

**029 Mayo Clinic Health System - Eau Claire**  
 1221 Whipple Street  
 Eau Claire, WI 54703  
 715-838-3311

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Eau Claire  
 Analysis Area: West Central (5A)  
 Volume Group: 7

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 5A		Volume Group 7		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	85.2%	61.5%	1.39	56.8%	1.50	75.8%	1.12	88.3%	0.96
Obstetrics	33.2%	41.1%	0.81	34.7%	0.22	51.5%	0.64	29.8%	1.11
Pediatrics	0.0%	67.0%	N/A	0.0%	N/A	55.6%	N/A	0.0%	N/A
Total Hospital	76.9%	61.6%	1.25	54.3%	1.42	70.4%	1.09	76.0%	1.01
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	96.2	24.9	3.86	12.6	7.64	100.5	0.96	87.4	1.10
Obstetrics	7.6	5.0	1.52	2.6	2.93	13.4	0.57	6.9	1.11
Pediatrics	0.0	1.7	N/A	0.0	N/A	4.8	N/A	0.0	N/A
Total Hospital	146.1	44.9	3.25	18.5	7.88	190.9	0.77	132.2	1.11
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	4.7	4.5	1.03	4.3	1.09	4.8	0.97	4.9	0.96
Obstetrics	2.3	2.4	0.96	2.3	1.02	2.5	0.93	2.3	0.99
Pediatrics	0.0	3.8	N/A	0.0	N/A	4.2	N/A	0.0	N/A
Total Hospital	4.8	4.9	1.00	4.4	1.10	5.2	0.93	5.0	0.97
<b>Surgical Operations</b>									
Inpatient	2,779	989	2.81	358	7.77	3,644	0.76	2,366	1.17
Outpatient	7,216	4,208	1.71	2,715	2.66	11,922	0.61	6,518	1.11
Inpatient as % of All Surgeries	27.8%	19.0%	1.46	11.6%	2.39	23.4%	1.19	26.6%	1.04
<b>Outpatient Visits</b>									
Non-Emergency Visits	420,849	131,799	3.19	80,185	5.25	419,931	1.00	408,707	1.03
Emergency Visits	37,253	16,822	2.21	8,854	4.21	42,605	0.87	36,456	1.02
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	49.0	17.5	2.80	10.4	4.72	59.1	0.83	53.4	0.92
Nurses, Licensed	1,034.0	232.9	4.44	132.4	7.81	886.0	1.17	866.9	1.19
Ancillary Nursing Personnel	155.9	42.6	3.66	20.9	7.45	175.9	0.89	120.2	1.30
All Other Personnel	2,196.8	453.0	4.85	273.9	8.02	1,728.4	1.27	2,220.8	0.99
Total FTEs	3,435.6	746.0	4.61	437.6	7.85	2,849.5	1.21	3,261.2	1.05
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	11.4	12.3	0.93	13.2	0.87	11.2	1.02	13.1	0.87
Nurses, Licensed	240.9	163.8	1.47	167.9	1.43	167.8	1.44	212.3	1.13
Ancillary Nursing Personnel	36.3	30.0	1.21	26.5	1.37	33.3	1.09	29.4	1.23
All Other Personnel	511.8	318.6	1.61	347.5	1.47	327.4	1.56	543.8	0.94
Total FTEs	800.4	524.6	1.53	555.1	1.44	539.8	1.48	798.6	1.00

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	190	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	10
Discharges	11,019	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	1,141
Inpatient Days	53,335			Inpatient Days	0	Newborn Days	1,890

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	113	7,498	35,122	85.2%	96.2	4.7
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	2	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	23	1,198	2,786	33.2%	7.6	2.3
<b>Psychiatric</b>	1	24	1,196	5,862	66.9%	16.1	4.9
<b>Alcoholism/chemical dependency</b>	2	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	15	340	4,540	82.9%	12.4	13.4
Step-Down (Special Care)	1	12	688	4,105	93.7%	11.2	6.0
Neonatal Intensive/Intermediate Care	1	3	99	920	84.0%	2.5	9.3
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	3	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	49	0	49.0	Surgical Personnel	37	52	73.0
Physicians & Dentists	218	39	234.0	Radiological Services Personnel	39	69	89.0
Medical & Dental Residents	16	0	16.0	Sonographers	12	21	27.3
Dental Hygienists	0	0	0.0	Respiratory Therapists	25	28	40.5
Registered Nurses	265	837	863.2	Occupational Therapists	11	8	15.7
Certified Nurse Midwives	8	1	8.8	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	13	37	36.9	Physical Therapists	22	20	35.8
Ancillary Nursing Personnel	41	214	155.9	Physical Therapy Assistants/Aides	4	10	8.7
Medical Assistants	31	56	68.1	Recreational Therapists	5	6	9.3
Physician Assistants	44	25	59.0	Dietitians & Nutritionists	5	16	16.0
Nurse Practitioners	69	42	93.5	Psychologists	3	0	3.0
Certified Registered Nurse Anesthetists	19	15	29.1	Social Workers	42	27	61.3
Clinical Nurse Specialists	2	1	2.5	All Other Health Professionals	531	154	634.0
Health Info Mgmt-Administrators/Technicians	77	12	87.9	All Other Personnel	415	179	533.2
Pharmacy Personnel	73	62	111.0				
Clinical Laboratory Personnel	50	29	73.2				
				<b>Total</b>	<b>2,127</b>	<b>1,960</b>	<b>3,435.6</b>

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	5A Value	Ratio	7 Value	Ratio	FY 2022	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$1,143,840,973	56.5%	48.2%	1.17	51.7%	1.09	48.7%	1.16	55.2%	1.02
Medical Assistance	\$198,752,803	9.8%	14.2%	0.69	12.2%	0.81	13.0%	0.76	10.0%	0.98
Commercial	\$601,870,632	29.7%	32.4%	0.92	31.5%	0.94	32.4%	0.92	31.7%	0.94
All Other	\$80,301,407	4.0%	5.2%	0.76	4.7%	0.85	5.9%	0.67	3.1%	1.29
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$862,349,797	42.6%	37.1%	1.15	34.8%	1.22	38.0%	1.12	41.2%	1.03
Medical Assistance	\$154,056,750	7.6%	11.2%	0.68	8.8%	0.86	10.4%	0.73	7.8%	0.97
Commercial	\$182,400,493	9.0%	14.9%	0.60	10.5%	0.86	15.8%	0.57	9.9%	0.91
Charity Care	\$9,049,136	0.4%	0.7%	0.61	0.4%	1.19	0.8%	0.56	0.4%	1.21
Bad Debt	\$19,723,032	1.0%	0.8%	1.15	1.1%	0.85	0.8%	1.26	0.7%	1.50
All Other	\$50,524,177	2.5%	3.1%	0.80	3.0%	0.82	3.4%	0.74	1.8%	1.38
Total Deductions	\$1,278,103,385	63.1%	67.9%	0.93	58.7%	1.08	69.2%	0.91	61.8%	1.02
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		6.4%	6.4%	1.00	4.2%	1.53	7.4%	0.87	6.0%	1.07
Net Gains/Losses as % of Net Income		26.5%	11.1%	2.39	33.8%	0.78	7.6%	3.50	4,277.0%	0.01
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$454,355,650	59.8%	41.6%	1.44	48.8%	1.23	40.0%	1.50	60.2%	0.99
Supplies & Services	\$280,117,881	36.9%	52.7%	0.70	46.5%	0.79	54.9%	0.67	36.2%	1.02
Capital Component	\$24,700,202	3.3%	5.7%	0.57	4.7%	0.69	5.1%	0.64	3.6%	0.90
<b>Fiscal Statistics</b>										
Operating Margin (%)		4.8%	6.4%	0.76	4.9%	0.99	5.8%	0.83	-1.1%	N/A
Total Hospital Net Income (%)		6.4%	7.1%	0.91	7.2%	0.90	6.3%	1.03	0.0%	251.37
Return on Equity (%)		9.9%	3.1%	3.23	1.3%	7.57	4.7%	2.12	0.0%	238.91
Current Ratio		29.1	2.9	10.12	1.1	25.81	5.7	5.12	2.4	12.05
Days in Net Patient Accounts Receivable		45.4	85.9	0.53	210.1	0.22	57.7	0.79	42.2	1.08
Average Payment Period		4.7	125.5	0.04	460.7	0.01	46.2	0.10	45.6	0.10
Equity Financing (%)		55.2%	57.8%	0.96	38.6%	1.43	72.7%	0.76	56.9%	0.97
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.9	N/A	0.2	N/A	0.0	N/A
Times Interest Earned		3,041.1	12.0	252.73	22.9	132.52	12.2	248.47	3.5	871.38
Total Asset Turnover		1.5	0.4	3.53	0.2	8.51	0.7	2.04	1.6	0.94
Average Age of Plant (Years)		17.2	19.6	0.88	56.0	0.31	13.4	1.28	16.5	1.04
Increase (Decrease) Total Net Patient Revenue		10.4%	3.9%	2.63	7.4%	1.40	3.5%	2.99	0.8%	13.63
Outpatient Gross Revenue (% of Total GPR)		66.6%	67.6%	0.99	76.6%	0.87	62.1%	1.07	68.4%	0.97
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge		\$22,754	\$19,469	1.17	\$17,024	1.34	\$22,156	1.03	\$21,171	1.07
Inpatient Net Revenue per Day		\$4,796	\$3,859	1.24	\$3,633	1.32	\$4,083	1.17	\$4,330	1.11
Outpatient Net Revenue per Visit		\$1,126	\$875	1.29	\$979	1.15	\$987	1.14	\$1,088	1.03

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$2,024,765,815	Cash & Cash Equivalents	\$6,395	Current Liabilities	\$9,482,232
Less Deductions	\$1,278,103,385	Net Patient Receivables	\$92,891,738	Long-Term Debt	\$0
Net Patient Revenue	\$746,662,430	Other Receivables	\$3,431,633	Other Liabilities	\$227,492,475
Plus Other Revenue	\$50,931,097			Subtotal	\$236,974,707
Total Revenue	\$797,593,527	Land, Buildings & Equipment (Net)	\$196,345,636	Unrestricted Fund Balance	\$292,133,794
Less Expenses	\$759,173,733	Other Assets	\$236,433,099	Restricted Fund Balance	\$6,137,404
Non-Operating Gains/Losses	\$13,852,272			Total Liabilities & Fund Balance	\$529,108,501
Net Income	\$52,272,066	Total Assets	\$529,108,501		