013 ThedaCare Medical Center - Be 225 Memorial Drive Berlin, WI 54923	erlin, Inc.		Fiscal Type:	G	/01 to 12/31 MS itical Access Ho	ospital	County: Analysis A Volume G	rea: Lak	en Lake e Winnebago	(3)
920-361-1313			Contro	ol: Ot	her Not-For-Pro	ofit				
			All GMS Hospitals		Analysis Area 3		Volume Group 3		FY 2023 vs. 2022	
Selected Utilization Statistics		FY 2023	Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical		22.9%	61.5%	0.37	60.2%	0.38	32.8%	0.70	37.1%	0.62
Obstetrics		22.4%	41.1%	0.54	34.1%	0.02	18.9%	1.18	17.5%	1.28
Pediatrics		0.0%	67.0%	N/A	39.5%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital		31.4%	61.6%	0.51	57.4%	0.55	35.7%	0.88	43.4%	0.72
Average Census (Patients)										
Adult Medical-Surgical		3.9	24.9	0.16	23.5	0.17	5.6	0.69	6.3	0.62
Obstetrics		0.7	5.0	0.13	4.7	0.14	0.8	0.82	0.5	1.28
Pediatrics		0.0	1.7	N/A	0.5	N/A	0.0	N/A	0.0	N/A
Total Hospital		7.9	44.9	0.17	34.4	0.23	8.1	0.98	10.8	0.72
Average Length of Stay (Days)										
Adult Medical-Surgical		3.5	4.5	0.76	4.0	0.86	3.8	0.91	4.4	0.79
Obstetrics		2.1	2.4	0.88	2.4	0.90	2.1	1.02	2.0	1.04
Pediatrics		0.0	3.8	N/A	3.3	N/A	0.0	N/A	0.0	N/A
Total Hospital		3.3	4.9	0.69	4.2	0.80	3.8	0.88	4.1	0.81
Surgical Operations										
Inpatient		150	989	0.15	966	0.16	135	1.11	329	0.46
Outpatient		2,923	4,208	0.69	5,983	0.49	1,616	1.81	3,147	0.93
Inpatient as % of All Surgeries		4.9%	19.0%	0.26	13.9%	0.35	7.7%	0.63	9.5%	0.52
Outpatient Visits						0.40	== 400			
Non-Emergency Visits		42,828	131,799	0.32	87,094	0.49	55,406	0.77	42,780	1.00
Emergency Visits		7,965	16,822	0.47	15,140	0.53	8,784	0.91	8,183	0.97
Full-Time Equivalents (FTEs)						0.00	40.0			
Administrators		9.0	17.5	0.51	11.2	0.80	10.8	0.83	8.0	1.13
Nurses, Licensed		52.4	232.9	0.22	165.8	0.32	65.3	0.80	56.4	0.93
Ancillary Nursing Personnel		1.7	42.6	0.04	14.8	0.12	8.4	0.20	3.4	0.50
All Other Personnel		116.9	453.0	0.26	252.7	0.46	151.7	0.77	127.0	0.92
Total FTEs		180.0	746.0	0.24	444.5	0.40	236.3	0.76	194.8	0.92
FTEs per 100 Patient Census (Ad	ljusted)	04.5	40.0	4 75	0.5	0.07	04 5	1 00	44.0	4 5 4
Administrators		21.5	12.3	1.75	9.5	2.27	21.5	1.00	14.2	1.51
Nurses, Licensed		124.9	163.8	0.76	140.0	0.89	129.7	0.96	100.0	1.25
Ancillary Nursing Personnel		4.1	30.0	0.14	12.5	0.33	16.8	0.24	6.0	0.67
All Other Personnel		278.9 429.4	318.6	0.88 0.82	213.4	1.31 1.14	301.4 469.3	0.93 0.91	225.1	1.24
Total FTEs			524.6		375.4		409.3		345.3	1.24
Total Hospital:	25	Contract with:				certified Swing Beds:		Newborn Nursery: Bassinets		C
Beds Set Up & Staffed	25	Health Maintenance	Yes		verage Beds Us	eu	0			6
Discharges	859	Organization (HMO)		Discharges			0	Total Births Newborn Days		108
Inpatient Days 2	,868	Preferred Provider	Vaa	in	patient Days		0	Newbo	Days	191
		Organization (PPO)	Yes							

## 013 ThedaCare Medical Center - Berlin, Inc.

Berlin, WI 54923

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
Inpatient Service Area	Service*	12/31/2023	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	1	17	409	1,418	22.9%	3.9	3.5	
Orthopedic	2	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0	
Hospice	3	0	22	73	0.0%	0.2	3.3	
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0	
Other Acute	5	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0	
Obstetrics	1	3	115	245	22.4%	0.7	2.1	
Psychiatric	3	0	0	0	0.0%	0.0	0.0	
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0	
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0	
Burn Care	5	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	1	5	311	1,132	62.0%	3.1	3.6	
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Subacute care	5	0	0	0	0.0%	0.0	0.0	
Other inpatient	5	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. \*\* Transfers, which may be estimated, refer only to those between units. \* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	9	0	9.0	Surgical Personnel		4	3	4.7
Physicians & Dentists	0	0	0.0	Radiological Services Personnel		11	3	12.6
Medical & Dental Residents	0	0	0.0	Sonographers		0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists		2	3	2.8
Registered Nurses	40	32	52.4	Occupational Therapists		2	0	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists		4	2	4.5
Ancillary Nursing Personnel	1	2	1.7	Physical Therapy Assistants/Aides		5	0	5.0
Medical Assistants	1	0	1.0	Recreational Therapists		0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists		0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		26	5	28.4
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel		41	12	45.6
Pharmacy Personnel	4	1	4.5		Total	155	65	180.0
Clinical Laboratory Personnel	5	2	5.8					

## 013 ThedaCare Medical Center - Berlin, Inc.

Bartin, WJ 5423   All GMS Hospitals   Aul GMS Hospitals   Aul GMS Hospitals   Value   Ratio   3   3   FY 2023 vs. 2022   Ratio   3   Bartin, William   State	013 ThedaCare Medical Center	- Berlin, Inc.									
Selected Financial Statistics   FY 2023   Value   Ratio   Value   Ratio   Value   Ratio   Value   Ratio   FY 2022   Ratio     Medicare as % of Total Gross Patient Revenue   \$10.642.4681   0.7%   11.2%   0.99   11.9%   0.99   11.9%   0.99   11.9%   0.99   11.9%   0.99   11.9%   0.99   11.9%   0.99   11.9%   0.99   11.9%   0.99   11.9%   0.99   11.9%   0.99   11.9%   0.99   11.9%   0.99   11.9%   0.99   11.9%   0.99   11.9%   0.99   11.9%   0.99   11.9%   0.99   10.9%   0.49   1.9%   0.40   0.98   1.9%   0.44   1.0%   0.99   1.9%   0.44   1.0%   0.99   1.9%   0.98   1.9%   0.44   1.01   0.7%   1.02   0.7%   0.76   0.76   0.76   0.76   0.76   0.76   0.76   0.76   0.76   0.76   0.76   0.76   0.76   0.76   0.76<	Berlin, WI 54923		All GMS Hospitals			Analysis Area		Volume Group		FY 2023 vs. 2022	
Gross Revenue as % of Total Gross Patient Revenue Medicare   S82,166,563; 533,74   48,2%   1.11   49,9%   1.07   50,4%   1.08   533,7%   0.99     Commercial All Other   \$533,74,145; 333,74,145; All Other   14,2%   0.75   11,2%   0.95   11,9%   0.89   11,5%   0.99     Deductions as % of Total Gross Patient Revenue Medicare   \$533,72,145; 31,3%,5590;   3,3%   1.03   36,8%   1.04   34,8%   1.00   3,7%   0.60     Deductions as % of Total Gross Patient Revenue   \$12,473,650;   1,47%   0,	Selected Financial Statistics		FY 2023	Value	Ratio		Ratio	-	Ratio	FY 2022	Ratio
Medicare   SS2,166,683;   63.3%   48.2%   1.11   49.9%   1.07   50.4%   1.06   53.9%   0.99     Medical Assistance   \$13,244.485;   10.7%   16.2%   0.37   34.9%   10.0   33.1%   0.00     All Other   \$13,932.225;   1.3%   5.2%   0.24   3.1%   0.40   2.7%   0.46   1.8%   0.89     Medicare   \$59,022.065;   8.3%   37.1%   1.03   56.8%   0.04   34.8%   1.01   37.8%   1.01     Medicare   \$52,067,156;   14.2%   1.4%   0.96   6.3%   0.95   8.4%   0.99   8.8%   0.98   0.98   0.98   0.98   0.98   0.98   0.98   0.98   0.98   0.98   0.98   0.7%   1.08   0.88%   0.99   0.37%   1.08   0.88   0.98   0.7%   0.76   0.76   0.78   1.08   0.63   0.7%   0.76   0.76   0.78   1.08   0.84%   0.76   0.76		Gross Patient Revenue	112020	Value	- Tutto	Value	Tutio	Value	radio		110
Medical Assistance   §16,454,486;   10.7%   11.2%   0.75   11.9%   0.89   11.5%   0.80     Commercial   \$\$37,71.454;   34.8%   32.4%   1.08   35.7%   0.95   1.19%   0.80   1.0%   0.00     All Other   \$\$1,938,223;   1.3%   5.2%   0.24   3.1%   0.40   2.7%   0.46   1.8%   0.89     Deductions as % of total forces Patient Revenue   \$\$2,875,599;   8.3%   11.2%   0.76   8.8%   0.95   8.4%   0.64   0.44   4.8%   1.16%   0.98   8.8%   0.99   8.8%   0.99   8.8%   0.99   8.8%   0.99   8.8%   0.99   8.8%   0.99   8.8%   0.99   8.8%   0.99   8.8%   0.99   8.8%   0.99   8.8%   0.99   8.8%   0.98   0.14%   0.16%   0.92   1.9%   0.28   0.7%   0.76   0.7%   0.78   0.17%   0.28   0.7%   0.76   0.7%   0.24   0.27%   0.9			53.3%	48.2%	1 11	49.9%	1 07	50.4%	1 06	53.9%	0 99
Commercial   53,721,454   34,8%   32,4%   1.08   35,7%   0.97   34,9%   1.00   33,1%   0.08     Deductions as % of total Gross Patient Revenue   52%   0.24   3,1%   0.40   2,7%   0.46   1.6%   0.80     Medical Assistance   \$12,875,959   8,3%   11,2%   0.75   8,8%   0.95   8,4%   1.00   38,8%   0.99   8,8%   0.95   8,4%   0.99   8,8%   0.95   8,4%   0.99   8,8%   0.95   8,4%   0.07%   1.01   37,8%   0.97   8,4%   0.99   8,8%   0.95   16,3%   0.67   1.4,4%   1.00   14,1%   1.01   0.6%   0.7% </td <td></td>											
All Other   1,393,228   1,3%   5,2%   0,24   3,1%   0,40   2,7%   0,46   1,6%   0,80     Medicare s% of Total Gross Pationt Revenue   \$12,475,959;   8,8,3%   37,1%   1,03   36,8%   1,04   34,4%   1,09   36,8%   0,95   8,4%   0,99   8,8%   0,95   8,8%   0,95   8,8%   0,95   8,8%   0,95   8,8%   0,95   8,8%   0,95   8,8%   0,96   0,7%   1,02   0,8%   0,96   0,7%   1,08   0,87%   0,94   6,52%   0,96   0,7%   1,08   0,87%   0,76   0,76   0,28   0,7%   0,76   0,7											
Deductions as % of Total Gross Patient Revenue   33.3%   37.1%   1.03   36.8%   1.04   34.8%   1.01     Medical Assistance   \$12,875,959   8.3%   11.2%   0.75   8.8%   0.96   8.4%   0.99   8.8%   0.98     Commercial   \$21,887,1165   14.4%   1.4%   0.75   8.8%   0.96   0.7%   1.08   0.8%   0.98   0.97%   1.08   0.8%   0.98   0.97%   1.08   0.8%   0.98   0.97%   1.08   0.8%   0.98   0.07%   1.08   0.8%   0.98   0.07%   1.08   0.8%   0.98   0.01%   1.06   63.8%   0.7%   0.8											
Medical assistance   \$50,022,665   38.3%   37.1%   1.03   38.8%   1.04   34.8%   1.10   37.8%   1.01     Medical Assistance   \$21,87,156   14.2%   14.9%   0.95   18.3%   0.95   13.4%   1.06   13.4%   1.06   14.1%   1.01     Chartly Care   \$1.147,4765   0.7%   1.08   0.96   0.97%   1.08   0.8%   0.99   Bad Debt   \$2.778,203   1.8%   0.8%   2.12   0.7%   2.43   1.0%   1.88   1.5%   1.19     All Othor   \$5.98,501.430   63.8%   67.9%   0.94   65.2%   0.98   60.1%   1.06   63.8%   1.00     Other Revenue as % of Total Revenue   0.6%   64.4%   0.10   2.4%   0.26   3.7%   0.17   4.2%   0.15     NA Gains/Losses as % of Total Revenue   0.6%   64.4%   0.10   2.4%   0.22   1.15   46.1%   0.46   0.6%   1.02   6.0%   1.02   6.0%   0.2   1.6%<						0.170					0.00
Medical Assistance   \$12,875,959   8.3%   11.2%   0.75   8.8%   0.95   8.4%   0.99   8.4%   0.99   8.8%   0.95     Commercial   \$21,877,166   14.42%   14.49%   0.95   16.3%   0.87   10.4%   1.06   14.1%   1.01     Charity Care   \$11,47,875,203   1.8%   0.8%   2.43   1.0%   1.88   1.5%   1.19     All Other   \$378,672   0.5%   3.1%   0.16   65.2%   0.98   60.1%   1.06   63.6%   1.00     Other Revenue as % of Total Revenue   0.6%   6.4%   0.0   2.4%   0.26   3.7%   0.17   4.2%   0.15     Nucl Gains/Losses as % of Total Expenses   \$22,666,663!   43.9%   41.6%   1.06   52.2%   0.02   1.1.4%   0.02   46.6%   1.02   46.6%   1.02   46.6%   1.02   46.6%   1.02   46.6%   1.02   46.6%   1.02   46.6%   1.02   46.6%   1.02   46.6%   1.02 <td></td> <td></td> <td>38.3%</td> <td>37.1%</td> <td>1.03</td> <td>36.8%</td> <td>1.04</td> <td>34.8%</td> <td>1.10</td> <td>37.8%</td> <td>1.01</td>			38.3%	37.1%	1.03	36.8%	1.04	34.8%	1.10	37.8%	1.01
Commercial   \$21,887,165   14,2%   14,9%   0.95   16,3%   0.87   13,4%   1.06   14,1%   1.01     Charity Care   \$1,147,875   0.7%   0.28   0.8%   0.99   0.8%   0.99     Bad Debt   \$2,778,203   1.8%   0.8%   2.12   0.7%   2.43   1.0%   1.88   1.5%   1.19%     All Other   \$28,96172   0.5%   3.1%   0.16   1.8%   0.28   0.7%   0.28   0.7%   0.7%   0.28   0.7%   0.7%   0.16   6.3.6%   1.00   0.16,2%   0.02   21,8%   0.02   N/A   N/A     Preness as % of Total Expenses   527,650,663   43,9%   41.6%   1.06   38.2%   1.15   46.1%   0.02   N/A   N/A     Stapplies & Services   527,650,663   43.9%   41.6%   1.06   38.2%   1.54   4.6.1%   0.02   21.8%   N/A   1.02     Capital Component   52,5656,663   43.9%   52.7%   0.90 <td></td>											
Charity Care   \$1,147,875   0.7%   1.02   0.8%   0.96   0.7%   1.08   0.8%   0.99     Bad Debt   \$2,778,203   1.8%   0.8%   0.96   0.7%   1.8%   0.28   1.7%   1.8%   0.28   0.7%											
Bad Debt   \$2,778,203   1.8%   0.8%   2.12   0.7%   2.43   1.0%   1.88   1.5%   1.19     All Other   \$598,672   0.5%   3.1%   0.16   1.8%   0.29   1.9%   0.28   0.7%   0.76<	_										
All Other   \$789,672   0.5%   3.1%   0.16   1.8%   0.28   0.7%   0.78   0.78     Other Revenue As % of Total Revenue   0.6%   64.4%   0.10   2.4%   0.28   3.7%   0.17   4.2%   0.15     Other Revenue as % of Total Expenses   0.3%   11.1%   0.03   16.2%   0.02   21.8%   0.02   NNA   NNA     Expenses as % of Total Expenses   \$25,656,663   43.9%   41.6%   1.06   38.2%   1.15   46.1%   0.95   45.0%   0.98     SataryFinge Benefits   \$25,656,663   43.9%   41.6%   1.06   38.2%   1.15   46.1%   0.95   45.0%   0.98     Captat Component   \$5,095,609   8.7%   5.7%   1.52   5.6%   1.54   7.3%   1.02   46.6%   1.02     Operating Margin (%)   -4.1%   6.4%   N/A   11.1%   N/A   15.7%   N/A     Days in Net Patient Accounts Receivable   38.6   85.9   0.45   50.2   0.77 <td>•</td> <td></td>	•										
Total Deductions   \$98,501,430?   63.8%   67.9%   0.94   65.2%   0.98   60.1%   1.06   63.8%   1.00     Other Revenue & Nor Total Revenue   0.6%   64%   0.10   2.4%   0.26   3.7%   0.17   4.2%   0.15     Net Gains/Losses as % of Total Revenue   0.6%   64%   0.10   2.4%   0.26   3.7%   0.17   4.2%   0.15     Expenses as % of Total Revenue   0.6%   64%   0.00   2.1.8%   0.02   2.1.8%   0.02   N/A   N/A     Supples & Services   \$27.656,561,514   47.3%   52.7%   0.90   56.2%   0.84   46.6%   1.02   46.6%   1.02   Reistrations   0.98   3.2%   1.54   7.3%   1.20   8.4%   1.04   7.5%   N/A   1.57%   N/A   1.04   45.5%   N/A   1.57%											
Other Revenue & Het Gains or Losses   0.6%   6.4%   0.10   2.4%   0.26   3.7%   0.17   4.2%   0.15     Stary/Finge Benefits   \$25,656,663   43.9%   41.6%   1.06   38.2%   1.15   46.1%   0.95   45.0%   0.98     Salary/Finge Benefits   \$25,656,663   43.9%   41.6%   1.06   38.2%   1.15   46.1%   0.95   45.0%   0.98     Capital Component   \$5,095,609   8.7%   5.7%   1.52   5.6%   1.54   7.3%   1.20   8.4%   1.04     Fiscal Statistics   0perating Margin (%)   4.1%   7.1%   N/A   11.1%   N/A   15.7%   N/A     Current Ratio   4.577.8   2.9   N/A   2.73   N/A   1.7   N/A   7.6   N/A     Long-Ferrende Mott Patient Accounts Receivable   38.6   85.9   0.45   50.2   0.77   136.5   0.28   64.1   0.71     Average Payment Period   0.0   12.5   N/A   1.39   <											
Other Revenue as % of Total Revenue   0.6%   6.4%   0.10   2.4%   0.26   3.7%   0.17   4.2%   0.15     Salary/Finge Benefits   \$25,656,663;   43.9%   41.6%   0.00   21.8%   0.02   21.8%   0.02   N/A   N/A     Supplies & Services   \$27,651,514   47.3%   5.7%   0.90   52.%   0.24   46.6%   1.02   46.6%   1.02     Capital Component   \$5,095,609   8.7%   5.7%   1.52   5.6%   1.54   7.3%   1.20   8.4%   1.04     Operating Margin (%)   -4.1%   6.4%   N/A   11.1%   N/A   8.5%   N/A   1.57%   N/A     Total Hospital Net Income (%)   -4.1%   7.1%   N/A   13.3%   N/A   1.2%   8.4%   N/A     Querrating Margin (%)   -3.0%   3.1%   N/A   2.2%   N/A   2.9%   N/A   2.8%   N/A   1.9%   N/A     Days in Net Patient Accounts Receivable   38.6   85.9   0.45 <td></td> <td></td> <td></td> <td>01.070</td> <td>0.01</td> <td>00.270</td> <td></td> <td></td> <td></td> <td>00.070</td> <td></td>				01.070	0.01	00.270				00.070	
Net Gains(Losses as % of Nat Income   0.3%   11.1%   0.03   16.2%   0.02   21.8%   0.02   N/A   N/A     Expenses as % of Total Expenses   S25,656,663   43.9%   41.6%   1.06   38.2%   1.15   46.1%   0.95   45.0%   0.98     Supplies & Services   S27,651,514   47.3%   52.7%   0.90   52.2%   0.84   46.6%   1.02   46.6%   1.02   46.6%   1.02   46.6%   1.02   46.6%   1.02   46.6%   1.02   46.6%   1.04     Operating Margin (%)   -4.1%   6.4%   N/A   11.1%   N/A   8.5%   N/A   15.7%   N/A     Operating Margin (%)   -4.1%   6.4%   N/A   13.0%   N/A   10.7%   N/A   13.9%   N/A     Current Ratio   -3.0%   3.1%   N/A   2.2%   N/A   2.9%   N/A   2.6   N/A     Long-Term Debt to Equity Ratio   0.0   12.5   N/A   13.9   N/A   15.0   2.6			0.6%	6.4%	0.10	2.4%	0.26	3.7%	0 17	4 2%	0 15
Expenses as % of Total Expenses     Salary/Fringe Benefits   \$\$25,556,663;   43.9%   41.6%   1.06   38.2%   1.15   46.1%   0.95   45.0%   0.98     Supplies & Services   \$\$27,651,514;   47.3%   \$\$2,7%   0.90   \$\$6,2%   0.84   46.6%   1.02   46.6%   1.02     Capital Component   \$\$5,095,609;   8.7%   5.7%   1.52   5.6%   1.54   7.3%   1.20   8.4%   1.04     Operating Margin (%)   -4.1%   6.4%   N/A   11.1%   N/A   15.7%   N/A     Total Hospital Net Income (%)   -4.1%   7.1%   N/A   13.0%   N/A   10.7%   N/A     Days in Net Patient Accounts Receivable   38.6   85.9   0.45   50.2   0.77   136.5   0.28   54.1   0.71     Average Payment Period   0.0   125.5   N/A   13.9   N/A   286.0   N/A   24.6   N/A     Equity Financing (%)   98.7%   57.8%   1.71   94.3% <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>											
Salary/Fringe Benefits   \$25,656,663   43.9%   41.6%   1.06   38.2%   1.15   46.1%   0.95   45.0%   0.88     Supplies & Services   \$27,651,514   47.3%   52.7%   0.90   56.2%   0.84   46.6%   1.02   46.6%   1.02     Capital Component   \$5,095,609   8.7%   5.7%   1.52   5.6%   1.54   7.3%   1.20   8.4%   1.02     Operating Margin (%)   -4.1%   6.4%   N/A   11.1%   N/A   8.5%   N/A   15.7%   N/A     Operating Margin (%)   -4.1%   7.1%   N/A   13.0%   N/A   12.7%   N/A   15.7%   N/A     Current Ratio   -3.0%   3.1%   N/A   2.7.3   N/A   1.7   N/A   2.6   54.1   0.71     Average Payment Period   0.0   12.5   N/A   1.39   N/A   2.6   N/A     Leguity Financing (%)   98.7%   57.8%   1.71   94.3%   10.5   49.5%   1.99<			0.070		0.00	10.270		21.070	0.02		
Supplies & Services   \$27,651,514   47.3%   52.7%   0.90   56.2%   0.84   46.6%   1.02   46.6%   1.02     Fiscal Statistics   \$5,095,609   8.7%   5.7%   1.52   5.6%   1.54   7.3%   1.20   8.4%   1.04     Operating Margin (%)   4.1%   7.1%   N/A   13.5%   N/A   15.7%   N/A     Total Hospital Net Income (%)   4.1%   7.1%   N/A   13.0%   N/A   10.7%   N/A     Current Ratio   4,577.8   2.9   N/A   27.3   N/A   1.7   N/A   13.9%   N/A     Average Payment Period   0.0   125.5   N/A   13.9   N/A   286.0   N/A   24.6   N/A     Leguity Financing (%)   98.7%   57.8%   1.71   94.3%   1.05   49.5%   1.99   95.4%   1.03     Long-Term Debt to Equity Ratio   0.0   0.4   0.03   0.06   61.77   0.6   0.02   0.0   N/A     Incr			13.0%	11.6%	1.06	38.2%	1 15	46.1%	0.95	45.0%	0 08
Capital Component   \$5,095,609!   8.7%   5.7%   1.52   5.6%   1.54   7.3%   1.20   8.4%   1.04     Fiscal Statistics   Operating Margin (%)   -4.1%   5.7%   1.52   5.6%   1.54   7.3%   1.20   8.4%   1.04     Operating Margin (%)   -4.1%   7.1%   N/A   13.0%   N/A   10.7%   N/A   15.7%   N/A     Return on Equity (%)   -3.0%   3.1%   N/A   9.2%   N/A   2.9%   N/A   1.7   N/A   7.6   N/A     Days in Net Patient Accounts Receivable   3.6   85.9   0.45   50.2   0.77   136.5   0.28   54.1   0.71     Average Payment Period   0.0   1.25   N/A   1.39   N/A   266.0   N/A   24.6   N/A     Long-Term Debt to Equity Ratio   0.0   0.4   0.03   0.0   61.77   0.6   0.02   0.0   N/A     Times Interest Earned   0.0   1.20   N/A   76.6				-			-	-			
Fiscal Statistics   -4.1%   6.4%   N/A   11.1%   N/A   8.5%   N/A   15.7%   N/A     Total Hospital Net Income (%)   -4.1%   7.1%   N/A   10.7%   N/A   15.7%   N/A     Return on Equity (%)   -3.0%   3.1%   N/A   9.2%   N/A   2.9%   N/A   10.7%   N/A   13.9%   N/A     Current Ratio   -4.577.8   2.9   N/A   27.3   N/A   1.7   N/A   7.6   N/A     Days in Net Patient Accounts Receivable   38.6   85.9   0.45   50.2   0.77   136.5   0.28   54.1   0.71     Average Payment Period   0.0   125.5   N/A   13.9   N/A   286.0   N/A   24.6   N/A     Long-Term Debt to Equity Ratio   0.0   0.4   0.03   0.0   61.77   0.6   0.02   0.0   N/A     Tidal Asset Turnover   0.7   0.4   169   0.7   1.04   0.3   2.75   0.9   0.82											
Operating Margin (%)   -4.1%   6.4%   N/A   11.1%   N/A   8.5%   N/A   15.7%   N/A     Total Hospital Net Income (%)   -4.1%   7.1%   N/A   13.0%   N/A   10.7%   N/A   15.7%   N/A     Return on Equity (%)   -3.0%   3.1%   N/A   9.2%   N/A   17.7%   N/A   15.7%   N/A     Days in Net Patient Accounts Receivable   38.6   85.9   0.45   50.2   0.77   136.5   0.28   54.1   0.71     Average Payment Period   0.0   125.5   N/A   13.9   N/A   286.0   N/A   24.6   N/A     Long-Term Debt to Equity Ratio   0.0   0.4   0.03   0.0   61.77   0.6   0.02   0.0   N/A     Times Interest Earned   0.0   12.0   N/A   761.1   N/A   15.7   N/A   0.0   N/A     Total Asset Turnover   0.7   0.4   16.9   0.7   1.04   0.3   2.75   0.9   0.		ψ0,000,000,	0.7 /0			0.070		1.0/0	1.20	0.470	1.07
Total Hospital Net Income (%)   -4.1%   7.1%   N/A   13.0%   N/A   10.7%   N/A   15.7%   N/A     Return on Equity (%)   -3.0%   3.1%   N/A   9.2%   N/A   2.9%   N/A   13.9%   N/A     Current Ratio   -4.577.8   2.9   N/A   2.7.3   N/A   1.7   N/A   7.6   N/A     Days in Net Patient Accounts Receivable   38.6   85.9   0.45   50.2   0.77   136.5   0.28   54.1   0.71     Average Payment Period   0.0   125.5   N/A   13.9   N/A   286.0   N/A   24.6   N/A     Long-Term Debt to Equity Ratio   0.0   0.4   0.03   0.0   61.77   0.6   0.02   0.0   N/A     Total Asset Turnover   0.7   0.4   1.69   0.7   1.04   0.3   2.75   0.9   0.82   0.47     Increase (Decrease) Total Net Patient Revenue   2.2%   3.9%   N/A   5.6%   N/A   9.7%   N/A <td></td> <td></td> <td>_1 1%</td> <td>6.4%</td> <td>N/A</td> <td>11 1%</td> <td>N/A</td> <td>8.5%</td> <td>Ν/Δ</td> <td>15 7%</td> <td>NI/A</td>			_1 1%	6.4%	N/A	11 1%	N/A	8.5%	Ν/Δ	15 7%	NI/A
Return on Equity (%)   -3.0%   3.1%   N/A   9.2%   N/A   2.9%   N/A   13.9%   N/A     Current Ratio   -4.577.8   2.9   N/A   27.3   N/A   1.7   N/A   7.6   N/A     Days in Net Patient Accounts Receivable   38.6   85.9   0.45   50.2   0.77   13.6.5   0.28   54.1   0.71     Average Payment Period   0.0   125.5   N/A   13.9   N/A   286.0   N/A   24.6   N/A     Equity Financing (%)   98.7%   57.8%   1.71   94.3%   1.05   49.5%   1.99   95.4%   1.03     Long-Term Debt to Equity Ratio   0.0   0.4   0.03   0.0   61.7   1.04   0.3   2.75   0.9   0.82     Average Age of Plant (Years)   4.9   19.6   0.25   8.8   0.55   26.1   0.19   8.5   0.57     Untrast Extend   0.0   12.0   N/A   5.6%   N/A   9.7%   N/A   3.2%											
Current Ratio   -4,577.8   2.9   N/A   27.3   N/A   1.7   N/A   7.6   N/A     Days in Net Patient Accounts Receivable   38.6   85.9   0.45   50.2   0.77   136.5   0.28   54.1   0.71     Average Payment Period   0.0   125.5   N/A   1.39   N/A   286.0   N/A   224.6   N/A     Equity Financing (%)   98.7%   57.8%   1.71   94.3%   1.05   49.5%   1.99   95.4%   1.03     Long-Term Debt to Equity Ratio   0.0   12.0   N/A   76.1   N/A   15.7   N/A   0.0   N/A     Times Itamed   0.0   12.0   N/A   1.69   0.7   1.04   0.3   2.75   0.9   0.82     Average Age of Plant (Years)   4.9   19.6   0.25   8.8   0.55   26.1   0.19   8.5   0.57     Increase Obcrease Total Net Patient Revenue   2.25%   \$19.469   0.64   \$13.116   0.95   \$14.823   0.											
Days in Net Patient Accounts Receivable   38.6   85.9   0.45   50.2   0.77   136.5   0.28   54.1   0.71     Average Payment Period   0.0   125.5   N/A   13.9   N/A   286.0   N/A   24.6   N/A     Equity Financing (%)   98.7%   57.8%   1.71   94.3%   1.05   49.5%   1.99   95.4%   1.03     Long-Term Debt to Equity Ratio   0.0   0.4   0.03   0.0   61.77   0.6   0.02   0.0   N/A     Times Interest Earned   0.0   12.0   N/A   169   0.7   1.04   0.3   2.75   0.9   0.82     Average Age of Plant (Years)   4.9   19.6   0.25   8.8   0.55   2.61   0.19   8.5   0.57     Increase (Decrease) Total Net Patient Revenue   -2.2%   3.9%   N/A   5.6%   N/A   9.7%   N/A   3.2%   N/A     Outpatient Net Revenue (% of Total GPR)   \$15.5%   67.6%   1.21   71.7%   1.14											
Average Payment Period 0.0 125.5 N/A 13.9 N/A 286.0 N/A 24.6 N/A   Equity Financing (%) 98.7% 57.8% 1.71 94.3% 1.05 49.5% 1.99 95.4% 1.03   Long-Term Debt to Equity Ratio 0.0 0.4 0.03 0.0 61.77 0.6 0.02 0.0 N/A   Times Interest Earned 0.0 12.0 N/A 761.1 N/A 15.7 N/A 0.0 N/A   Total Asset Turnover 0.7 0.4 1.69 0.7 1.04 0.3 2.75 0.9 0.82   Average Age of Plant (Years) 4.9 19.6 0.25 8.8 0.55 26.1 0.19 8.5 0.57   Increase (Decrease) Total Net Patient Revenue 4.9 19.6 67.6% 1.21 71.7% 1.14 84.3% 0.97 80.9% 1.01   Net Revenue Statistics 11.94 61.5% 67.6% 1.21 71.7% 1.14 84.3% 0.97 1.14   Inpatient Net Revenue per Discharge \$12,525	-	-									
Equity Financing (%)   98.7%   57.8%   1.71   94.3%   1.05   49.5%   1.99   95.4%   1.03     Long-Term Debt to Equity Ratio   0.0   0.4   0.03   0.0   61.77   0.6   0.02   0.0   N/A     Times Interest Earned   0.0   12.0   N/A   761.1   N/A   15.7   N/A   0.0   N/A     Total Asset Turnover   0.7   0.4   1.69   0.7   1.04   0.3   2.75   0.9   0.82     Average Age of Plant (Years)   4.9   19.6   0.25   8.8   0.55   26.1   0.19   8.5   0.57     Increase (Decrease) Total Net Patient Revenue   -2.2%   3.9%   N/A   5.6%   N/A   9.7%   N/A   3.2%   N/A     Outpatient Net Revenue (% of Total GPR)   81.5%   67.6%   1.21   71.7%   1.14   84.3%   0.97   80.9%   1.01     Net Revenue Statistics   Inpatient Net Revenue per Day   \$3,804   \$3,859   0.99   \$3,156   1.21<											
Long-Term Debt to Équity Ratio   0.0   0.4   0.03   0.0   61.77   0.6   0.02   0.0   N/A     Times Interest Earned   0.0   12.0   N/A   761.1   N/A   15.7   N/A   0.0   N/A     Total Asset Turnover   0.7   0.4   1.69   0.7   1.04   0.3   2.75   0.9   0.82     Average Age of Plant (Years)   4.9   19.6   0.25   8.8   0.55   26.1   0.19   8.5   0.57     Increase (Decrease) Total Net Patient Revenue   -2.2%   3.9%   N/A   5.6%   N/A   9.7%   N/A   3.2%   N/A     Outpatient Gross Revenue (% of Total GPR)   81.5%   67.6%   1.21   71.7%   1.14   84.3%   0.97   80.9%   1.01     Net Revenue Statistics   \$12,525   \$19,469   0.64   \$13,116   0.95   \$14,823   0.84   \$10,957   1.14     Inpatient Net Revenue per Discharge   \$12,525   \$19,469   0.64   \$13,116   0.95											
Times Interest Earned   0.0   12.0   N/A   761.1   N/A   15.7   N/A   0.0   N/A     Total Asset Turnover   0.7   0.4   1.69   0.7   1.04   0.3   2.75   0.9   0.82     Average Age of Plant (Years)   4.9   19.6   0.25   8.8   0.55   26.1   0.19   8.5   0.57     Increase (Decrease) Total Net Patient Revenue   -2.2%   3.9%   N/A   5.6%   N/A   9.7%   N/A   3.2%   N/A     Outpatient Gross Revenue (% of Total GPR)   81.5%   67.6%   1.21   71.7%   1.14   84.3%   0.97   80.9%   1.01     Net Revenue Statistics   Inpatient Net Revenue per Discharge   \$12,525   \$19,469   0.64   \$13,116   0.95   \$14,823   0.84   \$10,957   1.14     Inpatient Net Revenue per Day   \$3,804   \$3,859   0.99   \$3,156   1.21   \$3,524   1.08   \$2,674   1.42     Outpatient Net Revenue (GPR)   \$154,270,754   Cash & Cash Equivalents		atio									
Total Asset Turnover 0.7 0.4 1.69 0.7 1.04 0.3 2.75 0.9 0.82   Average Age of Plant (Years) 4.9 19.6 0.25 8.8 0.55 26.1 0.19 8.5 0.57   Increase (Decrease) Total Net Patient Revenue -2.2% 3.9% N/A 5.6% N/A 9.7% N/A 3.2% N/A   Outpatient Gross Revenue (% of Total GPR) 81.5% 67.6% 1.21 71.7% 1.14 84.3% 0.97 80.9% 1.01   Net Revenue Statistics \$12,525 \$19,469 0.64 \$13,116 0.95 \$14,823 0.84 \$10,957 1.14   Inpatient Net Revenue per Day \$3,804 \$3,859 0.99 \$3,156 1.21 \$3,524 1.08 \$2,674 1.42   Outpatient Net Revenue per Visit \$941 \$875 1.08 \$911 1.03 \$832 1.14 \$960 0.98   Income Statement Cash & Cash Equivalents \$1.8875 1.08 \$911 1.03 \$832 1.13 \$960 0.98   Less Deductions		allo									
Average Age of Plant (Years) 4.9 19.6 0.25 8.8 0.55 26.1 0.19 8.5 0.57   Increase (Decrease) Total Net Patient Revenue -2.2% 3.9% N/A 5.6% N/A 9.7% N/A 3.2% N/A   Outpatient Gross Revenue (% of Total GPR) 81.5% 67.6% 1.21 71.7% 1.14 84.3% 0.97 80.9% 1.01   Net Revenue Statistics Inpatient Net Revenue per Discharge \$12,525 \$19,469 0.64 \$13,116 0.95 \$14,823 0.84 \$10,957 1.14   Inpatient Net Revenue per Day \$3,859 0.99 \$3,156 1.21 \$3,524 1.08 \$2,674 1.42   Outpatient Net Revenue per Visit \$941 \$875 1.08 \$911 1.03 \$832 1.13 \$960 0.98   Income Statement Cash & Cash Equivalents \$12,813,670 Current Liabilities & Fund Balance \$4,670   Less Deductions \$98,501,430 Net Patient Receivables \$5,898,537 Long-Term Debt \$1,009,782   Net Patient Revenue \$55,769,324 Other Receivables											
Increase (Decrease) Total Net Patient Revenue   -2.2%   3.9%   N/A   5.6%   N/A   9.7%   N/A   3.2%   N/A     Outpatient Gross Revenue (% of Total GPR)   81.5%   67.6%   1.21   71.7%   1.14   84.3%   0.97   80.9%   1.01     Net Revenue Statistics   Inpatient Net Revenue per Discharge   \$12,525   \$19,469   0.64   \$13,116   0.95   \$14,823   0.84   \$10,957   1.14     Inpatient Net Revenue per Discharge   \$12,525   \$19,469   0.64   \$13,116   0.95   \$14,823   0.84   \$10,957   1.14     Inpatient Net Revenue per Discharge   \$3,804   \$3,859   0.99   \$3,156   1.21   \$3,524   1.08   \$2,674   1.42     Outpatient Net Revenue per Visit   \$941   \$875   1.08   \$911   1.03   \$832   1.13   \$960   0.98     Income Statement   Cash & Cash Equivalents   \$12,813,670   Current Liabilities   \$4,670     Less Deductions   \$98,501,430   Net Patient Receivables   \$1,009,782											
Outpatient Gross Revenue (% of Total GPR)   81.5%   67.6%   1.21   71.7%   1.14   84.3%   0.97   80.9%   1.01     Net Revenue Statistics   Inpatient Net Revenue per Discharge   \$12,525   \$19,469   0.64   \$13,116   0.95   \$14,823   0.84   \$10,957   1.14     Inpatient Net Revenue per Day   \$3,804   \$3,859   0.99   \$3,156   1.21   \$3,524   1.08   \$2,674   1.42     Outpatient Net Revenue per Visit   \$941   \$875   1.08   \$911   1.03   \$8322   1.13   \$960   0.98     Income Statement   Cash & Cash Equivalents   \$12,813,670   Current Liabilities   \$Fund Balances     Gross Patient Revenue (GPR)   \$154,270,754   Cash & Cash Equivalents   \$12,813,670   Current Liabilities   \$-\$4,670     Less Deductions   \$98,501,430   Net Patient Receivables   \$5,898,537   Long-Term Debt   \$1,009,782     Net Patient Revenue   \$354,531   Land, Buildings & Equipment (Net)   \$56,151,789   Subtotal   \$1,005,112     Less Expenses <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>											
Net Revenue Statistics   \$12,525   \$19,469   0.64   \$13,116   0.95   \$14,823   0.84   \$10,957   1.14     Inpatient Net Revenue per Day   \$3,804   \$3,859   0.99   \$3,156   1.21   \$3,524   1.08   \$2,674   1.42     Outpatient Net Revenue per Visit   \$941   \$875   1.08   \$911   1.03   \$832   1.13   \$960   0.98     Income Statement   Assets   Cash & Cash & Cash Equivalents   \$12,813,670   Current Liabilities   Fund Balances     Gross Patient Revenue (GPR)   \$154,270,754   Cash & Cash Equivalents   \$12,813,670   Current Liabilities   \$1,009,782     Net Patient Revenue   \$98,501,430   Net Patient Receivables   \$5,898,537   Long-Term Debt   \$1,009,782     Net Patient Revenue   \$354,531   Other Receivables   \$0   Other Liabilities   \$0     Plus Other Revenue   \$354,531   Land, Buildings & Equipment (Net)   \$56,151,789   Subtotal   \$1,005,112     Less Expenses   \$58,403,786   Other Assets   \$2,666,057   Unrestricted Fund Ba											
Inpatient Net Revenue per Discharge \$12,525 \$19,469 0.64 \$13,116 0.95 \$14,823 0.84 \$10,957 1.14   Inpatient Net Revenue per Day Outpatient Net Revenue per Visit \$3,804 \$3,859 0.99 \$3,156 1.21 \$3,524 1.08 \$2,674 1.42   Outpatient Net Revenue per Visit \$941 \$875 1.08 \$911 1.03 \$832 1.13 \$960 0.98   Income Statement System \$941 \$875 1.08 \$911 1.03 \$832 1.13 \$960 0.98   Gross Patient Revenue (GPR) \$154,270,754 Cash & Cash Equivalents \$12,813,670 Current Liabilities Fund Balances \$4,670   Less Deductions \$98,501,430 Net Patient Receivables \$5,898,537 Long-Term Debt \$1,009,782 \$10,09,782   Plus Other Revenue \$354,531 Current Receivables \$0 Subtotal \$10,05,112 \$10,05,112   Total Revenue \$56,123,857 Land, Buildings & Equipment (Net) \$56,517,789 \$2,666,057 Unrestricted Fund Balance \$76,524,943   Non-Operating Gains/Losses -\$7,			01.3%	67.6%		11.170		04.3%	0.97	00.9%	1.01
Inpatient Net Revenue per Day Outpatient Net Revenue per Visit   \$3,804   \$3,859   0.99   \$3,156   1.21   \$3,524   1.08   \$2,674   1.42     Outpatient Net Revenue per Visit   \$941   \$875   1.08   \$911   1.03   \$832   1.13   \$960   0.98     Income Statement   \$941   \$875   1.08   \$911   1.03   \$832   1.13   \$960   0.98     Gross Patient Revenue (GPR)   \$154,270,754   Cash & Cash Equivalents   \$12,813,670   Current Liabilities   Fund Balances     Less Deductions   \$98,501,430   Net Patient Receivables   \$5,898,537   Long-Term Debt   \$1,009,782     Plus Other Revenue   \$55,769,324   Other Receivables   \$0   Subtotal   \$1,005,112     Total Revenue   \$56,123,857   Land, Buildings & Equipment (Net)   \$56,151,789   Unrestricted Fund Balance   \$76,524,943     Non-Operating Gains/Losses   \$-\$7,790   Gother Assets   \$2,666,057   Unrestricted Fund Balance   \$76,524,943		Viacharga	¢10 505	¢10.460	0.64	¢10 116	0.05	¢14 000	0.04	¢10.057	1 1 1
Outpatient Net Revenue per Visit   \$941   \$875   1.08   \$911   1.03   \$832   1.13   \$960   0.98     Income Statement   Assets   Assets   Liabilities & Fund Balances     Gross Patient Revenue (GPR)   \$154,270,754   Cash & Cash Equivalents   \$12,813,670   Current Liabilities   Fund Balances     Less Deductions   \$98,501,430   Net Patient Receivables   \$55,898,537   Long-Term Debt   \$1,009,782     Net Patient Revenue   \$55,769,324   Other Receivables   \$0   Other Liabilities   \$1005,112     Total Revenue   \$56,123,857   Land, Buildings & Equipment (Net)   \$56,151,789   Unrestricted Fund Balance   \$76,524,943     Non-Operating Gains/Losses   \$7,790   Current Set   \$82,666,057   Unrestricted Fund Balance   \$76,524,943				+ - ,							
Income StatementAssetsGross Patient Revenue (GPR)\$154,270,754Cash & Cash Equivalents\$12,813,670Current Liabilities-\$4,670Less Deductions\$98,501,430Net Patient Receivables\$5,898,537Long-Term Debt\$1,009,782Net Patient Revenue\$55,769,324Other Receivables\$0Other Liabilities\$0Plus Other Revenue\$354,531Land, Buildings & Equipment (Net)\$56,151,789Subtotal\$1,005,112Total Revenue\$56,423,857Land, Buildings & Equipment (Net)\$56,151,789\$76,524,943Less Expenses\$58,403,786Other Assets\$2,666,057Unrestricted Fund Balance\$76,524,943Non-Operating Gains/Losses-\$7,790\$76,524,943Restricted Fund Balance\$76,524,943											
Gross Patient Revenue (GPR)\$154,270,754Cash & Cash Equivalents\$12,813,670Current Liabilities-\$4,670Less Deductions\$98,501,430Net Patient Receivables\$5,898,537Long-Term Debt\$1,009,782Net Patient Revenue\$55,769,324Other Receivables\$0Other Liabilities\$0Plus Other Revenue\$354,531Land, Buildings & Equipment (Net)\$56,151,789Subtotal\$1,005,112Total Revenue\$56,423,857Land, Buildings & Equipment (Net)\$56,151,789Unrestricted Fund Balance\$76,524,943Non-Operating Gains/Losses-\$7,790-\$7,790\$10\$10\$10			\$941			\$911	1.03				0.98
Less Deductions\$98,501,430Net Patient Receivables\$5,898,537Long-Term Debt\$1,009,782Net Patient Revenue\$55,769,324Other Receivables\$0\$0\$0Plus Other Revenue\$354,531Land, Buildings & Equipment (Net)\$56,151,789\$2666,057\$1,005,112Total Revenue\$56,403,786Other Assets\$2,666,057Unrestricted Fund Balance\$76,524,943Non-Operating Gains/Losses-\$7,790\$10\$10\$10					sets		_				
Net Patient Revenue\$55,769,324Other Receivables\$0Other Liabilities\$0Plus Other Revenue\$354,531Land, Buildings & Equipment (Net)\$56,151,789Subtotal\$1,005,112Total Revenue\$56,123,857Land, Buildings & Equipment (Net)\$56,151,789Unrestricted Fund Balance\$76,524,943Less Expenses\$58,403,786Other Assets\$2,666,057Unrestricted Fund Balance\$76,524,943Non-Operating Gains/Losses-\$77,790Subtotal\$0				•							
Plus Other Revenue\$354,531Subtotal\$1,005,112Total Revenue\$56,123,857Land, Buildings & Equipment (Net)\$56,151,789Unrestricted Fund Balance\$76,524,943Less Expenses\$58,403,786Other Assets\$2,666,057Unrestricted Fund Balance\$76,524,943Non-Operating Gains/Losses-\$7,790\$100\$100\$100											
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Non-Operating Gains/Losses-\$7,790Restricted Fund Balance\$0								· · · · = · =	<b>.</b> .		
	•		Other Asse	Other Assets							
Net Income-\$2,287,719Total Assets\$77,530,053Total Liabilities & Fund Balance\$77,530,055											
	Net Income	-\$2,287,719	Total Asset	S		\$77,530,053	Total	Liabilities & Fun	d Balance	\$77	,530,055