

149 Aurora Psychiatric Hospital
 1220 Dewey Avenue
 Wauwatosa, WI 53213
 414-454-6600

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Selected Utilization Statistics	FY 2022	All PSYCH Hospitals		FY 2022 vs. 2021	
		Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)					
Psychiatric	60.3%	68.1%	0.89	62.6%	0.96
Alcoholism/Chemical Dependency	0.0%	71.0%	N/A	0.0%	N/A
Total Hospital	64.5%	72.1%	0.89	72.5%	0.89
Average Census (Patients)					
Psychiatric	53.7	25.5	2.10	55.1	0.97
Alcoholism/Chemical Dependency	3.7	4.0	0.94	8.7	0.43
Total Hospital	57.4	29.2	1.96	63.8	0.90
Average Length of Stay (Days)					
Psychiatric	4.3	6.5	0.66	4.3	1.01
Alcoholism/Chemical Dependency	3.1	3.9	0.79	3.1	1.01
Total Hospital	4.2	6.2	0.68	4.1	1.03
Outpatient Visits					
Non-Emergency Visits	51,923	49,200	1.06	55,398	0.94
Emergency Visits	0	968	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	12.8	8.2	1.56	14.0	0.91
Nurses, Licensed	97.4	38.2	2.55	126.0	0.77
Psychologists	4.0	1.8	2.16	78.5	0.05
Social Workers	81.4	32.9	2.48	4.0	20.35
All Other Personnel	227.0	111.7	2.03	251.0	0.90
Total FTEs	422.5	192.8	2.19	473.5	0.89
FTEs per 100 Patient Census (Adjusted)					
Administrators	14.1	13.2	1.07	14.1	1.00
Nurses, Licensed	107.7	61.7	1.75	127.3	0.85
Psychologists	4.4	3.0	1.48	79.3	0.06
Social Workers	90.0	53.2	1.69	4.0	22.27
All Other Personnel	251.0	180.7	1.39	253.6	0.99
Total FTEs	467.2	311.8	1.50	478.3	0.98

Total Hospital:
 Beds Set Up & Staffed 89
 Discharges 4,957
 Inpatient Days 20,945

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	1	89	4,552	19,587	60.3%	53.7	4.3
Alcoholism/chemical dependency	1	0	438	1,358	0.0%	3.7	3.1
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	12	1	12.8	Surgical Personnel	0	0	0.0
Physicians & Dentists	22	3	22.6	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	66	46	86.2	Occupational Therapists	2	0	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	5	0	5.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	5	3	5.2	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	5	0	5.0	Recreational Therapists	1	3	2.8
Physician Assistants	2	0	2.0	Dietitians & Nutritionists	1	3	2.6
Nurse Practitioners	6	2	6.0	Psychologists	4	0	4.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	75	25	81.4
Clinical Nurse Specialists	0	1	0.2	All Other Health Professionals	48	31	60.7
Health Info Mgmt-Administrators/Technicians	4	1	4.5	All Other Personnel	102	27	110.0
Pharmacy Personnel	8	1	8.6				
Clinical Laboratory Personnel	0	0	0.0				
				Total	369	147	422.5

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			All PSYCH Hospitals		FY 2022 vs. 2021	
Selected Financial Statistics			Value	Ratio	FY 2021	Ratio
FY 2022						
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$18,144,829	12.7%	9.4%	1.36	13.4%	0.95
Medical Assistance	\$65,153,245	45.7%	36.2%	1.26	44.4%	1.03
Commercial	\$53,971,033	37.9%	47.2%	0.80	39.9%	0.95
All Other	\$5,143,574	3.6%	7.2%	0.50	2.3%	1.57
Deductions as % of Total Gross Patient Revenue						
Medicare	\$14,118,939	9.9%	5.7%	1.74	10.1%	0.99
Medical Assistance	\$50,857,586	35.7%	20.9%	1.71	34.8%	1.03
Commercial	\$27,867,602	19.6%	19.1%	1.03	21.1%	0.93
Charity Care	\$929,930	0.7%	1.5%	0.44	0.6%	1.05
Bad Debt	\$2,134,006	1.5%	0.9%	1.73	1.4%	1.04
All Other	\$2,569,878	1.8%	0.8%	2.29	1.1%	1.64
Total Deductions	\$98,477,941	69.1%	48.8%	1.42	69.2%	1.00
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.7%	18.9%	0.04	6.5%	0.11
Net Gains/Losses as % of Net Income		0.0%	N/A	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$29,516,624	59.6%	50.1%	1.19	57.3%	1.04
Supplies & Services	\$17,065,612	34.5%	46.8%	0.74	36.4%	0.95
Capital Component	\$2,951,632	6.0%	3.1%	1.95	6.3%	0.95
Fiscal Statistics						
Operating Margin (%)		-11.9%	2.1%	N/A	-0.5%	23.82
Total Hospital Net Income (%)		-12.0%	2.0%	N/A	-0.5%	23.83
Return on Equity (%)		-11.6%	1.9%	N/A	-0.5%	21.98
Current Ratio		2.94	2.3	1.30	2.34	1.26
Days in Net Patient Accounts Receivable		72.56	45.9	1.58	55.86	1.30
Average Payment Period		23.13	45.7	0.51	28.34	0.82
Equity Financing (%)		82.0%	48.6%	1.69	92.1%	0.89
Long-Term Debt to Equity Ratio		0.00	0.4	N/A	0.00	N/A
Times Interest Earned		-5.29	10.9	N/A	0.75	N/A
Total Asset Turnover		0.97	1.0	1.02	1.06	0.92
Average Age of Plant (Years)		9.17	12.1	0.76	8.29	1.11
Increase (Decrease) Total Net Patient Revenue		-3.6%	-6.7%	0.54	5.5%	N/A
Outpatient Gross Revenue (% of Total GPR)		36.7%	53.0%	0.69	35.0%	1.05
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$4,884		\$7,710	0.63	\$4,665	1.05
Inpatient Net Revenue per Day	\$1,158		\$1,255	0.92	\$1,127	1.03
Outpatient Net Revenue per Visit	\$421		\$757	0.56	\$384	1.10

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$142,412,679	Cash & Cash Equivalents	-\$6,912,013	Current Liabilities	\$3,009,255
Less Deductions	\$98,477,941	Net Patient Receivables	\$8,733,452	Long-Term Debt	\$0
Net Patient Revenue	\$43,934,738	Other Receivables	\$0	Other Liabilities	\$5,162,596
Plus Other Revenue	\$313,154			Subtotal	\$8,171,851
Total Revenue	\$44,247,894	Land, Buildings & Equipment (Net)	\$36,576,979	Unrestricted Fund Balance	\$37,267,630
Less Expenses	\$49,533,868	Other Assets	\$7,041,062	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$1,513			Total Liabilities & Fund Balance	\$45,439,481
Net Income	-\$5,287,487	Total Assets	\$45,439,480		