

192 Rogers Memorial Hospital - Milwaukee
 11101 W Lincoln Ave
 West Allis, WI 53227
 414-327-3000

Fiscal Year: 08/01 to 07/31
 Type: Psychiatric
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Selected Utilization Statistics	FY 2022	All PSYCH Hospitals		FY 2022 vs. 2021	
		Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)					
Psychiatric	84.5%	68.1%	1.24	84.4%	1.00
Alcoholism/Chemical Dependency	64.9%	71.0%	0.91	64.1%	1.01
Total Hospital	79.4%	72.1%	1.10	79.2%	1.00
Average Census (Patients)					
Psychiatric	45.6	25.5	1.79	45.6	1.00
Alcoholism/Chemical Dependency	12.3	4.0	3.11	12.2	1.01
Total Hospital	57.9	29.2	1.98	57.8	1.00
Average Length of Stay (Days)					
Psychiatric	6.1	6.5	0.94	6.3	0.97
Alcoholism/Chemical Dependency	4.0	3.9	1.03	3.8	1.05
Total Hospital	5.5	6.2	0.89	5.6	0.99
Outpatient Visits					
Non-Emergency Visits	38,006	49,200	0.77	32,552	1.17
Emergency Visits	0	968	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	9.7	8.2	1.18	7.3	1.33
Nurses, Licensed	56.1	38.2	1.47	70.5	0.80
Psychologists	0.0	1.8	N/A	0.0	N/A
Social Workers	69.3	32.9	2.11	59.8	1.16
All Other Personnel	168.7	111.7	1.51	245.4	0.69
Total FTEs	303.7	192.8	1.58	382.8	0.79
FTEs per 100 Patient Census (Adjusted)					
Administrators	9.8	13.2	0.74	7.7	1.27
Nurses, Licensed	57.2	61.7	0.93	75.1	0.76
Psychologists	0.0	3.0	N/A	0.0	N/A
Social Workers	70.6	53.2	1.33	63.7	1.11
All Other Personnel	172.1	180.7	0.95	261.4	0.66
Total FTEs	309.9	311.8	0.99	407.8	0.76

Total Hospital:
 Beds Set Up & Staffed 73
 Discharges 3,825
 Inpatient Days 21,148

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

192 Rogers Memorial Hospital - Milwaukee
West Allis, WI 53227

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	54	2,711	16,647	84.5%	45.6	6.1
Alcoholism/chemical dependency	2	19	1,114	4,501	64.9%	12.3	4.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	7	5	9.7	Surgical Personnel	0	0	0.0
Physicians & Dentists	8	5	8.6	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	27	32	51.7	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	1	0.7	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	11	33	35.5	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	3	2	4.9
Physician Assistants	6	0	6.0	Dietitians & Nutritionists	2	3	3.6
Nurse Practitioners	3	1	3.8	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	63	15	69.3
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	74	44	96.9
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	11	2	12.1
Pharmacy Personnel	1	2	1.2				
Clinical Laboratory Personnel	0	0	0.0				
				Total	216	145	303.7

192 Rogers Memorial Hospital - Milwaukee

West Allis, WI 53227

Selected Financial Statistics	FY 2022		All PSYCH Hospitals		FY 2022 vs. 2021	
			Value	Ratio	FY 2021	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$10,362,510	8.0%	9.4%	0.85	9.1%	0.88
Medical Assistance	\$48,637,802	37.6%	36.2%	1.04	38.8%	0.97
Commercial	\$69,142,264	53.5%	47.2%	1.13	51.2%	1.04
All Other	\$1,206,977	0.9%	7.2%	0.13	0.9%	1.03
Deductions as % of Total Gross Patient Revenue						
Medicare	\$7,482,256	5.8%	5.7%	1.01	6.5%	0.89
Medical Assistance	\$33,555,240	25.9%	20.9%	1.24	27.0%	0.96
Commercial	\$28,775,569	22.2%	19.1%	1.17	19.9%	1.12
Charity Care	\$2,434,105	1.9%	1.5%	1.27	1.8%	1.06
Bad Debt	\$816,598	0.6%	0.9%	0.73	0.9%	0.69
All Other	\$554,826	0.4%	0.8%	0.54	0.5%	0.91
Total Deductions	\$73,618,594	56.9%	48.8%	1.17	56.5%	1.01
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.0%	18.9%	0.00	0.0%	0.88
Net Gains/Losses as % of Net Income		0.0%	N/A	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$34,877,445	62.4%	50.1%	1.25	64.3%	0.97
Supplies & Services	\$18,589,720	33.3%	46.8%	0.71	31.0%	1.07
Capital Component	\$2,387,715	4.3%	3.1%	1.40	4.7%	0.92
Fiscal Statistics						
Operating Margin (%)		-0.2%	2.1%	N/A	5.7%	N/A
Total Hospital Net Income (%)		-0.2%	2.0%	N/A	5.7%	N/A
Return on Equity (%)		-0.2%	1.9%	N/A	5.6%	N/A
Current Ratio		3.20	2.3	1.41	4.36	0.73
Days in Net Patient Accounts Receivable		36.50	45.9	0.79	44.54	0.82
Average Payment Period		38.96	45.7	0.85	27.25	1.43
Equity Financing (%)		61.9%	48.6%	1.27	72.6%	0.85
Long-Term Debt to Equity Ratio		0.39	0.4	0.92	0.23	1.70
Times Interest Earned		0.00	10.9	N/A	0.00	N/A
Total Asset Turnover		0.80	1.0	0.84	0.98	0.82
Average Age of Plant (Years)		10.09	12.1	0.83	9.35	1.08
Increase (Decrease) Total Net Patient Revenue		6.8%	-6.7%	N/A	9.8%	0.70
Outpatient Gross Revenue (% of Total GPR)		40.9%	53.0%	0.77	38.4%	1.06
Net Revenue Statistics						
Inpatient Net Revenue per Discharge		\$7,367	\$7,710	0.96	\$7,182	1.03
Inpatient Net Revenue per Day		\$1,332	\$1,255	1.06	\$1,290	1.03
Outpatient Net Revenue per Visit		\$746	\$757	0.99	\$800	0.93

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$129,349,555	Cash & Cash Equivalents	\$12,877,421	Current Liabilities	\$5,764,231
Less Deductions	\$73,618,594	Net Patient Receivables	\$5,573,854	Long-Term Debt	\$16,669,052
Net Patient Revenue	\$55,730,961	Other Receivables	\$0	Other Liabilities	\$4,056,821
Plus Other Revenue	\$4,994			Subtotal	\$26,490,104
Total Revenue	\$55,735,954	Land, Buildings & Equipment (Net)	\$17,911,302	Unrestricted Fund Balance	\$43,024,269
Less Expenses	\$55,854,880	Other Assets	\$33,151,796	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$69,514,373
Net Income	-\$118,926	Total Assets	\$69,514,373		