

014 Black River Memorial Hospital
 711 West Adams Street
 Black River Falls, WI 54615
 715-284-5361

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Jackson
 Analysis Area: Southwestern (5B)
 Volume Group: 3

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 5B		Volume Group 3		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	49.0%	61.5%	0.80	47.2%	1.04	32.8%	1.50	30.4%	1.61
Obstetrics	10.3%	41.1%	0.25	53.6%	0.01	18.9%	0.54	13.3%	0.77
Pediatrics	0.0%	67.0%	N/A	32.3%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	37.5%	61.6%	0.61	51.9%	0.72	35.7%	1.05	24.9%	1.51
Average Census (Patients)									
Adult Medical-Surgical	8.8	24.9	0.35	17.2	0.51	5.6	1.58	5.5	1.61
Obstetrics	0.5	5.0	0.10	4.4	0.12	0.8	0.63	0.7	0.77
Pediatrics	0.0	1.7	N/A	0.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	9.4	44.9	0.21	28.6	0.33	8.1	1.17	6.2	1.51
Average Length of Stay (Days)									
Adult Medical-Surgical	7.2	4.5	1.58	3.7	1.96	3.8	1.89	4.4	1.63
Obstetrics	1.8	2.4	0.75	2.0	0.90	2.1	0.86	2.4	0.77
Pediatrics	0.0	3.8	N/A	2.4	N/A	0.0	N/A	0.0	N/A
Total Hospital	6.8	4.9	1.40	4.2	1.61	3.8	1.79	3.0	2.28
Surgical Operations									
Inpatient	87	989	0.09	840	0.10	135	0.65	122	0.71
Outpatient	2,155	4,208	0.51	3,492	0.62	1,616	1.33	1,678	1.28
Inpatient as % of All Surgeries	3.9%	19.0%	0.20	19.4%	0.20	7.7%	0.50	6.8%	0.57
Outpatient Visits									
Non-Emergency Visits	10,310	131,799	0.08	137,645	0.07	55,406	0.19	9,375	1.10
Emergency Visits	10,254	16,822	0.61	15,585	0.66	8,784	1.17	7,817	1.31
Full-Time Equivalents (FTEs)									
Administrators	20.0	17.5	1.14	13.0	1.54	10.8	1.85	24.0	0.83
Nurses, Licensed	60.2	232.9	0.26	152.9	0.39	65.3	0.92	75.0	0.80
Ancillary Nursing Personnel	19.3	42.6	0.45	23.1	0.83	8.4	2.28	16.7	1.16
All Other Personnel	167.8	453.0	0.37	424.9	0.39	151.7	1.11	171.4	0.98
Total FTEs	267.3	746.0	0.36	613.9	0.44	236.3	1.13	287.1	0.93
FTEs per 100 Patient Census (Adjusted)									
Administrators	37.3	12.3	3.03	7.6	4.92	21.5	1.73	58.2	0.64
Nurses, Licensed	112.3	163.8	0.69	89.3	1.26	129.7	0.87	181.7	0.62
Ancillary Nursing Personnel	35.9	30.0	1.20	13.5	2.66	16.8	2.14	40.4	0.89
All Other Personnel	312.8	318.6	0.98	248.3	1.26	301.4	1.04	415.3	0.75
Total FTEs	498.2	524.6	0.95	358.8	1.39	469.3	1.06	695.6	0.72

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	25	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	503	Preferred Provider Organization (PPO)	Yes	Discharges	58	Total Births	104
Inpatient Days	3,425			Inpatient Days	1,165	Newborn Days	166

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	18	449	3,222	49.0%	8.8	7.2
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	1	6	15	4.1%	0.0	2.5
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	1	0	0	0.0%	0.0	0.0
Obstetrics	1	5	104	188	10.3%	0.5	1.8
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	20	0	20.0	Surgical Personnel	4	0	4.0
Physicians & Dentists	1	13	4.9	Radiological Services Personnel	8	4	10.6
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	7	2	7.0
Registered Nurses	41	19	52.1	Occupational Therapists	1	1	1.6
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.1
Licensed Practical Nurses	0	1	0.7	Physical Therapists	2	3	3.4
Ancillary Nursing Personnel	16	4	19.3	Physical Therapy Assistants/Aides	2	0	2.0
Medical Assistants	7	0	7.0	Recreational Therapists	0	0	0.0
Physician Assistants	3	5	3.8	Dietitians & Nutritionists	0	1	0.7
Nurse Practitioners	5	2	5.7	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	4	1.8	Social Workers	1	1	1.7
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	20	3	21.0
Health Info Mgmt-Administrators/Technicians	2	0	2.0	All Other Personnel	76	12	85.1
Pharmacy Personnel	4	1	4.0				
Clinical Laboratory Personnel	8	1	8.9				
				Total	228	78	267.3

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	5B Value	Ratio	3 Value	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$45,632,727	47.7%	48.2%	0.99	47.0%	1.02	50.4%	0.95	46.0%	1.04
Medical Assistance	\$16,540,647	17.3%	14.2%	1.22	10.2%	1.70	11.9%	1.45	18.9%	0.91
Commercial	\$32,280,443	33.7%	32.4%	1.04	34.4%	0.98	34.9%	0.97	33.7%	1.00
All Other	\$1,221,860	1.3%	5.2%	0.24	8.4%	0.15	2.7%	0.47	1.4%	0.91
Deductions as % of Total Gross Patient Revenue										
Medicare	\$14,181,162	14.8%	37.1%	0.40	34.0%	0.44	34.8%	0.43	15.6%	0.95
Medical Assistance	\$8,748,753	9.1%	11.2%	0.82	8.1%	1.12	8.4%	1.09	12.4%	0.74
Commercial	\$8,004,906	8.4%	14.9%	0.56	15.7%	0.53	13.4%	0.63	7.7%	1.09
Charity Care	\$437,849	0.5%	0.7%	0.63	1.1%	0.42	0.7%	0.66	1.1%	0.43
Bad Debt	\$2,918,835	3.1%	0.8%	3.60	0.9%	3.38	1.0%	3.18	2.2%	1.37
All Other	\$30	0.0%	3.1%	0.00	6.3%	0.00	1.9%	0.00	0.4%	0.00
Total Deductions	\$34,291,535	35.8%	67.9%	0.53	66.1%	0.54	60.1%	0.60	39.3%	0.91
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.7%	6.4%	0.27	22.5%	0.08	3.7%	0.47	3.2%	0.53
Net Gains/Losses as % of Net Income		90.4%	11.1%	8.17	110.0%	0.82	21.8%	4.16	68.8%	1.31
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$34,686,207	56.6%	41.6%	1.36	54.1%	1.05	46.1%	1.23	55.3%	1.02
Supplies & Services	\$22,359,866	36.5%	52.7%	0.69	41.9%	0.87	46.6%	0.78	37.0%	0.98
Capital Component	\$4,263,559	7.0%	5.7%	1.21	4.0%	1.74	7.3%	0.96	7.7%	0.90
Fiscal Statistics										
Operating Margin (%)		1.8%	6.4%	0.29	-0.2%	N/A	8.5%	0.21	-2.5%	N/A
Total Hospital Net Income (%)		16.3%	7.1%	2.30	2.0%	8.15	10.7%	1.53	-8.5%	N/A
Return on Equity (%)		11.9%	3.1%	3.90	1.6%	7.38	2.9%	4.14	-5.3%	N/A
Current Ratio		9.3	2.9	3.25	31.1	0.30	1.7	5.43	3.5	2.64
Days in Net Patient Accounts Receivable		60.4	85.9	0.70	60.3	1.00	136.5	0.44	60.5	1.00
Average Payment Period		37.6	125.5	0.30	10.3	3.66	286.0	0.13	58.5	0.64
Equity Financing (%)		71.9%	57.8%	1.24	87.7%	0.82	49.5%	1.45	67.5%	1.06
Long-Term Debt to Equity Ratio		0.0	0.4	0.04	0.1	0.25	0.6	0.02	0.3	0.04
Times Interest Earned		18.4	12.0	1.53	12.7	1.45	15.7	1.18	-5.6	N/A
Total Asset Turnover		0.6	0.4	1.46	0.8	0.79	0.3	2.37	0.7	0.95
Average Age of Plant (Years)		14.3	19.6	0.73	10.0	1.43	26.1	0.55	12.3	1.16
Increase (Decrease) Total Net Patient Revenue		9.6%	3.9%	2.43	-2.2%	N/A	9.7%	0.99	1.9%	4.95
Outpatient Gross Revenue (% of Total GPR)		88.5%	67.6%	1.31	82.8%	1.07	84.3%	1.05	84.1%	1.05
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$17,747		\$19,469	0.91	\$19,060	0.93	\$14,823	1.20	\$18,414	0.96
Inpatient Net Revenue per Day	\$2,588		\$3,859	0.67	\$4,078	0.63	\$3,524	0.73	\$4,268	0.61
Outpatient Net Revenue per Visit	\$2,597		\$875	2.97	\$880	2.95	\$832	3.12	\$2,461	1.06

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$95,675,677	Cash & Cash Equivalents	\$10,497,549	Current Liabilities	\$5,989,185
Less Deductions	\$34,291,535	Net Patient Receivables	\$10,159,997	Long-Term Debt	\$1,006,317
Net Patient Revenue	\$61,384,142	Other Receivables	\$477,370	Other Liabilities	\$21,166,897
Plus Other Revenue	\$1,071,720			Subtotal	\$28,162,399
Total Revenue	\$62,455,862	Land, Buildings & Equipment (Net)	\$26,335,723	Unrestricted Fund Balance	\$71,938,096
Less Expenses	\$61,309,632	Other Assets	\$52,629,856	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$10,802,619			Total Liabilities & Fund Balance	\$100,100,495
Net Income	\$11,948,849	Total Assets	\$100,100,495		