

**319 Rogers Memorial Hospital - Brown Deer**  
 4600 West Schroeder Drive  
 Brown Deer, WI 53223  
 414-865-2500

Fiscal Year: 08/01 to 07/31  
 Type: Psychiatric  
 Control: Other Not-For-Profit

County: Milwaukee  
 Analysis Area: Milwaukee County (2B)  
 Volume Group:

Selected Utilization Statistics	FY 2022	All PSYCH Hospitals		FY 2022 vs. 2021	
		Value	Ratio	FY 2021	Ratio
<b>Occupancy Rate (%)</b>					
Psychiatric	83.3%	68.1%	1.22	91.2%	0.91
Alcoholism/Chemical Dependency	80.0%	71.0%	1.13	89.1%	0.90
Total Hospital	82.7%	72.1%	1.15	90.8%	0.91
<b>Average Census (Patients)</b>					
Psychiatric	37.5	25.5	1.47	41.0	0.91
Alcoholism/Chemical Dependency	8.8	4.0	2.22	9.8	0.90
Total Hospital	46.3	29.2	1.58	50.8	0.91
<b>Average Length of Stay (Days)</b>					
Psychiatric	6.7	6.5	1.04	6.8	1.00
Alcoholism/Chemical Dependency	4.5	3.9	1.16	4.7	0.95
Total Hospital	6.2	6.2	1.00	6.3	0.99
<b>Outpatient Visits</b>					
Non-Emergency Visits	32,204	49,200	0.65	34,635	0.93
Emergency Visits	0	968	N/A	0	N/A
<b>Full-Time Equivalents (FTEs)</b>					
Administrators	7.7	8.2	0.94	8.9	0.86
Nurses, Licensed	56.1	38.2	1.47	54.0	1.04
Psychologists	0.0	1.8	N/A	0.0	N/A
Social Workers	69.3	32.9	2.11	60.4	1.15
All Other Personnel	170.7	111.7	1.53	169.0	1.01
Total FTEs	303.7	192.8	1.58	292.2	1.04
<b>FTEs per 100 Patient Census (Adjusted)</b>					
Administrators	11.2	13.2	0.85	11.6	0.97
Nurses, Licensed	82.2	61.7	1.33	70.8	1.16
Psychologists	0.0	3.0	N/A	0.0	N/A
Social Workers	101.5	53.2	1.91	79.2	1.28
All Other Personnel	250.3	180.7	1.39	221.5	1.13
Total FTEs	445.2	311.8	1.43	383.1	1.16

**Total Hospital:**  
 Beds Set Up & Staffed 56  
 Discharges 2,737  
 Inpatient Days 16,899

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	1	45	2,028	13,688	83.3%	37.5	6.7
<b>Alcoholism/chemical dependency</b>	2	11	709	3,211	80.0%	8.8	4.5
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	5	7.7	Surgical Personnel	0	0	0.0
Physicians & Dentists	8	5	8.6	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	27	32	51.7	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	1	0.7	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	11	33	35.5	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	3	2	4.9
Physician Assistants	6	0	6.0	Dietitians & Nutritionists	2	3	3.6
Nurse Practitioners	3	1	3.8	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	63	15	69.3
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	74	44	96.9
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	13	2	14.1
Pharmacy Personnel	1	2	1.2				
Clinical Laboratory Personnel	0	0	0.0				
				<b>Total</b>	<b>216</b>	<b>145</b>	<b>303.7</b>

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Selected Financial Statistics	FY 2022		All PSYCH Hospitals		FY 2022 vs. 2021	
			Value	Ratio	FY 2021	Ratio
<b>Gross Revenue as % of Total Gross Patient Revenue</b>						
Medicare	\$7,279,573	8.0%	9.4%	0.86	6.6%	1.22
Medical Assistance	\$36,186,506	40.0%	36.2%	1.11	43.6%	0.92
Commercial	\$46,730,543	51.6%	47.2%	1.09	49.5%	1.04
All Other	\$283,872	0.3%	7.2%	0.04	0.2%	1.35
<b>Deductions as % of Total Gross Patient Revenue</b>						
Medicare	\$5,308,599	5.9%	5.7%	1.03	4.8%	1.23
Medical Assistance	\$24,683,575	27.3%	20.9%	1.31	31.0%	0.88
Commercial	\$21,359,298	23.6%	19.1%	1.24	21.8%	1.08
Charity Care	\$1,084,988	1.2%	1.5%	0.81	1.3%	0.93
Bad Debt	\$594,152	0.7%	0.9%	0.76	0.7%	0.90
All Other	\$137,457	0.2%	0.8%	0.19	0.2%	0.98
Total Deductions	\$53,168,069	58.8%	48.8%	1.21	59.8%	0.98
<b>Other Revenue &amp; Net Gains or Losses</b>						
Other Revenue as % of Total Revenue		0.1%	18.9%	0.01	0.1%	1.22
Net Gains/Losses as % of Net Income		N/A	N/A	N/A	0.0%	N/A
<b>Expenses as % of Total Expenses</b>						
Salary/Fringe Benefits	\$26,482,112	66.3%	50.1%	1.32	67.8%	0.98
Supplies & Services	\$12,319,074	30.9%	46.8%	0.66	29.2%	1.06
Capital Component	\$1,117,233	2.8%	3.1%	0.92	3.0%	0.94
<b>Fiscal Statistics</b>						
Operating Margin (%)		-6.8%	2.1%	N/A	6.0%	N/A
Total Hospital Net Income (%)		-6.8%	2.0%	N/A	6.0%	N/A
Return on Equity (%)		-7.6%	1.9%	N/A	18.5%	N/A
Current Ratio		3.20	2.3	1.41	4.38	0.73
Days in Net Patient Accounts Receivable		26.44	45.9	0.58	42.70	0.62
Average Payment Period		26.29	45.7	0.58	25.78	1.02
Equity Financing (%)		61.9%	48.6%	1.27	18.4%	3.37
Long-Term Debt to Equity Ratio		0.39	0.4	0.92	2.68	0.14
Times Interest Earned		0.00	10.9	N/A	0.00	N/A
Total Asset Turnover		1.11	1.0	1.16	3.08	0.36
Average Age of Plant (Years)		7.48	12.1	0.62	6.63	1.13
Increase (Decrease) Total Net Patient Revenue		15.8%	-6.7%	N/A	21.5%	0.73
Outpatient Gross Revenue (% of Total GPR)		32.1%	53.0%	0.61	33.3%	0.96
<b>Net Revenue Statistics</b>						
Inpatient Net Revenue per Discharge	\$8,720		\$7,710	1.13	\$8,376	1.04
Inpatient Net Revenue per Day	\$1,412		\$1,255	1.13	\$1,339	1.05
Outpatient Net Revenue per Visit	\$436		\$757	0.58	\$434	1.01

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$90,480,494	Cash & Cash Equivalents	\$6,245,434	Current Liabilities	\$2,795,600
Less Deductions	\$53,168,069	Net Patient Receivables	\$2,703,269	Long-Term Debt	\$8,084,341
Net Patient Revenue	\$37,312,425	Other Receivables	\$0	Other Liabilities	\$1,967,522
Plus Other Revenue	\$51,058			Subtotal	\$12,847,463
Total Revenue	\$37,363,483	Land, Buildings & Equipment (Net)	\$25,197,021	Unrestricted Fund Balance	\$20,866,384
Less Expenses	\$39,918,419	Other Assets	-\$431,877	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$2,940			Total Liabilities & Fund Balance	\$33,713,847
Net Income	-\$2,551,996	Total Assets	\$33,713,847		