

**038 Burnett Medical Center**  
 257 W St George Avenue  
 Grantsburg, WI 54840  
 715-463-5353

Fiscal Year: 10/01 to 09/30  
 Type: GMS  
 Critical Access Hospital  
 Control: Other Not-For-Profit

County: Burnett  
 Analysis Area: Western Lake Superior (7)  
 Volume Group: 1

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 7		Volume Group 1		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	12.0%	61.5%	0.20	31.6%	0.38	13.7%	0.88	12.6%	0.96
Obstetrics	0.0%	41.1%	N/A	23.2%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	67.0%	N/A	0.0%	N/A	95.3%	N/A	0.0%	N/A
Total Hospital	12.0%	61.6%	0.20	33.6%	0.36	19.0%	0.63	12.6%	0.96
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	2.0	24.9	0.08	6.2	0.33	1.7	1.21	2.1	0.96
Obstetrics	0.0	5.0	N/A	1.0	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.3	N/A	0.0	N/A
Total Hospital	2.0	44.9	0.05	7.7	0.26	2.5	0.83	2.1	0.96
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.7	4.5	0.82	4.5	0.83	3.5	1.07	3.6	1.02
Obstetrics	0.0	2.4	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	0.0	N/A	3.2	N/A	0.0	N/A
Total Hospital	3.7	4.9	0.77	4.7	0.79	4.4	0.84	3.6	1.02
<b>Surgical Operations</b>									
Inpatient	4	989	0.00	53	0.08	63	0.06	0	N/A
Outpatient	298	4,208	0.07	1,137	0.26	1,640	0.18	285	1.05
Inpatient as % of All Surgeries	1.3%	19.0%	0.07	4.4%	0.30	3.7%	0.36	0.0%	N/A
<b>Outpatient Visits</b>									
Non-Emergency Visits	22,956	131,799	0.17	38,279	0.60	15,186	1.51	25,620	0.90
Emergency Visits	3,689	16,822	0.22	7,241	0.51	3,910	0.94	3,834	0.96
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	1.4	17.5	0.08	2.3	0.60	1.9	0.74	1.4	0.97
Nurses, Licensed	29.8	232.9	0.13	73.5	0.40	31.3	0.95	38.5	0.77
Ancillary Nursing Personnel	0.0	42.6	N/A	11.3	N/A	6.3	N/A	0.0	N/A
All Other Personnel	84.8	453.0	0.19	164.2	0.52	60.7	1.40	98.4	0.86
Total FTEs	116.0	746.0	0.16	251.4	0.46	100.2	1.16	138.4	0.84
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	8.0	12.3	0.65	3.5	2.26	12.8	0.62	8.2	0.98
Nurses, Licensed	170.1	163.8	1.04	111.2	1.53	213.7	0.80	217.2	0.78
Ancillary Nursing Personnel	0.0	30.0	N/A	17.1	N/A	43.1	N/A	0.0	N/A
All Other Personnel	484.9	318.6	1.52	248.5	1.95	414.9	1.17	555.5	0.87
Total FTEs	663.0	524.6	1.26	380.3	1.74	684.6	0.97	780.9	0.85

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	17	Health Maintenance Organization (HMO)	Yes	Average Beds Used	2	Bassinets	0
Discharges	201	Preferred Provider Organization (PPO)	Yes	Discharges	31	Total Births	0
Inpatient Days	747			Inpatient Days	318	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	17	201	747	12.0%	2.0	3.7
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	1	1.4	Surgical Personnel	2	0	2.0
Physicians & Dentists	3	0	3.0	Radiological Services Personnel	5	2	5.9
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	19	9	21.3	Occupational Therapists	0	2	0.7
Certified Nurse Midwives	0	1	0.6	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	4	3.1	Physical Therapists	0	2	0.9
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	2	1	2.2	Recreational Therapists	0	0	0.0
Physician Assistants	0	2	0.8	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	4	2	4.8	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	1	0.8
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	1	3	2.2
Health Info Mgmt-Administrators/Technicians	3	0	3.0	All Other Personnel	43	18	50.1
Pharmacy Personnel	3	8	4.7				
Clinical Laboratory Personnel	4	6	7.8				
				<b>Total</b>	<b>93</b>	<b>62</b>	<b>116.0</b>

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$18,487,688	47.8%	48.2%	0.99	52.4%	0.91	44.4%	1.08	48.7%	0.98
Medical Assistance	\$7,840,469	20.3%	14.2%	1.43	16.1%	1.26	14.1%	1.43	20.1%	1.01
Commercial	\$9,052,856	23.4%	32.4%	0.72	25.8%	0.91	37.2%	0.63	23.2%	1.01
All Other	\$3,267,239	8.5%	5.2%	1.62	5.6%	1.51	4.3%	1.98	8.0%	1.06
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$8,096,899	21.0%	37.1%	0.57	28.7%	0.73	25.2%	0.83	20.2%	1.04
Medical Assistance	\$4,631,852	12.0%	11.2%	1.07	11.1%	1.08	10.0%	1.20	12.1%	0.99
Commercial	\$2,773,799	7.2%	14.9%	0.48	5.9%	1.22	12.1%	0.60	6.4%	1.12
Charity Care	\$67,164	0.2%	0.7%	0.24	0.4%	0.43	0.3%	0.52	0.1%	1.40
Bad Debt	\$704,619	1.8%	0.8%	2.15	1.5%	1.22	0.8%	2.19	2.5%	0.74
All Other	\$998,083	2.6%	3.1%	0.82	2.7%	0.97	3.5%	0.75	2.7%	0.97
Total Deductions	\$17,272,416	44.7%	67.9%	0.66	50.3%	0.89	51.9%	0.86	44.0%	1.02
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	1.0%	6.4%	0.16		1.5%	0.66	3.9%	0.26	1.1%	0.94
Net Gains/Losses as % of Net Income	15.2%	11.1%	1.37		27.6%	0.55	5.4%	2.83	54.6%	0.28
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$10,426,150	49.2%	41.6%	1.18	49.7%	0.99	47.1%	1.04	54.3%	0.91
Supplies & Services	\$9,425,995	44.5%	52.7%	0.85	43.4%	1.03	43.9%	1.01	39.2%	1.14
Capital Component	\$1,326,165	6.3%	5.7%	1.09	6.9%	0.91	9.0%	0.70	6.5%	0.96
<b>Fiscal Statistics</b>										
Operating Margin (%)	1.9%	6.4%	0.30		9.6%	0.20	7.7%	0.25	4.2%	0.46
Total Hospital Net Income (%)	2.3%	7.1%	0.32		12.8%	0.18	8.1%	0.28	8.7%	0.26
Return on Equity (%)	2.1%	3.1%	0.70		1.6%	1.34	8.5%	0.25	7.9%	0.27
Current Ratio	2.6	2.9	0.91		1.3	1.95	2.4	1.08	2.4	1.07
Days in Net Patient Accounts Receivable	56.4	85.9	0.66		276.9	0.20	60.0	0.94	54.2	1.04
Average Payment Period	64.1	125.5	0.51		717.7	0.09	45.4	1.41	93.5	0.69
Equity Financing (%)	48.6%	57.8%	0.84		40.6%	1.20	37.9%	1.28	44.6%	1.09
Long-Term Debt to Equity Ratio	0.6	0.4	1.64		0.9	0.74	1.0	0.62	0.7	0.87
Times Interest Earned	3.1	12.0	0.25		29.2	0.10	7.3	0.42	9.6	0.32
Total Asset Turnover	0.9	0.4	2.19		0.1	7.77	1.0	0.90	0.9	1.09
Average Age of Plant (Years)	22.1	19.6	1.13		54.5	0.41	5.6	3.94	21.1	1.05
Increase (Decrease) Total Net Patient Revenue	2.6%	3.9%	0.66		7.7%	0.34	7.6%	0.34	9.0%	0.29
Outpatient Gross Revenue (% of Total GPR)	88.7%	67.6%	1.31		88.6%	1.00	83.4%	1.06	88.4%	1.00
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$16,010	\$19,469	0.82		\$17,278	0.93	\$20,257	0.79	\$16,359	0.98
Inpatient Net Revenue per Day	\$3,627	\$3,859	0.94		\$3,301	1.10	\$3,306	1.10	\$4,154	0.87
Outpatient Net Revenue per Visit	\$689	\$875	0.79		\$1,111	0.62	\$992	0.69	\$604	1.14

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$38,648,252	Cash & Cash Equivalents	\$4,775,887	Current Liabilities	\$3,572,552
Less Deductions	\$17,272,416	Net Patient Receivables	\$3,302,932	Long-Term Debt	\$7,169,825
Net Patient Revenue	\$21,375,836	Other Receivables	\$62,565	Other Liabilities	\$1,104,419
Plus Other Revenue	\$219,015			Subtotal	\$11,846,796
Total Revenue	\$21,594,851	Land, Buildings & Equipment (Net)	\$9,599,881		
Less Expenses	\$21,178,310	Other Assets	\$5,301,807	Unrestricted Fund Balance	\$11,196,276
Non-Operating Gains/Losses	\$74,480			Restricted Fund Balance	\$46,001
Net Income	\$491,021	Total Assets	\$23,043,072	Total Liabilities & Fund Balance	\$23,043,072