007 Western Wisconsin Health 1100 Bergslien St Baldwin, WI 54002 715-684-3311			Fiscal Type: Contro	GI	/01 to 09/30 //S itical Access Ho her Not-For-Pro		County: Analysis A Volume G	Area: We	nt Croix st Central (5A	\)
			All GMS Hospitals Analysis Area 5A		Area	Volume Group 4		FY 2023 vs. 2022		
Selected Utilization Statistics	ected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical		137.9%	61.5%	2.24	56.8%	2.43	42.9%	3.22	64.8%	2.13
Obstetrics		68.2%	41.1%	1.66	34.7%	0.04	20.5%	3.32	126.3%	0.54
Pediatrics		0.0%	67.0%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital		114.7%	61.6%	1.86	54.3%	2.11	39.2%	2.92	71.6%	1.60
Average Census (Patients)			24.0	0.00	10.0	0.44	0.0	0.00	5.0	4.07
Adult Medical-Surgical		5.5 1.4	24.9 5.0	0.22 0.27	12.6 2.6	0.44	9.2 1.1	0.60 1.23	5.2 1.3	1.07 1.08
Obstetrics		0.0	5.0 1.7	0.27 N/A	0.0	0.52 N/A	0.0	1.23 N/A	0.0	1.08 N/A
Pediatrics		6.9	44.9	0.15	18.5	0.37	12.6	0.55	6.4	1.07
Total Hospital			44.3				12.0	0.00	0.4	1.07
Average Length of Stay (Days) Adult Medical-Surgical		3.7	4.5	0.82	4.3	0.86	3.7	0.99	4.6	0.82
Obstetrics		1.6	2.4	0.67	2.3	0.71	2.0	0.79	2.0	0.82
Pediatrics		0.0	3.8	N/A	0.0	N/A	2.0	N/A	0.0	0.02 N/A
Total Hospital		3.8	4.9	0.78	4.4	0.86	3.8	1.00	3.6	1.04
Surgical Operations				0.70			0.0	1.00		1.04
Inpatient		116	989	0.12	358	0.32	224	0.52	94	1.23
Outpatient		729	4,208	0.17	2,715	0.27	2,033	0.36	644	1.13
Inpatient as % of All Surgeries	3	13.7%	19.0%	0.72	11.6%	1.18	9.9%	1.39	12.7%	1.08
Outpatient Visits										
Non-Emergency Visits		110,541	131,799	0.84	80,185	1.38	77,115	1.43	78,847	1.40
Emergency Visits		4,926	16,822	0.29	8,854	0.56	11,550	0.43	4,642	1.06
Full-Time Equivalents (FTEs)										
Administrators		15.0	17.5	0.86	10.4	1.44	10.6	1.42	15.0	1.00
Nurses, Licensed		76.3	232.9	0.33	132.4	0.58	97.4	0.78	70.3	1.09
Ancillary Nursing Personnel		8.8	42.6	0.21	20.9	0.42	15.0	0.59	15.8	0.56
All Other Personnel		203.9	453.0	0.45	273.9	0.74	210.0	0.97	194.2	1.05
Total FTEs		304.0	746.0	0.41	437.6	0.69	333.0	0.91	295.2	1.03
FTEs per 100 Patient Census (A	Adjusted)									
Administrators		31.0	12.3	2.52	13.2	2.35	15.0	2.06	32.4	0.95
Nurses, Licensed		157.6	163.8	0.96	167.9	0.94	138.1	1.14	152.0	1.04
Ancillary Nursing Personnel		18.2	30.0	0.61	26.5	0.69	21.2	0.86	34.1	0.53
All Other Personnel		421.0	318.6	1.32	347.5	1.21	297.9	1.41	420.0	
Total FTEs		627.8	524.6	1.20	555.1	1.13	472.2	1.33	638.5	0.98
Total Hospital:	c	Contract with:		Medicare-certified Swing		•	1	Newborn Nursery: Bassinets		1
Beds Set Up & Staffed	6 665	Health Maintenance	Yes		erage Beds Used		1			202
Discharges	665 2 512	Organization (HMO)		Discharges			38 360	Total Births Newborn Days		303 480
Inpatient Days	2,512	Preferred Provider	No	in	patient Days		360	INEWDO	JIII Days	489
		Organization (PPO)	UNI							

007 Western Wisconsin Health

Baldwin, WI 54002

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay
Inpatient Service Area	Service*	09/30/2023		(Days)			
General Medical-Surgical							
Adult Medical-Surgical, Acute	2	4	542	2,014	137.9%	5.5	3.7
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	2	309	498	68.2%	1.4	1.6
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units. * 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	15	0	15.0	Surgical Personnel		3	3	5.2
Physicians & Dentists	13	0	17.9	Radiological Services Personnel		6	3	7.3
Medical & Dental Residents	0	0	0.0	Sonographers		1	5	1.9
Dental Hygienists	0	0	0.0	Respiratory Therapists		2	1	2.0
Registered Nurses	25	72	62.2	Occupational Therapists		1	1	1.8
Certified Nurse Midwives	3	1	3.8	Occupational Therapy Assistants/Aides		0	0	0.0
Licensed Practical Nurses	0	1	0.1	Physical Therapists		3	2	4.5
Ancillary Nursing Personnel	2	15	8.8	Physical Therapy Assistants/Aides		1	0	1.0
Medical Assistants	29	10	35.7	Recreational Therapists		0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists		2	2	2.2
Nurse Practitioners	8	3	10.2	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		5	0	5.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		7	7	8.2
Health Info Mgmt-Administrators/Technicians	11	0	11.0	All Other Personnel		62	51	81.9
Pharmacy Personnel	2	7	7.0		Total	209	190	304.0
Clinical Laboratory Personnel	7	6	10.3					

Selected Financial Statistics FY 2023 Value Ratio FY 2022 Ratio Gross Revenue as % of Total Gross Patient Revenue \$37,986,723 35.3% 48.2% 0.73 51.7% 0.68 47.9% 0.74 37.8% 0.93 Medicare \$22,785,682 21.2% 14.2% 1.49 12.2% 1.74 13.8% 1.53 18.4% 1.15 Commercial \$44,732,027 41.6% 32.4% 1.28 31.5% 1.32 33.5% 1.24 41.5% 1.00 All Other \$2,147,392 2.0% 5.2% 0.38 4.7% 0.43 4.8% 0.42 2.3% 0.86 Deductions as % of Total Gross Patient Revenue Medicar & \$16,557,702 15.4% 37.1% 0.41 34.8% 0.62 10.5% 0.53 9.9% 0.56	Baldwin, WI 54002			All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022	
Gross Revenue as % of Total Gross Patient Revenue Medicare 537.966 / 723; \$32.785.682; 48.2%; 21.2%; 14.2%; 1.49 12.2%; 1.74 13.8%; 1.63 18.4%; 1.63 Commercial All Other \$24.785.682; 21.2%; 1.4.4%; 1.4.2%; 1.4.4%; 1.4.2%; 1.74 13.8%; 1.63 18.4%; 1.63 Deductions as % of total Gross Patient Revenue 2.0%; 5.2%; 0.38 4.7%; 0.43 4.8%; 0.42 2.3%; 0.68 Deductions as % of total Gross Patient Revenue \$55.952; 247; 5.5%; 11.2%; 0.49 8.8%; 0.44 33.7%; 0.46 12.0%; 0.29 Charity Care \$30.4949; 0.3%; 0.7%; 0.39 0.4%; 0.00 2.9%; 0.00 0.2%; 0.00 0.2%; 0.00 0.2%; 0.00 0.2%; 0.00 0.2%; 0.00 0.2%; 0.00 0.2%; 0.00 0.2%; 0.00 0.2%; 0.00 0.2%; 0.00 0.2%; 0.00 0.2%; 0.00	Selected Financial Statistics		FY 2023	Value	Ratio	5A Value	Ratio	4 Value	Ratio	FY 2022	Ratio
Medical Assistance \$22,786,682 \$21,2% 14,2% 1,74 13.8% 1.53 18.4% 1.15 All Other \$2,147,392 2,0% 5,2% 0.38 4,7% 0.43 4,8% 0.44 1.52 33,5% 1.24 41,5% 1.02 1.32 33,5% 1.24 41,5% 1.02 1.32 33,5% 1.24 41,5% 0.04 1.48% 0.44 43,5% 0.46 1.20% 1.20% 1.20% 1.20% 0.23% 0.62 10.5% 0.53 9.9% 0.56 0.62 10.5% 0.53 9.9% 0.56 0.62 10.5% 0.53 9.9% 0.66 0.9% 0.39 0.4% 0.62 10.5% 0.53 9.9% 0.56 0.64 0.9% 0.30% 0.07 0.68% 0.46 0.9% 0.39% 0.62 1.1% 1.33 3.1% 0.00 2.9% 0.00 0.2% NA NA NA NA NA NA NA NA NA <td></td> <td>Gross Patient Revenue</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		Gross Patient Revenue									
Commercial \$44,732,027 41.6% 32.4% 1.28 31.5% 1.32 33.5% 1.24 41.5% 1.00 All Other \$5,47,792 .2.9% .5.2% .0.98 .4.7% .0.93 .4.8% .0.42 .2.3% .0.98 Medical Assistance \$5,952,847 .5.5% .11.2% 0.49 .8.8% .0.62 10.5% 0.53 .9.9% 0.53 Commercial \$18,126,1619 17.0% 14.4% 1.0.4% 0.62 10.5% 0.46 0.9% 0.30 Bad Debt \$15,10.524 1.8% 0.8% 2.09 1.1% 1.55 1.0% 1.72 0.6% 2.9% 0.64 0.9% 0.33 1.24 6.2.8% 0.64 0.65% 1.19% 0.00 2.9% 0.60 0.2.9% 0.64 36.5% 1.12% 0.8% 2.09 1.1% 1.55 1.0% 1.72 0.6% 0.4% 0.38 1.0% 1.72 0.6% 0.4% 0.83 1.1% <t< td=""><td>Medicare</td><td>\$37,986,723</td><td>35.3%</td><td>48.2%</td><td>0.73</td><td>51.7%</td><td>0.68</td><td>47.9%</td><td>0.74</td><td>37.8%</td><td>0.93</td></t<>	Medicare	\$37,986,723	35.3%	48.2%	0.73	51.7%	0.68	47.9%	0.74	37.8%	0.93
All Other \$2,147,392 2.0% 5.2% 0.38 4.7% 0.43 4.8% 0.42 2.3% 0.86 Medical Assistance \$16,657,702 15.4% 37,1% 0.44 33.8% 0.44 33.7% 0.46 12.0% 1.29 1.20 1.3% 1.26 Medical Assistance \$18,258,619 17.0% 1.49% 1.14 10.0% 1.62 14.1% 1.20 13.3% 1.28 Charity Care \$3.04940 0.3% 0.7% 0.39 0.4% 0.75 0.0% 0.44 0.9% 0.06 0.0% 0.44 0.9% 0.06 0.2% NA All Other \$1.910,524 1.8% 0.33 4.2% 1.2 6.2% 0.66 2.8% 0.64 0.9% 2.2% 0.66 Other Revenue as % of Total Revenue 5.9% 6.4% 0.33 4.2% 1.2 6.2% 0.95 9.2% 0.66 Operating Benefits \$3.7190,535 57.3% 1.16% 1.38	Medical Assistance	\$22,785,682	21.2%	14.2%	1.49	12.2%	1.74	13.8%	1.53	18.4%	1.15
All Other S2,147,392; 2.0% 5.2% 0.38 4.7% 0.43 4.8% 0.42 2.3% 0.80 Medical Assistance \$\$16,557,702; 15.4% 37,1% 0.41 34.8%; 0.44 33,7% 0.46 12.0% 1.20 1.3% 1.26 0.49 8.8%; 0.42 1.3%; 1.20 1.3%;	Commercial	\$44,732,027	41.6%	32.4%	1.28	31.5%	1.32	33.5%	1.24	41.5%	1.00
Medical Assistance \$16,57,702 15,4% 37,1% 0.41 34,8% 0.42 33,7% 0.46 12,0% 12,9 Medical Assistance \$5,952,047 5.5% 11,1% 10,5% 16,2 14,1% 1,20 13,3% 1,28 Chartly Care \$33,049,493 0.3% 0.7% 0.39 0.4% 0.76 0.6% 0.46 0.6% 0.46 0.6% 0.46 0.6% 0.30 0.46 0.6% 0.6% 0.29% 0.06% 0.29% 0.06% 0.00 0.0% 3.0% 0.00 2.9% 0.06% 0.29% 0.00 0.0% 3.0% 0.00 2.9% 0.06% 0.68 0.28% 0.00 0.0% 3.0% 0.00 2.9% 0.6% 0.68 0.62.8% 0.64 0.6% 0.30 0.60 0.28% 0.64 0.88 57.3% 1.13% 3.67% 1.14 6.28% 0.64 0.83 5.1% 1.00 5.3% 5.7% 1.38 4.8% 1.17	All Other			5.2%	0.38	4.7%	0.43	4.8%	0.42	2.3%	0.86
Medical Assistance \$55,952,847; 5.5% 11.2% 0.48 8.8% 0.62 10.5% 0.53 9.9% 0.56 Commeroial \$16,256,619; 17.0% 14.9% 1.14 10.5% 1.62 14.1% 1.20 13.3% 1.28 Charity Care \$304,949; 0.3% 0.7% 0.39 0.4% 0.75 0.6% 0.46 0.9% 0.28 All Other \$31,910,524; 1.8% 0.8% 2.09 1.1% 1.55 1.0% 1.72 0.6% 3.6% 1.0% 3.6% 1.0% 3.6% 1.0% 0.68 62.8% 0.64 36.5% 1.0% Other Revenue & Not Total Expenses 5.9% 6.4% 0.33 4.2% 1.42 6.2% 0.95 9.2% 0.65 Not Gamptonet \$3.7190,538 \$57,3% 41.6% 1.38 48.8% 1.17 47.2% 1.21 58.6% 0.98 6.3% 1.04 0.7% 6.1% 0.98 6.3% 1.04 0	Deductions as % of Total Gro	ss Patient Revenue									
Commercial \$18,258,619 17,0% 14,9% 1,14 10,5% 1.62 14,1% 1.20 13,3% 128 Chartly Care \$304,949 0.3% 0.7% 0.3% 0.4% 0.75 0.6% 0.46 0.3% 0.30 All Other \$33,349 0.0% 3.3,49 0.00% 3.0,9% 67.9% 0.59 58.7% 0.88 62.8% 0.64 0.2% NA Total Deductions \$42,967,990 39.9% 67.9% 0.59 58.7% 0.88 62.8% 0.64 .0.2% NA Other Revenue as % of Total Revenue 5.9% 6.4% 0.93 4.2% 1.42 6.2% 0.95 9.2% 0.65 Net Gains/Losses as % of Total Revenue \$3,858,076 \$5.7% 0.70 46.5% 0.79 46.1% 0.80 \$5.3% 1.04 7.2% 1.21 58.6% 0.68 0.98 \$5.7% 0.70 46.5% 0.79 46.1% 0.81 \$5.1% 1.09 Supp	Medicare	\$16,557,702	15.4%	37.1%	0.41	34.8%	0.44	33.7%	0.46	12.0%	1.29
Charity Care \$304.942; 0.3% 0.7% 0.39 0.4% 0.75 0.6% 0.46 0.9% 0.23 All Other \$3.349; 0.0% 3.1% 0.00 3.0% 0.00 2.9% 0.00 -2.3% NA Total Deductions \$42,967,990; 39.9% 67.9% 0.59 58.7% 0.68 62.8% 0.64 36.5% 1.09 Other Revenue & Net Gains or Losses Solo Net Income 39.5% 1.13% 35.7 33.8% 1.12 62.8% 0.64 36.5% 1.09 Other Revenue & Net Gains or Losses Solo Net Income 39.5% 1.13% 35.7 33.8% 1.17 22.7% 1.28 64.% 0.83 1.17 22.7% 1.28 0.95 9.2% 0.65 Supplies & Services \$23.888.208; 56.8% 62.7% 0.70 46.1% 0.89 5.1% 1.09 Operating Margin (%) 5.6% 6.4% 0.87 4.9% 1.14 6.7% 0.89 5.1%	Medical Assistance	\$5,952,847	5.5%	11.2%	0.49	8.8%	0.62	10.5%	0.53	9.9%	0.56
Bad Debt \$1,910,524 1.8% 0.8% 2.09 1.1% 1.55 1.0% 1.72 0.6% 2.91 All Other \$3,349 0.0% 3.1% 0.00 3.0% 0.00 2.9% 0.00 2.9% 0.04 2.2% NA Other Revenue as % of Total Revenue 5.9% 6.4% 0.93 4.2% 1.42 6.2% 0.95 9.2% 0.65 Net GainsLosses as % of Total Revenue 3.9.5% 1.1.1% 3.3.8% 1.17 2.8.7% 1.38 N/A NA Stapplers as % of Total Expenses Salex/Finge Benefits \$37,190,538 57.3% 41.6% 1.38 48.8% 1.17 47.2% 1.21 58.6% 0.69 Stapplers & Services \$23,856,076 5.9% 5.7% 1.03 4.7% 1.27 6.7% 0.83 5.1% 1.09 Operating Margin (%) 5.6% 6.4% 0.87 4.4% 2.01 7.2% 1.23 9.1% 0.97 4.4% 2.01 7.2%	Commercial	\$18,258,619	17.0%	14.9%	1.14	10.5%	1.62	14.1%	1.20	13.3%	1.28
All Other \$3.349 0.0% 3.1% 0.00 3.0% 0.00 2.9% 0.00 -0.2% NNA Total Deductions \$42,967,990 39.9% 67.9% 0.59 58.7% 0.68 62.8% 0.64 36.5% 1.09 Other Revenue & Not Gial Revenue 5.9% 6.4% 0.93 4.2% 1.42 62.8% 0.95 9.2% 0.65 Net Gains or Losses 50 fotal Exponses 33.5% 11.1% 3.57 73.38% 1.17 28.7% 1.38 N/A N/A Salary/Finge Benefits \$37,190,538 57.3% 41.6% 1.38 48.8% 1.17 47.7% 1.21 58.6% 0.98 Supplies & Services \$23,888,208 38.8% 52.7% 0.70 46.5% 0.79 46.1% 0.80 51.% 0.98 Capital Component \$3.856,076 5.9% 6.4% 0.87 4.9% 1.14 6.7% 0.83 5.1% 1.09 Opatial Hospital Nati Income (%) 8.9	Charity Care	\$304,949	0.3%	0.7%	0.39	0.4%	0.75	0.6%	0.46	0.9%	0.30
Total Deductions \$42,987,990! 39.9% 67.9% 0.59 58.7% 0.68 62.8% 0.64 36.5% 1.09 Other Revenue & % of Total Revenue 5.9% 6.4% 0.93 4.2% 1.42 6.2% 0.95 9.2% 0.65 Net Gains/Losses as % of Total Revenue 39.5% 11.1% 3.57 33.8% 1.17 22.7% 1.28 N/A N/A N/A Supplies & Services \$\$23.882,003 36.8% 5.7% 1.03 4.7% 1.27 6.7% 0.80 35.3% 1.09 Operating Margin (%) 5.6% 6.4% 0.87 4.9% 1.14 6.7% 0.83 5.1% 1.09 Total Hospital Net Income (%) 8.9% 7.1% 1.25 7.2% 1.23 9.1% 0.97 4.4% 2.01 Return on Equity (%) 5.6% 6.4% 0.87 4.09 1.14 6.7% 0.83 5.1% 1.09 Total Hospital Net Income (%) 8.9% 7.1% 1.52 <td< td=""><td>Bad Debt</td><td>\$1,910,524</td><td>1.8%</td><td>0.8%</td><td>2.09</td><td>1.1%</td><td>1.55</td><td>1.0%</td><td>1.72</td><td>0.6%</td><td>2.91</td></td<>	Bad Debt	\$1,910,524	1.8%	0.8%	2.09	1.1%	1.55	1.0%	1.72	0.6%	2.91
Other Revenue & Net Gains of Losses 59% 6.4% 0.93 4.2% 1.42 6.2% 0.95 9.2% 0.65 Other Revenue as % of Total Expenses 39.5% 11.1% 3.67 33.8% 1.17 28.7% 1.38 N/A N/A Salary/Finge Benefits \$37,190,538 57.3% 41.6% 1.38 48.8% 1.17 47.2% 1.21 58.6% 0.98 Subplies & Services \$23,888,208 36.6% 52.7% 0.70 46.6% 0.79 46.1% 0.80 35.3% 1.09 Operating Margin (%) 5.6% 6.4% 0.87 4.9% 1.14 6.7% 0.83 5.1% 1.09 Total Hospital Net Income (%) 8.9% 7.1% 1.25 7.2% 1.23 9.1% 0.97 4.4% 2.01 1.3% 6.09 4.6% 1.73 4.1% 1.33 6.09 4.6% 1.73 4.1% 1.93 Current Ratio 7.9% 3.1% 2.60 1.3% 6.09 0	All Other	\$3,349	0.0%	3.1%	0.00	3.0%	0.00	2.9%	0.00	-0.2%	N/A
Other Revenue 5.9% 6.4% 0.93 4.2% 1.42 6.2% 0.95 9.2% 0.65 Net Gains/Losses as % of Nat Income 39.5% 11.1% 3.57 33.8% 1.17 28.7% 1.38 N/A N/A N/A Supplies & Services \$23.882.005 36.8% 52.7% 0.70 46.5% 0.79 46.1% 0.80 35.3% 1.04 Capital Component \$3.856.076 5.9% 5.7% 1.03 4.7% 1.27 6.7% 0.89 6.1% 0.98 Operating Margin (%) 5.6% 6.4% 0.87 4.9% 1.14 6.7% 0.83 5.1% 1.09 Total Hospital Net Income (%) 8.9% 7.1% 1.25 7.2% 1.23 9.1% 0.97 4.4% 2.91 1.52 1.1 3.87 1.4.3 0.31 4.6 0.95 Days in Net Patient Accounts Receivable 52.2 85.9 0.61 210.1 0.25 0.33 1.06 43.5 1.20 <td>Total Deductions</td> <td>\$42,987,990</td> <td>39.9%</td> <td>67.9%</td> <td>0.59</td> <td>58.7%</td> <td>0.68</td> <td>62.8%</td> <td>0.64</td> <td>36.5%</td> <td>1.09</td>	Total Deductions	\$42,987,990	39.9%	67.9%	0.59	58.7%	0.68	62.8%	0.64	36.5%	1.09
Net Gains/Losses as % of Net Income 39.5% 11.1% 3.57 33.8% 1.17 28.7% 1.38 N/A N/A Expenses as % of Total Expenses \$37,190,538 57.3% 41.6% 1.38 48.8% 1.17 47.2% 1.21 58.6% 0.98 Supplies & Services \$23,888,208 36.8% 52.7% 1.03 4.7% 1.27 6.7% 0.80 6.1% 0.98 Capital Component \$3,856.076 5.9% 5.7% 1.03 4.7% 1.27 6.7% 0.80 6.1% 0.98 Operating Margin (%) 5.6% 6.4% 0.87 4.9% 1.14 6.7% 0.83 5.1% 1.09 Current Ratio 4.4 2.9 1.52 1.1 3.87 1.3.3 0.4 4.05 1.23 0.31 4.6 0.95 1.23 2.3.3 1.34 1.02 4.4 2.9 1.51 3.6 7.4% 0.91 4.0.5 1.20 0.4 1.05 3.0 1.05	Other Revenue & Net Gains of	or Losses									
Expenses as % of Total Expenses Salary/Fringe Benefits \$37,190,538 57.3% 41.6% 1.38 48.8% 1.17 47.2% 1.21 58.6% 0.98 Supplies & Services \$32,388,208 36.8% 52.7% 0.70 46.5% 0.79 46.1% 0.89 6.1% 0.98 Fiscal Statistics 0perating Margin (%) 5.6% 6.4% 0.67 4.9% 1.14 6.7% 0.83 5.1% 1.09 Total Hospital Net Income (%) 8.9% 7.1% 1.25 7.2% 1.23 9.1% 0.97 4.4% 2.01 Return on Equity (%) 7.9% 3.1% 2.60 1.3% 6.09 4.6% 0.67 4.3 0.31 4.6 0.95 Days in Net Patient Accounts Receivable 52.2 85.9 0.61 210.1 0.25 43.3 1.26 5.1 3.3 0.8 41.6 0.9 7.4 0.1 0.5 3.0 8.8.5 1.20 Long-Torm Debt to Equity Ratio 0.7 0.4	Other Revenue as % of Tota	al Revenue	5.9%	6.4%					0.95		0.65
Salary/Fringe Benefits \$37,190,538; 57.3% 41.6% 1.38 48.8% 1.17 47.2% 1.21 55.6% 0.98 Supplies & Services \$23,888,208 36.8% 52.7% 0.70 46.5% 0.79 46.1% 0.80 35.3% 1.04 Capital Component \$3,856,076 5.9% 5.7% 1.03 4.7% 1.27 6.7% 0.89 5.3% 1.04 Operating Margin (%) 5.6% 6.4% 0.87 4.9% 1.14 6.7% 0.83 5.1% 1.09 Total Hospital Net Income (%) 8.9% 7.1% 1.25 7.2% 1.23 9.1% 0.97 4.4% 2.01 Return on Equity (%) 7.9% 3.1% 2.60 1.3% 6.09 4.6% 1.73 4.1% 1.33 Outparts in Net Patient Accounts Receivable 52.2 85.9 0.61 210.1 0.25 49.3 1.06 43.5 1.20 Average Payment Period 43.1 125.5 0.34 40.	Net Gains/Losses as % of N	let Income	39.5%	11.1%	3.57	33.8%	1.17	28.7%	1.38	N/A	N/A
Supplies & Services \$23,888,208 36.8% 52.7% 0.70 46.5% 0.79 46.1% 0.80 35.3% 1.04 Capital Component \$3,856,076 5.9% 5.7% 1.03 4.7% 1.27 6.7% 0.89 6.1% 0.98 Operating Margin (%) 5.6% 6.4% 0.87 4.9% 1.14 6.7% 0.89 6.1% 0.98 Total Hoopital Net Income (%) 8.9% 7.1% 1.25 7.2% 1.23 9.1% 0.97 4.4.4 2.9 Days in Net Patient Accounts Receivable 52.2 85.9 0.61 210.1 0.25 49.3 1.06 43.5 1.20 Average Payment Period 43.1 125.5 0.34 460.7 0.09 35.0 1.23 32.3 1.34 Equity Financing (%) 52.3% 57.8% 0.91 38.6% 1.36 57.4% 0.91 49.0% 1.07 Long-Term Debt to Equity Ratio 0.7 0.4 1.74 0.9 0.42	Expenses as % of Total Expe										
Capital Component \$3,856,076 5.9% 5.7% 1.03 4.7% 1.27 6.7% 0.89 6.1% 0.98 Operating Margin (%) 5.6% 6.4% 0.87 4.9% 1.14 6.7% 0.89 6.1% 0.98 Operating Margin (%) 5.6% 6.4% 0.87 4.9% 1.14 6.7% 0.83 5.1% 1.09 Total Hospital Net Income (%) 8.9% 7.1% 1.25 7.2% 1.23 9.1% 0.97 4.4% 2.01 Days in Net Patient Accounts Receivable 52.2 85.9 0.61 210.1 0.25 49.3 1.06 43.5 1.23 Average Payment Period 43.1 125.5 0.34 460.7 0.09 35.0 1.23 32.3 1.34 Equity Financing (%) 52.3% 57.8% 0.91 38.6% 1.36 57.4% 0.91 49.0% 1.07 Long-Term Debt to Equity Ratio 0.7 0.4 1.74 0.9 0.42 16.7 <t< td=""><td>Salary/Fringe Benefits</td><td>\$37,190,538</td><td>57.3%</td><td></td><td></td><td>48.8%</td><td></td><td>47.2%</td><td>1.21</td><td>58.6%</td><td>0.98</td></t<>	Salary/Fringe Benefits	\$37,190,538	57.3%			48.8%		47.2%	1.21	58.6%	0.98
Fiscal Statistics 5.6% 6.4% 0.87 4.9% 1.14 6.7% 0.83 5.1% 1.09 Total Hospital Net Income (%) 8.9% 7.1% 1.25 7.2% 1.23 9.1% 0.97 4.4% 2.01 Return on Equity (%) 7.9% 3.1% 2.60 1.3% 6.09 4.6% 1.73 4.1% 1.93 Current Ratio 4.4 2.9 1.52 1.1 3.87 14.3 0.31 4.6 0.95 Days in Net Patient Accounts Receivable 52.2 85.9 0.61 210.1 0.25 49.3 1.06 43.5 1.20 Average Payment Period 43.1 125.5 0.34 460.7 0.09 35.0 1.23 32.3 1.34 Times Interest Earned 9.7 12.0 0.80 2.9 0.42 16.7 0.58 4.8 2.02 Average Age of Plant (Years) 8.0 19.6 0.41 56.0 0.14 11.3 0.71 7.4 1									0.80		
Operating Margin (%) 5.6% 6.4% 0.87 4.9% 1.14 6.7% 0.83 5.1% 1.09 Total Hospital Net Income (%) 8.9% 7.1% 1.25 7.2% 1.23 9.1% 0.97 4.4% 2.01 Return on Equity (%) 7.9% 3.1% 2.60 1.3% 6.09 4.6% 1.73 4.1% 1.93 Current Ratio 4.4 2.9 1.52 1.1 3.87 14.3 0.31 4.6 0.95 Days in Net Patient Accounts Receivable 52.2 85.9 0.61 210.1 0.25 49.3 1.06 43.5 1.20 Average Payment Period 43.1 125.5 0.34 460.7 0.09 36.0 1.23 32.3 1.34 Equity Financing (%) 52.3% 57.8% 0.91 38.6% 1.36 57.4% 0.91 49.0% 1.07 Long-Term Debt to Equity Ratio 0.7 0.4 1.74 0.9 0.22 0.42 16.7 0.58		\$3,856,076	5.9%	5.7%	1.03	4.7%	1.27	6.7%	0.89	6.1%	0.98
Total Hospital Net Income (%) 8.9% 7.1% 1.25 7.2% 1.23 9.1% 0.97 4.4% 2.01 Return on Equity (%) 7.9% 3.1% 2.60 1.3% 6.09 4.6% 1.73 4.1% 1.93 Current Ratio 4.44 2.9 1.52 1.1 3.87 14.3 0.31 4.6 0.95 Days in Net Patient Accounts Receivable 52.2 85.9 0.61 210.1 0.25 49.3 1.06 43.5 1.20 Average Payment Period 43.1 125.5 0.34 460.7 0.09 35.0 1.23 32.3 1.34 Equity Financing (%) 52.3% 57.8% 0.91 38.6% 1.36 57.4% 0.91 49.0% 1.07 Long-Term Debt to Equity Ratio 0.7 0.4 1.74 0.9 0.74 0.1 5.33 0.8 0.81 Total Asset Turnover 0.9 0.4 2.02 2.4.88 0.5 1.76 0.9 0.92											
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Days in Net Patient Accounts Receivable 52.2 85.9 0.61 210.1 0.25 49.3 1.06 43.5 1.20 Average Payment Period 43.1 125.5 0.34 460.7 0.09 35.0 1.23 32.3 1.34 Equity Financing (%) 52.3% 57.8% 0.91 38.6% 1.36 57.4% 0.91 49.0% 1.07 Long-Term Debt to Equity Ratio 0.7 0.4 1.74 0.9 0.74 0.1 5.33 0.8 0.81 Times Interest Earned 9.7 12.0 0.80 22.9 0.42 16.7 0.58 4.8 2.02 Total Asset Turnover 0.9 0.4 2.02 0.2 4.88 0.5 1.76 0.9 0.92 Average Qe of Plant (Years) 8.0 19.6 0.41 56.0 0.14 11.3 0.71 7.4 1.08 Increase (Decrease) Total Net Patient Revenue en Discharge \$11,143 \$19,469 0.57 \$17,024 0.65 \$12,086 <td colspan="2">Return on Equity (%)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Return on Equity (%)										
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Net Revenue Statistics \$11,143 \$19,469 0.57 \$17,024 0.65 \$12,086 0.92 \$12,606 0.88 Inpatient Net Revenue per Day \$3,153 \$3,859 0.82 \$3,633 0.87 \$3,093 1.02 \$3,203 0.98 Outpatient Net Revenue per Visit \$510 \$875 0.58 \$979 0.52 \$740 0.69 \$645 0.79 Income Statement Assets Cash & Cash Equivalents \$14,214,956 Current Liabilities \$7,322,560 Less Deductions \$42,987,990 Net Patient Revenue \$9,246,940 Long-Term Debt \$28,363,800 Net Patient Revenue \$64,663,831 Other Receivables \$9,246,940 Long-Term Debt \$28,363,800 Net Patient Revenue \$44,090,533 Other Receivables \$1,844,102 Other Liabilities \$2,190,324 Plus Other Revenue \$64,934,822 Other Assets \$21,221,290 Unrestricted Fund Balance \$41,600,113 Less Expenses \$64,934,822 Other Assets \$21,221,290 Unrestricted Fund Balance	· · · · · ·										
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Inpatient Net Revenue per Day Outpatient Net Revenue per Visit \$3,153 \$3,859 0.82 \$3,633 0.87 \$3,093 1.02 \$3,203 0.98 Outpatient Net Revenue per Visit \$510 \$875 0.58 \$979 0.52 \$740 0.69 \$645 0.79 Income Statement Assets Liabilities & Fund Balances Gross Patient Revenue (GPR) \$107,651,821 Cash & Cash Equivalents \$14,214,956 Current Liabilities \$7,322,560 Less Deductions \$42,987,990 Net Patient Receivables \$9,246,940 Long-Term Debt \$28,363,800 Net Patient Revenue \$64,663,831 Other Receivables \$1,844,102 Other Liabilities \$2,190,324 Plus Other Revenue \$40,905,533 Land, Buildings & Equipment (Net) \$32,949,511 \$32,949,511 Subtotal \$37,876,684 Less Expenses \$64,934,822 Other Assets \$21,221,290 Unrestricted Fund Balance \$41,600,113											
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Less Expenses\$64,934,822Other Assets\$21,221,290Unrestricted Fund Balance\$41,600,113									\$37,876,684		
Non-Operating Gains/Losses \$2,496,856 \$ Restricted Fund Balance \$0				Other Assets						\$41	
						•					
Net Income\$6,316,396Total Assets\$79,476,799Total Liabilities & Fund Balance\$79,476,797	Net Income	\$6,316,396	Total Asset	S		\$79,476,799	Total	Liabilities & Fun	d Balance	\$79	9,476,797

007 Western Wisconsin Health