

027 AdventHealth Durand
 1220 Third Avenue, PO Box 224
 Durand, WI 54736
 715-672-4211

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Pepin
 Analysis Area: West Central (5A)
 Volume Group: 1

| Selected Utilization Statistics | FY 2023 | All GMS Hospitals | | Analysis Area 5A | | Volume Group 1 | | FY 2023 vs. 2022 | |
|---|---------|-------------------|-------|------------------|-------|----------------|-------|------------------|-------|
| | | Value | Ratio | Value | Ratio | Value | Ratio | FY 2022 | Ratio |
| Occupancy Rate (%) | | | | | | | | | |
| Adult Medical-Surgical | 3.3% | 61.5% | 0.05 | 56.8% | 0.06 | 13.7% | 0.24 | 3.8% | 0.86 |
| Obstetrics | 0.0% | 41.1% | N/A | 34.7% | N/A | 0.0% | N/A | 0.0% | N/A |
| Pediatrics | 0.0% | 67.0% | N/A | 0.0% | N/A | 95.3% | N/A | 0.0% | N/A |
| Total Hospital | 3.3% | 61.6% | 0.05 | 54.3% | 0.06 | 19.0% | 0.17 | 3.8% | 0.86 |
| Average Census (Patients) | | | | | | | | | |
| Adult Medical-Surgical | 0.8 | 24.9 | 0.03 | 12.6 | 0.06 | 1.7 | 0.48 | 0.9 | 0.86 |
| Obstetrics | 0.0 | 5.0 | N/A | 2.6 | N/A | 0.0 | N/A | 0.0 | N/A |
| Pediatrics | 0.0 | 1.7 | N/A | 0.0 | N/A | 0.3 | N/A | 0.0 | N/A |
| Total Hospital | 0.8 | 44.9 | 0.02 | 18.5 | 0.04 | 2.5 | 0.33 | 0.9 | 0.86 |
| Average Length of Stay (Days) | | | | | | | | | |
| Adult Medical-Surgical | 2.5 | 4.5 | 0.55 | 4.3 | 0.58 | 3.5 | 0.72 | 2.6 | 0.96 |
| Obstetrics | 0.0 | 2.4 | N/A | 2.3 | N/A | 0.0 | N/A | 0.0 | N/A |
| Pediatrics | 0.0 | 3.8 | N/A | 0.0 | N/A | 3.2 | N/A | 0.0 | N/A |
| Total Hospital | 2.5 | 4.9 | 0.52 | 4.4 | 0.57 | 4.4 | 0.57 | 2.7 | 0.95 |
| Surgical Operations | | | | | | | | | |
| Inpatient | 0 | 989 | N/A | 358 | N/A | 63 | N/A | 0 | N/A |
| Outpatient | 453 | 4,208 | 0.11 | 2,715 | 0.17 | 1,640 | 0.28 | 197 | 2.30 |
| Inpatient as % of All Surgeries | 0.0% | 19.0% | N/A | 11.6% | N/A | 3.7% | N/A | 0.0% | N/A |
| Outpatient Visits | | | | | | | | | |
| Non-Emergency Visits | 18,850 | 131,799 | 0.14 | 80,185 | 0.24 | 15,186 | 1.24 | 28,699 | 0.66 |
| Emergency Visits | 1,668 | 16,822 | 0.10 | 8,854 | 0.19 | 3,910 | 0.43 | 1,665 | 1.00 |
| Full-Time Equivalents (FTEs) | | | | | | | | | |
| Administrators | 1.0 | 17.5 | 0.06 | 10.4 | 0.10 | 1.9 | 0.53 | 1.0 | 1.00 |
| Nurses, Licensed | 18.8 | 232.9 | 0.08 | 132.4 | 0.14 | 31.3 | 0.60 | 20.6 | 0.91 |
| Ancillary Nursing Personnel | 7.8 | 42.6 | 0.18 | 20.9 | 0.37 | 6.3 | 1.24 | 9.9 | 0.79 |
| All Other Personnel | 46.6 | 453.0 | 0.10 | 273.9 | 0.17 | 60.7 | 0.77 | 45.2 | 1.03 |
| Total FTEs | 74.2 | 746.0 | 0.10 | 437.6 | 0.17 | 100.2 | 0.74 | 76.6 | 0.97 |
| FTEs per 100 Patient Census (Adjusted) | | | | | | | | | |
| Administrators | 7.9 | 12.3 | 0.64 | 13.2 | 0.60 | 12.8 | 0.61 | 11.4 | 0.69 |
| Nurses, Licensed | 148.0 | 163.8 | 0.90 | 167.9 | 0.88 | 213.7 | 0.69 | 235.0 | 0.63 |
| Ancillary Nursing Personnel | 61.5 | 30.0 | 2.05 | 26.5 | 2.32 | 43.1 | 1.43 | 113.1 | 0.54 |
| All Other Personnel | 367.2 | 318.6 | 1.15 | 347.5 | 1.06 | 414.9 | 0.89 | 515.8 | 0.71 |
| Total FTEs | 584.6 | 524.6 | 1.11 | 555.1 | 1.05 | 684.6 | 0.85 | 875.3 | 0.67 |

Total Hospital:
 Beds Set Up & Staffed 25
 Discharges 118
 Inpatient Days 298

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 1
 Discharges 22
 Inpatient Days 166

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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| Inpatient Service Area | Level of Service* | Beds Set Up & Staffed 12/31/2023 | Discharges & Transfers** | Patient Days of Care | Occupancy Rate (%) | Average Census (Patients) | Average Length of Stay (Days) |
|---------------------------------------|-------------------|----------------------------------|--------------------------|----------------------|--------------------|---------------------------|-------------------------------|
| General Medical-Surgical | | | | | | | |
| Adult Medical-Surgical, Acute | 1 | 25 | 119 | 298 | 3.3% | 0.8 | 2.5 |
| Orthopedic | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Rehabilitation & Physical Medicine | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Hospice | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Acute Long-Term Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Acute | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric, acute | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Obstetrics | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Psychiatric | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Alcoholism/chemical dependency | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| ICU/CCU | | | | | | | |
| Medical-Surgical Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Cardiac Intensive Unit | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Burn Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Mixed Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Step-Down (Special Care) | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Neonatal Intensive/Intermediate Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Subacute care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other inpatient | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

| Occupation | Number Full-Time | Number Part-Time | Number FTE | Occupation | Number Full-Time | Number Part-Time | Number FTE |
|---|------------------|------------------|------------|---------------------------------------|------------------|------------------|-------------|
| Administrators/Assistant Administrators | 1 | 0 | 1.0 | Surgical Personnel | 0 | 1 | 0.6 |
| Physicians & Dentists | 3 | 1 | 3.6 | Radiological Services Personnel | 2 | 3 | 4.1 |
| Medical & Dental Residents | 0 | 0 | 0.0 | Sonographers | 0 | 0 | 0.0 |
| Dental Hygienists | 0 | 0 | 0.0 | Respiratory Therapists | 1 | 1 | 1.1 |
| Registered Nurses | 9 | 3 | 10.2 | Occupational Therapists | 0 | 0 | 0.0 |
| Certified Nurse Midwives | 0 | 0 | 0.0 | Occupational Therapy Assistants/Aides | 0 | 0 | 0.0 |
| Licensed Practical Nurses | 2 | 1 | 2.6 | Physical Therapists | 0 | 0 | 0.0 |
| Ancillary Nursing Personnel | 4 | 8 | 7.8 | Physical Therapy Assistants/Aides | 0 | 0 | 0.0 |
| Medical Assistants | 2 | 0 | 2.0 | Recreational Therapists | 0 | 0 | 0.0 |
| Physician Assistants | 0 | 0 | 0.0 | Dietitians & Nutritionists | 0 | 0 | 0.0 |
| Nurse Practitioners | 2 | 0 | 2.0 | Psychologists | 0 | 0 | 0.0 |
| Certified Registered Nurse Anesthetists | 1 | 0 | 1.0 | Social Workers | 0 | 0 | 0.0 |
| Clinical Nurse Specialists | 3 | 0 | 3.0 | All Other Health Professionals | 4 | 0 | 4.0 |
| Health Info Mgmt-Administrators/Technicians | 0 | 0 | 0.0 | All Other Personnel | 18 | 10 | 23.7 |
| Pharmacy Personnel | 1 | 1 | 1.4 | | | | |
| Clinical Laboratory Personnel | 5 | 2 | 6.2 | | | | |
| | | | | Total | 58 | 31 | 74.2 |

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| Selected Financial Statistics | FY 2023 | All GMS Hospitals | | Analysis Area | | Volume Group | | FY 2023 vs. 2022 | | |
|--|--------------|-------------------|----------|---------------|----------|--------------|----------|------------------|----------|------|
| | | Value | Ratio | Value | Ratio | Value | Ratio | FY 2022 | Ratio | |
| Gross Revenue as % of Total Gross Patient Revenue | | | | | | | | | | |
| Medicare | \$20,202,917 | 61.9% | 48.2% | 1.29 | 51.7% | 1.20 | 44.4% | 1.40 | 66.3% | 0.93 |
| Medical Assistance | \$2,782,793 | 8.5% | 14.2% | 0.60 | 12.2% | 0.70 | 14.1% | 0.60 | 9.4% | 0.90 |
| Commercial | \$9,031,374 | 27.7% | 32.4% | 0.86 | 31.5% | 0.88 | 37.2% | 0.74 | 23.1% | 1.20 |
| All Other | \$597,566 | 1.8% | 5.2% | 0.35 | 4.7% | 0.39 | 4.3% | 0.43 | 1.2% | 1.52 |
| Deductions as % of Total Gross Patient Revenue | | | | | | | | | | |
| Medicare | \$10,762,795 | 33.0% | 37.1% | 0.89 | 34.8% | 0.95 | 25.2% | 1.31 | 27.8% | 1.19 |
| Medical Assistance | \$1,265,423 | 3.9% | 11.2% | 0.35 | 8.8% | 0.44 | 10.0% | 0.39 | 6.4% | 0.61 |
| Commercial | \$2,483,730 | 7.6% | 14.9% | 0.51 | 10.5% | 0.73 | 12.1% | 0.63 | 4.5% | 1.70 |
| Charity Care | \$340,216 | 1.0% | 0.7% | 1.43 | 0.4% | 2.77 | 0.3% | 3.12 | 0.6% | 1.70 |
| Bad Debt | \$513,820 | 1.6% | 0.8% | 1.86 | 1.1% | 1.38 | 0.8% | 1.89 | 1.8% | 0.88 |
| All Other | \$102,167 | 0.3% | 3.1% | 0.10 | 3.0% | 0.10 | 3.5% | 0.09 | 0.9% | 0.36 |
| Total Deductions | \$15,468,151 | 47.4% | 67.9% | 0.70 | 58.7% | 0.81 | 51.9% | 0.91 | 42.0% | 1.13 |
| Other Revenue & Net Gains or Losses | | | | | | | | | | |
| Other Revenue as % of Total Revenue | | 6.9% | 6.4% | 1.08 | 4.2% | 1.65 | 3.9% | 1.76 | 7.7% | 0.89 |
| Net Gains/Losses as % of Net Income | | N/A | 11.1% | N/A | 33.8% | N/A | 5.4% | N/A | 386.0% | N/A |
| Expenses as % of Total Expenses | | | | | | | | | | |
| Salary/Fringe Benefits | \$8,958,911 | 56.2% | 41.6% | 1.35 | 48.8% | 1.15 | 47.1% | 1.19 | 59.5% | 0.94 |
| Supplies & Services | \$6,522,689 | 40.9% | 52.7% | 0.78 | 46.5% | 0.88 | 43.9% | 0.93 | 37.8% | 1.08 |
| Capital Component | \$468,437 | 2.9% | 5.7% | 0.51 | 4.7% | 0.63 | 9.0% | 0.33 | 2.7% | 1.10 |
| Fiscal Statistics | | | | | | | | | | |
| Operating Margin (%) | | 13.4% | 6.4% | 2.11 | 4.9% | 2.75 | 7.7% | 1.73 | 7.3% | 1.84 |
| Total Hospital Net Income (%) | | 12.8% | 7.1% | 1.81 | 7.2% | 1.79 | 8.1% | 1.58 | -2.8% | N/A |
| Return on Equity (%) | | 17.0% | 3.1% | 5.57 | 1.3% | 13.06 | 8.5% | 2.00 | -4.5% | N/A |
| Current Ratio | | 2.0 | 2.9 | 0.71 | 1.1 | 1.82 | 2.4 | 0.85 | 2.5 | 0.82 |
| Days in Net Patient Accounts Receivable | | 56.9 | 85.9 | 0.66 | 210.1 | 0.27 | 60.0 | 0.95 | 39.2 | 1.45 |
| Average Payment Period | | 124.6 | 125.5 | 0.99 | 460.7 | 0.27 | 45.4 | 2.74 | 76.6 | 1.63 |
| Equity Financing (%) | | 39.8% | 57.8% | 0.69 | 38.6% | 1.03 | 37.9% | 1.05 | 34.7% | 1.15 |
| Long-Term Debt to Equity Ratio | | 0.5 | 0.4 | 1.37 | 0.9 | 0.58 | 1.0 | 0.52 | 0.9 | 0.61 |
| Times Interest Earned | | 160.1 | 12.0 | 13.30 | 22.9 | 6.98 | 7.3 | 21.82 | -33.9 | N/A |
| Total Asset Turnover | | 1.3 | 0.4 | 3.12 | 0.2 | 7.53 | 1.0 | 1.28 | 1.8 | 0.76 |
| Average Age of Plant (Years) | | 2.8 | 19.6 | 0.14 | 56.0 | 0.05 | 5.6 | 0.49 | 2.5 | 1.13 |
| Increase (Decrease) Total Net Patient Revenue | | 9.6% | 3.9% | 2.43 | 7.4% | 1.30 | 7.6% | 1.27 | -5.0% | N/A |
| Outpatient Gross Revenue (% of Total GPR) | | 93.6% | 67.6% | 1.38 | 76.6% | 1.22 | 83.4% | 1.12 | 89.2% | 1.05 |
| Net Revenue Statistics | | | | | | | | | | |
| Inpatient Net Revenue per Discharge | | \$19,082 | \$19,469 | 0.98 | \$17,024 | 1.12 | \$20,257 | 0.94 | \$22,217 | 0.86 |
| Inpatient Net Revenue per Day | | \$5,716 | \$3,859 | 1.48 | \$3,633 | 1.57 | \$3,306 | 1.73 | \$6,389 | 0.89 |
| Outpatient Net Revenue per Visit | | \$731 | \$875 | 0.84 | \$979 | 0.75 | \$992 | 0.74 | \$419 | 1.75 |

| Income Statement | | Assets | | Liabilities & Fund Balances | |
|-----------------------------|--------------|-----------------------------------|--------------|----------------------------------|--------------|
| Gross Patient Revenue (GPR) | \$32,614,650 | Cash & Cash Equivalents | \$7,552,027 | Current Liabilities | \$5,315,471 |
| Less Deductions | \$15,468,151 | Net Patient Receivables | \$2,672,788 | Long-Term Debt | \$2,935,431 |
| Net Patient Revenue | \$17,146,499 | Other Receivables | \$232,264 | Other Liabilities | \$59,853 |
| Plus Other Revenue | \$1,273,732 | | | Subtotal | \$8,310,755 |
| Total Revenue | \$18,420,231 | Land, Buildings & Equipment (Net) | \$2,388,297 | | |
| Less Expenses | \$15,950,037 | Other Assets | \$955,468 | Unrestricted Fund Balance | \$5,490,089 |
| Non-Operating Gains/Losses | -\$118,457 | | | Restricted Fund Balance | \$0 |
| Net Income | \$2,351,737 | Total Assets | \$13,800,844 | Total Liabilities & Fund Balance | \$13,800,844 |