

032 Aurora Lakeland Medical Center
W3985 Cty Rd NN
Elkhorn, WI 53121
262-741-2000

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Walworth
Analysis Area: Southeastern (2A)
Volume Group: 5

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	41.9%	61.5%	0.68	63.8%	0.66	54.8%	0.77	52.4%	0.80
Obstetrics	26.5%	41.1%	0.65	44.7%	0.08	34.5%	0.77	25.1%	1.06
Pediatrics	0.0%	67.0%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	45.2%	61.6%	0.73	63.4%	0.71	59.6%	0.76	54.9%	0.82
Average Census (Patients)									
Adult Medical-Surgical	15.1	24.9	0.61	22.9	0.66	15.8	0.95	15.7	0.96
Obstetrics	3.7	5.0	0.74	5.1	0.73	2.9	1.26	3.5	1.06
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	28.0	44.9	0.62	42.7	0.66	29.6	0.95	31.3	0.90
Average Length of Stay (Days)									
Adult Medical-Surgical	3.8	4.5	0.84	4.3	0.88	4.2	0.92	4.3	0.89
Obstetrics	2.0	2.4	0.81	2.3	0.85	2.3	0.85	1.9	1.03
Pediatrics	0.0	3.8	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.7	4.9	0.76	4.5	0.82	4.4	0.84	4.2	0.87
Surgical Operations									
Inpatient	540	989	0.55	1,038	0.52	409	1.32	460	1.17
Outpatient	1,443	4,208	0.34	4,019	0.36	2,735	0.53	1,403	1.03
Inpatient as % of All Surgeries	27.2%	19.0%	1.43	20.5%	1.33	13.0%	2.09	24.7%	1.10
Outpatient Visits									
Non-Emergency Visits	65,468	131,799	0.50	117,094	0.56	92,528	0.71	60,607	1.08
Emergency Visits	16,425	16,822	0.98	18,746	0.88	17,976	0.91	15,741	1.04
Full-Time Equivalents (FTEs)									
Administrators	5.0	17.5	0.29	14.2	0.35	12.7	0.39	5.0	1.00
Nurses, Licensed	128.5	232.9	0.55	188.0	0.68	137.2	0.94	107.2	1.20
Ancillary Nursing Personnel	41.6	42.6	0.98	37.4	1.11	29.9	1.39	38.0	1.10
All Other Personnel	224.7	453.0	0.50	333.2	0.67	239.1	0.94	223.2	1.01
Total FTEs	399.8	746.0	0.54	572.8	0.70	418.9	0.95	373.4	1.07
FTEs per 100 Patient Census (Adjusted)									
Administrators	6.3	12.3	0.51	10.1	0.62	10.9	0.58	5.4	1.17
Nurses, Licensed	161.5	163.8	0.99	134.3	1.20	117.7	1.37	115.2	1.40
Ancillary Nursing Personnel	52.4	30.0	1.75	26.7	1.96	25.6	2.04	40.8	1.28
All Other Personnel	282.6	318.6	0.89	238.0	1.19	205.0	1.38	239.8	1.18
Total FTEs	502.8	524.6	0.96	409.2	1.23	359.2	1.40	401.1	1.25

Total Hospital:
Beds Set Up & Staffed 62
Discharges 2,781
Inpatient Days 10,229

Contract with:
Health Maintenance Organization (HMO) Yes
Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:
Bassinets 14
Total Births 659
Newborn Days 1,112

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	36	1,439	5,508	41.9%	15.1	3.8
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	58	195	0.0%	0.5	3.4
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	14	687	1,355	26.5%	3.7	2.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	12	501	2,855	65.2%	7.8	5.7
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	2	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	2	0	100	316	0.0%	0.9	3.2

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	5	3	6.4
Physicians & Dentists	22	14	24.2	Radiological Services Personnel	9	11	12.4
Medical & Dental Residents	7	0	7.0	Sonographers	5	3	6.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	7	1	7.0
Registered Nurses	89	82	118.2	Occupational Therapists	3	2	3.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.0
Licensed Practical Nurses	3	0	3.0	Physical Therapists	2	1	2.0
Ancillary Nursing Personnel	27	38	41.6	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	8	1	8.9	Recreational Therapists	0	0	0.0
Physician Assistants	2	0	2.0	Dietitians & Nutritionists	1	1	1.0
Nurse Practitioners	6	3	7.3	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	2	2.3
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	17	4	17.5
Health Info Mgmt-Administrators/Technicians	2	5	5.5	All Other Personnel	73	32	87.5
Pharmacy Personnel	16	6	16.9				
Clinical Laboratory Personnel	11	7	13.6				
				Total	322	217	399.8

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$155,850,348	50.0%	48.2%	1.04	53.0%	0.94	51.3%	0.97	50.8%	0.98
Medical Assistance	\$50,502,550	16.2%	14.2%	1.14	11.4%	1.42	15.3%	1.06	14.9%	1.09
Commercial	\$89,008,205	28.5%	32.4%	0.88	32.8%	0.87	29.5%	0.97	28.5%	1.00
All Other	\$16,607,169	5.3%	5.2%	1.02	2.8%	1.91	3.8%	1.40	5.8%	0.91
Deductions as % of Total Gross Patient Revenue										
Medicare	\$127,710,005	40.9%	37.1%	1.10	43.5%	0.94	39.7%	1.03	41.4%	0.99
Medical Assistance	\$40,170,586	12.9%	11.2%	1.15	9.4%	1.37	12.1%	1.06	11.9%	1.08
Commercial	\$40,479,487	13.0%	14.9%	0.87	15.9%	0.82	13.1%	0.99	12.7%	1.02
Charity Care	\$5,840,467	1.9%	0.7%	2.56	0.8%	2.28	0.8%	2.29	2.1%	0.89
Bad Debt	\$3,918,166	1.3%	0.8%	1.48	0.9%	1.40	1.2%	1.06	1.4%	0.92
All Other	\$6,828,412	2.2%	3.1%	0.70	1.8%	1.25	2.2%	0.98	2.4%	0.90
Total Deductions	\$224,947,123	72.1%	67.9%	1.06	72.2%	1.00	69.2%	1.04	71.9%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.7%	6.4%	0.27	4.3%	0.40	3.8%	0.44	0.3%	6.74
Net Gains/Losses as % of Net Income		0.0%	11.1%	N/A	N/A	N/A	15.2%	N/A	0.1%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$32,493,826	44.4%	41.6%	1.07	38.8%	1.15	40.1%	1.11	45.0%	0.99
Supplies & Services	\$35,653,957	48.7%	52.7%	0.92	53.3%	0.91	54.4%	0.90	48.0%	1.02
Capital Component	\$5,031,806	6.9%	5.7%	1.20	7.9%	0.87	5.5%	1.25	7.0%	0.98
Fiscal Statistics										
Operating Margin (%)		17.3%	6.4%	2.72	9.2%	1.89	5.0%	3.49	12.3%	1.40
Total Hospital Net Income (%)		17.3%	7.1%	2.44	8.1%	2.13	5.8%	2.98	12.4%	1.40
Return on Equity (%)		5.7%	3.1%	1.86	4.9%	1.16	2.3%	2.46	3.7%	1.55
Current Ratio		36.2	2.9	12.61	12.4	2.93	2.8	12.94	32.3	1.12
Days in Net Patient Accounts Receivable		54.4	85.9	0.63	50.4	1.08	86.5	0.63	59.1	0.92
Average Payment Period		27.7	125.5	0.22	31.3	0.88	128.9	0.21	31.3	0.88
Equity Financing (%)		97.9%	57.8%	1.70	85.9%	1.14	62.5%	1.57	95.0%	1.03
Long-Term Debt to Equity Ratio		0.0	0.4	0.00	0.1	0.02	0.3	0.00	0.0	0.76
Times Interest Earned		18.2	12.0	1.51	8.8	2.06	12.9	1.41	11.8	1.55
Total Asset Turnover		0.3	0.4	0.77	0.6	0.54	0.4	0.83	0.3	1.10
Average Age of Plant (Years)		11.5	19.6	0.59	11.9	0.96	21.5	0.54	11.6	0.99
Increase (Decrease) Total Net Patient Revenue		4.1%	3.9%	1.04	0.8%	4.90	0.2%	21.42	0.4%	10.86
Outpatient Gross Revenue (% of Total GPR)		66.3%	67.6%	0.98	68.7%	0.96	74.2%	0.89	64.0%	1.04
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$13,067	\$19,469	0.67	\$14,690	0.89	\$12,524	1.04	\$13,283	0.98	
Inpatient Net Revenue per Day	\$3,715	\$3,859	0.96	\$3,206	1.16	\$2,770	1.34	\$2,947	1.26	
Outpatient Net Revenue per Visit	\$667	\$875	0.76	\$746	0.89	\$766	0.87	\$676	0.99	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$311,968,272	Cash & Cash Equivalents	\$174,358,594	Current Liabilities	\$5,255,163
Less Deductions	\$224,947,123	Net Patient Receivables	\$12,957,874	Long-Term Debt	\$231,925
Net Patient Revenue	\$87,021,149	Other Receivables	\$38,476	Other Liabilities	\$61,543
Plus Other Revenue	\$1,506,114			Subtotal	\$5,548,631
Total Revenue	\$88,527,265	Land, Buildings & Equipment (Net)	\$78,899,168	Unrestricted Fund Balance	\$263,737,025
Less Expenses	\$73,179,589	Other Assets	\$3,031,547	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0	Total Assets	\$269,285,659	Total Liabilities & Fund Balance	\$269,285,656
Net Income	\$15,347,676				