

009 Mayo Clinic Health System - Northland in Barron
 1222 E Woodland Avenue
 Barron, WI 54812
 715-537-3186

Fiscal Year: 01/01 to 12/31
 Type: **GMS**
 Critical Access Hospital
 Control: **Other Not-For-Profit**

County: **Barron**
 Analysis Area: **West Central (5A)**
 Volume Group: **5**

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 5A		Volume Group 5		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
Occupancy Rate (%)										
Adult Medical-Surgical	37.6%	61.5%	0.61	56.8%	0.66	54.8%	0.69	25.9%	1.46	
Obstetrics	0.0%	41.1%	N/A	34.7%	N/A	34.5%	N/A	0.0%	N/A	
Pediatrics	0.0%	67.0%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A	
Total Hospital	37.6%	61.6%	0.61	54.3%	0.69	59.6%	0.63	28.9%	1.30	
Average Census (Patients)										
Adult Medical-Surgical	5.6	24.9	0.23	12.6	0.45	15.8	0.36	5.4	1.04	
Obstetrics	0.0	5.0	N/A	2.6	N/A	2.9	N/A	0.0	N/A	
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.0	N/A	0.0	N/A	
Total Hospital	5.6	44.9	0.13	18.5	0.30	29.6	0.19	6.1	0.93	
Average Length of Stay (Days)										
Adult Medical-Surgical	2.9	4.5	0.64	4.3	0.67	4.2	0.70	3.0	0.97	
Obstetrics	0.0	2.4	N/A	2.3	N/A	2.3	N/A	2.1	0.00	
Pediatrics	0.0	3.8	N/A	0.0	N/A	0.0	N/A	0.0	N/A	
Total Hospital	2.9	4.9	0.60	4.4	0.66	4.4	0.66	2.9	1.01	
Surgical Operations										
Inpatient	22	989	0.02	358	0.06	409	0.05	56	0.39	
Outpatient	758	4,208	0.18	2,715	0.28	2,735	0.28	597	1.27	
Inpatient as % of All Surgeries	2.8%	19.0%	0.15	11.6%	0.24	13.0%	0.22	8.6%	0.33	
Outpatient Visits										
Non-Emergency Visits	68,833	131,799	0.52	80,185	0.86	92,528	0.74	63,650	1.08	
Emergency Visits	11,165	16,822	0.66	8,854	1.26	17,976	0.62	11,448	0.98	
Full-Time Equivalents (FTEs)										
Administrators	1.0	17.5	0.06	10.4	0.10	12.7	0.08	1.0	1.00	
Nurses, Licensed	83.7	232.9	0.36	132.4	0.63	137.2	0.61	100.9	0.83	
Ancillary Nursing Personnel	10.9	42.6	0.25	20.9	0.52	29.9	0.36	11.6	0.94	
All Other Personnel	182.8	453.0	0.40	273.9	0.67	239.1	0.76	121.7	1.50	
Total FTEs	278.3	746.0	0.37	437.6	0.64	418.9	0.66	235.1	1.18	
FTEs per 100 Patient Census (Adjusted)										
Administrators	1.6	12.3	0.13	13.2	0.12	10.9	0.15	1.9	0.83	
Nurses, Licensed	134.0	163.8	0.82	167.9	0.80	117.7	1.14	194.9	0.69	
Ancillary Nursing Personnel	17.4	30.0	0.58	26.5	0.65	25.6	0.68	22.4	0.78	
All Other Personnel	292.8	318.6	0.92	347.5	0.84	205.0	1.43	235.2	1.25	
Total FTEs	445.9	524.6	0.85	555.1	0.80	359.2	1.24	454.4	0.98	

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	15	Health Maintenance		Average Beds Used	5	Bassinets	0
Discharges	713	Organization (HMO)	Yes	Discharges	198	Total Births	0
Inpatient Days	2,060	Preferred Provider		Inpatient Days	1,752	Newborn Days	0
		Organization (PPO)	Yes				

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	15	713	2,060	37.6%	5.6	2.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	2	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	1	4	3.2
Physicians & Dentists	16	12	18.2	Radiological Services Personnel	15	8	17.8
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	4	8	7.1
Registered Nurses	18	75	67.7	Occupational Therapists	1	3	3.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	1.0
Licensed Practical Nurses	0	10	5.5	Physical Therapists	5	5	8.2
Ancillary Nursing Personnel	2	16	10.9	Physical Therapy Assistants/Aides	3	3	4.3
Medical Assistants	7	12	14.9	Recreational Therapists	0	0	0.0
Physician Assistants	6	6	8.5	Dietitians & Nutritionists	0	1	0.5
Nurse Practitioners	4	9	8.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	2	1	2.4	Social Workers	1	3	2.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	22	11	26.8
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	41	11	46.2
Pharmacy Personnel	4	15	8.9				
Clinical Laboratory Personnel	12	0	12.0				
				Total	165	214	278.3

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	5A Value	Ratio	5 Value	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$122,305,526	58.1%	48.2%	1.20	51.7%	1.12	51.3%	1.13	56.3%	1.03
Medical Assistance	\$23,961,094	11.4%	14.2%	0.80	12.2%	0.93	15.3%	0.74	13.0%	0.88
Commercial	\$54,622,292	25.9%	32.4%	0.80	31.5%	0.82	29.5%	0.88	26.6%	0.97
All Other	\$9,799,838	4.7%	5.2%	0.89	4.7%	1.00	3.8%	1.22	4.1%	1.14
Deductions as % of Total Gross Patient Revenue										
Medicare	\$77,041,257	36.6%	37.1%	0.99	34.8%	1.05	39.7%	0.92	35.0%	1.05
Medical Assistance	\$16,738,572	7.9%	11.2%	0.71	8.8%	0.90	12.1%	0.66	9.1%	0.87
Commercial	\$14,084,138	6.7%	14.9%	0.45	10.5%	0.64	13.1%	0.51	6.5%	1.03
Charity Care	\$1,177,051	0.6%	0.7%	0.77	0.4%	1.48	0.8%	0.68	0.7%	0.75
Bad Debt	\$4,115,457	2.0%	0.8%	2.30	1.1%	1.71	1.2%	1.65	1.4%	1.37
All Other	\$5,007,413	2.4%	3.1%	0.76	3.0%	0.78	2.2%	1.06	2.1%	1.14
Total Deductions	\$118,163,888	56.1%	67.9%	0.83	58.7%	0.96	69.2%	0.81	54.8%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.5%	6.4%	0.39	4.2%	0.59	3.8%	0.65	1.7%	1.48
Net Gains/Losses as % of Net Income		0.0%	11.1%	0.00	33.8%	0.00	15.2%	0.00	0.0%	2.43
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$34,593,041	45.1%	41.6%	1.08	48.8%	0.92	40.1%	1.12	46.5%	0.97
Supplies & Services	\$38,575,731	50.2%	52.7%	0.95	46.5%	1.08	54.4%	0.92	48.2%	1.04
Capital Component	\$3,609,749	4.7%	5.7%	0.82	4.7%	1.00	5.5%	0.86	5.3%	0.88
Fiscal Statistics										
Operating Margin (%)		19.1%	6.4%	3.00	4.9%	3.91	5.0%	3.83	12.1%	1.58
Total Hospital Net Income (%)		19.1%	7.1%	2.69	7.2%	2.65	5.8%	3.28	12.1%	1.58
Return on Equity (%)		27.9%	3.1%	9.13	1.3%	21.40	2.3%	12.07	19.6%	1.42
Current Ratio		31.4	2.9	10.93	1.1	27.87	2.8	11.21	6.8	4.63
Days in Net Patient Accounts Receivable		46.7	85.9	0.54	210.1	0.22	86.5	0.54	45.8	1.02
Average Payment Period		7.1	125.5	0.06	460.7	0.02	128.9	0.06	23.4	0.30
Equity Financing (%)		73.5%	57.8%	1.27	38.6%	1.90	62.5%	1.18	76.7%	0.96
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.9	N/A	0.3	N/A	0.0	N/A
Times Interest Earned		9,851.0	12.0	818.66	22.9	429.26	12.9	761.83	3,502.6	2.81
Total Asset Turnover		1.5	0.4	3.43	0.2	8.26	0.4	3.71	1.6	0.90
Average Age of Plant (Years)		14.1	19.6	0.72	56.0	0.25	21.5	0.66	11.8	1.20
Increase (Decrease) Total Net Patient Revenue		6.4%	3.9%	1.61	7.4%	0.86	0.2%	33.31	-3.6%	N/A
Outpatient Gross Revenue (% of Total GPR)		90.9%	67.6%	1.34	76.6%	1.19	74.2%	1.22	88.2%	1.03
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$16,477		\$19,469	0.85	\$17,024	0.97	\$12,524	1.32	\$16,635	0.99
Inpatient Net Revenue per Day	\$3,839		\$3,859	0.99	\$3,633	1.06	\$2,770	1.39	\$3,413	1.12
Outpatient Net Revenue per Visit	\$1,015		\$875	1.16	\$979	1.04	\$766	1.33	\$978	1.04

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$210,688,750	Cash & Cash Equivalents	\$705	Current Liabilities	\$1,447,962
Less Deductions	\$118,163,888	Net Patient Receivables	\$11,835,735	Long-Term Debt	\$0
Net Patient Revenue	\$92,524,862	Other Receivables	\$255,996	Other Liabilities	\$15,731,184
Plus Other Revenue	\$2,346,430			Subtotal	\$17,179,146
Total Revenue	\$94,871,292	Land, Buildings & Equipment (Net)	\$17,132,460	Unrestricted Fund Balance	\$47,609,578
Less Expenses	\$76,778,521	Other Assets	\$35,563,828	Restricted Fund Balance	\$62,354
Non-Operating Gains/Losses	\$1,760			Total Liabilities & Fund Balance	\$64,788,724
Net Income	\$18,094,531	Total Assets	\$64,788,724		