,079	42.5%	7.2%	5.86	16.7%	2.54
<b>Deductions as % of Total Gross Patient Revenue</b>						
Medicare	\$3,868,802	3.5%	5.7%	0.61	2.3%	1.50
Medical Assistance	\$15,624,378	14.0%	20.9%	0.67	10.5%	1.34
Commercial	\$0	0.0%	19.1%	N/A	0.2%	N/A
Charity Care	\$3,370,073	3.0%	1.5%	2.04	3.9%	0.78
Bad Debt	\$47,115	0.0%	0.9%	0.05	0.2%	0.27
All Other	\$0	0.0%	0.8%	N/A	1.8%	N/A
Total Deductions	\$22,910,369	20.6%	48.8%	0.42	18.9%	1.09
<b>Other Revenue &amp; Net Gains or Losses</b>						
Other Revenue as % of Total Revenue	48.1%		18.9%	2.55	42.7%	1.13
Net Gains/Losses as % of Net Income	0.0%		N/A	N/A	0.0%	N/A
<b>Expenses as % of Total Expenses</b>						
Salary/Fringe Benefits	\$47,336,361	27.8%	50.1%	0.55	27.1%	1.03
Supplies & Services	\$122,112,927	71.7%	46.8%	1.53	72.5%	0.99
Capital Component	\$768,894	0.5%	3.1%	0.15	0.4%	1.08
<b>Fiscal Statistics</b>						
Operating Margin (%)	0.0%		2.1%	N/A	0.0%	N/A
Total Hospital Net Income (%)	0.0%		2.0%	N/A	0.0%	N/A
Return on Equity (%)	0.0%		1.9%	N/A	0.0%	N/A
Current Ratio	1.68		2.3	0.74	3.37	0.50
Days in Net Patient Accounts Receivable	44.48		45.9	0.97	50.26	0.88
Average Payment Period	22.11		45.7	0.48	23.11	0.96
Equity Financing (%)	0.0%		48.6%	N/A	73.1%	N/A
Long-Term Debt to Equity Ratio	-0.14		0.4	N/A	0.01	N/A
Times Interest Earned	0.00		10.9	N/A	1.00	N/A
Total Asset Turnover	8.60		1.0	9.00	3.95	2.18
Average Age of Plant (Years)	91.92		12.1	7.58	56.04	1.64
Increase (Decrease) Total Net Patient Revenue	-34.7%		-6.7%	5.15	11.5%	N/A
Outpatient Gross Revenue (% of Total GPR)	85.5%		53.0%	1.61	86.2%	0.99
<b>Net Revenue Statistics</b>						
Inpatient Net Revenue per Discharge	\$15,078		\$7,710	1.96	\$13,693	1.10
Inpatient Net Revenue per Day	\$1,385		\$1,255	1.10	\$1,220	1.14
Outpatient Net Revenue per Visit	\$18,549		\$757	24.51	\$19,616	0.95

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$111,260,261	Cash & Cash Equivalents	\$351,732	Current Liabilities	\$10,287,639
Less Deductions	\$22,910,369	Net Patient Receivables	\$10,766,395	Long-Term Debt	\$2,974,446
Net Patient Revenue	\$88,349,892	Other Receivables	\$494	Other Liabilities	\$27,268,439
Plus Other Revenue	\$81,868,289			Subtotal	\$40,530,524
Total Revenue	\$170,218,182	Land, Buildings & Equipment (Net)	\$2,511,587	Unrestricted Fund Balance	-\$20,730,879
Less Expenses	\$170,218,182	Other Assets	\$6,169,437	Restricted Fund Balance	\$5,703
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$19,799,645
Net Income	\$0	Total Assets	\$19,799,645		