

007 Western Wisconsin Health
 1100 Bergslien St
 Baldwin, WI 54002
 715-684-3311

Fiscal Year: 10/01 to 09/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Saint Croix
 Analysis Area: West Central (5A)
 Volume Group: 4

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 5A		Volume Group 4		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	137.9%	61.5%	2.24	56.8%	2.43	42.9%	3.22	64.8%	2.13
Obstetrics	68.2%	41.1%	1.66	34.7%	0.04	20.5%	3.32	126.3%	0.54
Pediatrics	0.0%	67.0%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	114.7%	61.6%	1.86	54.3%	2.11	39.2%	2.92	71.6%	1.60
Average Census (Patients)									
Adult Medical-Surgical	5.5	24.9	0.22	12.6	0.44	9.2	0.60	5.2	1.07
Obstetrics	1.4	5.0	0.27	2.6	0.52	1.1	1.23	1.3	1.08
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	6.9	44.9	0.15	18.5	0.37	12.6	0.55	6.4	1.07
Average Length of Stay (Days)									
Adult Medical-Surgical	3.7	4.5	0.82	4.3	0.86	3.7	0.99	4.6	0.82
Obstetrics	1.6	2.4	0.67	2.3	0.71	2.0	0.79	2.0	0.82
Pediatrics	0.0	3.8	N/A	0.0	N/A	2.0	N/A	0.0	N/A
Total Hospital	3.8	4.9	0.78	4.4	0.86	3.8	1.00	3.6	1.04
Surgical Operations									
Inpatient	116	989	0.12	358	0.32	224	0.52	94	1.23
Outpatient	729	4,208	0.17	2,715	0.27	2,033	0.36	644	1.13
Inpatient as % of All Surgeries	13.7%	19.0%	0.72	11.6%	1.18	9.9%	1.39	12.7%	1.08
Outpatient Visits									
Non-Emergency Visits	110,541	131,799	0.84	80,185	1.38	77,115	1.43	78,847	1.40
Emergency Visits	4,926	16,822	0.29	8,854	0.56	11,550	0.43	4,642	1.06
Full-Time Equivalents (FTEs)									
Administrators	15.0	17.5	0.86	10.4	1.44	10.6	1.42	15.0	1.00
Nurses, Licensed	76.3	232.9	0.33	132.4	0.58	97.4	0.78	70.3	1.09
Ancillary Nursing Personnel	8.8	42.6	0.21	20.9	0.42	15.0	0.59	15.8	0.56
All Other Personnel	203.9	453.0	0.45	273.9	0.74	210.0	0.97	194.2	1.05
Total FTEs	304.0	746.0	0.41	437.6	0.69	333.0	0.91	295.2	1.03
FTEs per 100 Patient Census (Adjusted)									
Administrators	31.0	12.3	2.52	13.2	2.35	15.0	2.06	32.4	0.95
Nurses, Licensed	157.6	163.8	0.96	167.9	0.94	138.1	1.14	152.0	1.04
Ancillary Nursing Personnel	18.2	30.0	0.61	26.5	0.69	21.2	0.86	34.1	0.53
All Other Personnel	421.0	318.6	1.32	347.5	1.21	297.9	1.41	420.0	1.00
Total FTEs	627.8	524.6	1.20	555.1	1.13	472.2	1.33	638.5	0.98

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	6	Health Maintenance Organization (HMO)	Yes	Average Beds Used	1	Bassinets	1
Discharges	665	Preferred Provider Organization (PPO)	No	Discharges	38	Total Births	303
Inpatient Days	2,512			Inpatient Days	360	Newborn Days	489

007 Western Wisconsin Health
Baldwin, WI 54002

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	2	4	542	2,014	137.9%	5.5	3.7
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	2	309	498	68.2%	1.4	1.6
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	15	0	15.0	Surgical Personnel	3	3	5.2
Physicians & Dentists	13	0	17.9	Radiological Services Personnel	6	3	7.3
Medical & Dental Residents	0	0	0.0	Sonographers	1	5	1.9
Dental Hygienists	0	0	0.0	Respiratory Therapists	2	1	2.0
Registered Nurses	25	72	62.2	Occupational Therapists	1	1	1.8
Certified Nurse Midwives	3	1	3.8	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	1	0.1	Physical Therapists	3	2	4.5
Ancillary Nursing Personnel	2	15	8.8	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	29	10	35.7	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	2	2	2.2
Nurse Practitioners	8	3	10.2	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	5	0	5.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	7	7	8.2
Health Info Mgmt-Administrators/Technicians	11	0	11.0	All Other Personnel	62	51	81.9
Pharmacy Personnel	2	7	7.0				
Clinical Laboratory Personnel	7	6	10.3				
				Total	209	190	304.0

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Baldwin, WI 54002

			All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
Selected Financial Statistics			FY 2023	Value	Ratio	5A	Ratio	4	Ratio	FY 2022	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$37,986,723	35.3%	48.2%	0.73	51.7%	0.68	47.9%	0.74	37.8%	0.93	
Medical Assistance	\$22,785,682	21.2%	14.2%	1.49	12.2%	1.74	13.8%	1.53	18.4%	1.15	
Commercial	\$44,732,027	41.6%	32.4%	1.28	31.5%	1.32	33.5%	1.24	41.5%	1.00	
All Other	\$2,147,392	2.0%	5.2%	0.38	4.7%	0.43	4.8%	0.42	2.3%	0.86	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$16,557,702	15.4%	37.1%	0.41	34.8%	0.44	33.7%	0.46	12.0%	1.29	
Medical Assistance	\$5,952,847	5.5%	11.2%	0.49	8.8%	0.62	10.5%	0.53	9.9%	0.56	
Commercial	\$18,258,619	17.0%	14.9%	1.14	10.5%	1.62	14.1%	1.20	13.3%	1.28	
Charity Care	\$304,949	0.3%	0.7%	0.39	0.4%	0.75	0.6%	0.46	0.9%	0.30	
Bad Debt	\$1,910,524	1.8%	0.8%	2.09	1.1%	1.55	1.0%	1.72	0.6%	2.91	
All Other	\$3,349	0.0%	3.1%	0.00	3.0%	0.00	2.9%	0.00	-0.2%	N/A	
Total Deductions	\$42,987,990	39.9%	67.9%	0.59	58.7%	0.68	62.8%	0.64	36.5%	1.09	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		5.9%	6.4%	0.93	4.2%	1.42	6.2%	0.95	9.2%	0.65	
Net Gains/Losses as % of Net Income		39.5%	11.1%	3.57	33.8%	1.17	28.7%	1.38	N/A	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$37,190,538	57.3%	41.6%	1.38	48.8%	1.17	47.2%	1.21	58.6%	0.98	
Supplies & Services	\$23,888,208	36.8%	52.7%	0.70	46.5%	0.79	46.1%	0.80	35.3%	1.04	
Capital Component	\$3,856,076	5.9%	5.7%	1.03	4.7%	1.27	6.7%	0.89	6.1%	0.98	
Fiscal Statistics											
Operating Margin (%)		5.6%	6.4%	0.87	4.9%	1.14	6.7%	0.83	5.1%	1.09	
Total Hospital Net Income (%)		8.9%	7.1%	1.25	7.2%	1.23	9.1%	0.97	4.4%	2.01	
Return on Equity (%)		7.9%	3.1%	2.60	1.3%	6.09	4.6%	1.73	4.1%	1.93	
Current Ratio		4.4	2.9	1.52	1.1	3.87	14.3	0.31	4.6	0.95	
Days in Net Patient Accounts Receivable		52.2	85.9	0.61	210.1	0.25	49.3	1.06	43.5	1.20	
Average Payment Period		43.1	125.5	0.34	460.7	0.09	35.0	1.23	32.3	1.34	
Equity Financing (%)		52.3%	57.8%	0.91	38.6%	1.36	57.4%	0.91	49.0%	1.07	
Long-Term Debt to Equity Ratio		0.7	0.4	1.74	0.9	0.74	0.1	5.33	0.8	0.81	
Times Interest Earned		9.7	12.0	0.80	22.9	0.42	16.7	0.58	4.8	2.02	
Total Asset Turnover		0.9	0.4	2.02	0.2	4.88	0.5	1.76	0.9	0.92	
Average Age of Plant (Years)		8.0	19.6	0.41	56.0	0.14	11.3	0.71	7.4	1.08	
Increase (Decrease) Total Net Patient Revenue		14.8%	3.9%	3.76	7.4%	2.00	3.0%	4.98	28.7%	0.52	
Outpatient Gross Revenue (% of Total GPR)		88.5%	67.6%	1.31	76.6%	1.15	82.2%	1.08	86.3%	1.02	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge		\$11,143	\$19,469	0.57	\$17,024	0.65	\$12,086	0.92	\$12,606	0.88	
Inpatient Net Revenue per Day		\$3,153	\$3,859	0.82	\$3,633	0.87	\$3,093	1.02	\$3,203	0.98	
Outpatient Net Revenue per Visit		\$510	\$875	0.58	\$979	0.52	\$740	0.69	\$645	0.79	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$107,651,821	Cash & Cash Equivalents	\$14,214,956	Current Liabilities	\$7,322,560
Less Deductions	\$42,987,990	Net Patient Receivables	\$9,246,940	Long-Term Debt	\$28,363,800
Net Patient Revenue	\$64,663,831	Other Receivables	\$1,844,102	Other Liabilities	\$2,190,324
Plus Other Revenue	\$4,090,533			Subtotal	\$37,876,684
Total Revenue	\$68,754,362	Land, Buildings & Equipment (Net)	\$32,949,511	Unrestricted Fund Balance	\$41,600,113
Less Expenses	\$64,934,822	Other Assets	\$21,221,290	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$2,496,856			Total Liabilities & Fund Balance	\$79,476,797
Net Income	\$6,316,396	Total Assets	\$79,476,799		