

039 Bellin Hospital
 744 S Webster Ave
 Green Bay, WI 54301
 920-433-3500

Fiscal Year: 10/01 to 09/30
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Brown
 Analysis Area: Northeastern (4)
 Volume Group: 7

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 4		Volume Group 7		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	56.8%	61.5%	0.92	54.9%	1.04	75.8%	0.75	64.4%	0.88
Obstetrics	52.9%	41.1%	1.29	36.7%	0.26	51.5%	1.03	48.4%	1.09
Pediatrics	14.7%	67.0%	0.22	19.4%	0.76	55.6%	0.27	10.1%	1.45
Total Hospital	52.1%	61.6%	0.84	53.2%	0.98	70.4%	0.74	57.0%	0.91
Average Census (Patients)									
Adult Medical-Surgical	49.5	24.9	1.98	24.8	1.99	100.5	0.49	56.0	0.88
Obstetrics	9.5	5.0	1.90	4.3	2.20	13.4	0.71	8.7	1.09
Pediatrics	1.3	1.7	0.77	0.4	3.28	4.8	0.77	0.9	1.45
Total Hospital	98.4	44.9	2.19	44.4	2.22	190.9	0.52	107.7	0.91
Average Length of Stay (Days)									
Adult Medical-Surgical	3.8	4.5	0.84	4.0	0.94	4.8	0.79	4.6	0.84
Obstetrics	2.4	2.4	1.00	2.4	1.01	2.5	0.97	2.4	1.00
Pediatrics	2.3	3.8	0.60	2.9	0.77	4.2	0.55	2.1	1.10
Total Hospital	4.2	4.9	0.88	4.3	1.00	5.2	0.82	4.9	0.86
Surgical Operations									
Inpatient	2,348	989	2.37	829	2.83	3,644	0.64	2,146	1.09
Outpatient	25,780	4,208	6.13	6,019	4.28	11,922	2.16	22,410	1.15
Inpatient as % of All Surgeries	8.3%	19.0%	0.44	12.1%	0.69	23.4%	0.36	8.7%	0.96
Outpatient Visits									
Non-Emergency Visits	1,148,827	131,799	8.72	197,548	5.82	419,931	2.74	1,271,117	0.90
Emergency Visits	33,079	16,822	1.97	18,660	1.77	42,605	0.78	32,460	1.02
Full-Time Equivalents (FTEs)									
Administrators	46.1	17.5	2.64	19.4	2.37	59.1	0.78	37.7	1.23
Nurses, Licensed	1,112.8	232.9	4.78	276.2	4.03	886.0	1.26	1,062.9	1.05
Ancillary Nursing Personnel	106.8	42.6	2.51	44.0	2.43	175.9	0.61	93.0	1.15
All Other Personnel	2,305.4	453.0	5.09	479.5	4.81	1,728.4	1.33	1,952.3	1.18
Total FTEs	3,571.1	746.0	4.79	819.1	4.36	2,849.5	1.25	3,145.8	1.14
FTEs per 100 Patient Census (Adjusted)									
Administrators	7.3	12.3	0.60	10.2	0.72	11.2	0.65	5.8	1.26
Nurses, Licensed	176.8	163.8	1.08	144.4	1.22	167.8	1.05	164.7	1.07
Ancillary Nursing Personnel	17.0	30.0	0.57	23.0	0.74	33.3	0.51	14.4	1.18
All Other Personnel	366.3	318.6	1.15	250.7	1.46	327.4	1.12	302.6	1.21
Total FTEs	567.5	524.6	1.08	428.2	1.33	539.8	1.05	487.5	1.16

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	189	Health Maintenance		Average Beds Used	0	Bassinets	47
Discharges	8,449	Organization (HMO)	Yes	Discharges	0	Total Births	1,625
Inpatient Days	35,908	Preferred Provider		Inpatient Days	0	Newborn Days	2,536
		Organization (PPO)	Yes				

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	87	4,719	18,050	56.8%	49.5	3.8
Orthopedic	1	30	1,157	5,375	49.1%	14.7	4.6
Rehabilitation & Physical Medicine	1	14	243	3,400	66.5%	9.3	14.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	1	9	212	484	14.7%	1.3	2.3
Obstetrics	1	18	1,430	3,476	52.9%	9.5	2.4
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	1	17	688	4,611	74.3%	12.6	6.7
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	14	225	512	10.0%	1.4	2.3
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	45	3	46.1	Surgical Personnel	37	15	43.1
Physicians & Dentists	135	25	145.9	Radiological Services Personnel	67	45	81.8
Medical & Dental Residents	0	0	0.0	Sonographers	29	5	30.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	8	7	9.9
Registered Nurses	653	345	807.1	Occupational Therapists	24	6	25.7
Certified Nurse Midwives	5	0	5.0	Occupational Therapy Assistants/Aides	2	2	3.4
Licensed Practical Nurses	138	51	160.8	Physical Therapists	69	16	75.1
Ancillary Nursing Personnel	43	157	106.8	Physical Therapy Assistants/Aides	11	4	13.1
Medical Assistants	83	20	93.4	Recreational Therapists	0	0	0.0
Physician Assistants	40	14	44.7	Dietitians & Nutritionists	19	2	19.3
Nurse Practitioners	111	30	123.9	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	13	0	13.0	Social Workers	23	10	28.5
Clinical Nurse Specialists	3	0	3.0	All Other Health Professionals	341	122	394.5
Health Info Mgmt-Administrators/Technicians	87	0	87.0	All Other Personnel	940	317	1,078.5
Pharmacy Personnel	42	11	47.5				
Clinical Laboratory Personnel	72	32	83.7	Total	3,040	1,239	3,571.1

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$812,283,536	44.9%	48.2%	0.93	48.2%	0.93	48.7%	0.92	43.2%	1.04
Medical Assistance	\$200,429,545	11.1%	14.2%	0.78	12.5%	0.89	13.0%	0.85	11.3%	0.98
Commercial	\$693,719,981	38.4%	32.4%	1.18	33.9%	1.13	32.4%	1.19	40.0%	0.96
All Other	\$101,627,079	5.6%	5.2%	1.07	5.4%	1.03	5.9%	0.95	5.4%	1.04
Deductions as % of Total Gross Patient Revenue										
Medicare	\$603,212,837	33.4%	37.1%	0.90	37.4%	0.89	38.0%	0.88	31.4%	1.06
Medical Assistance	\$156,188,219	8.6%	11.2%	0.77	10.1%	0.85	10.4%	0.83	8.8%	0.99
Commercial	\$270,882,412	15.0%	14.9%	1.00	15.8%	0.95	15.8%	0.95	14.4%	1.04
Charity Care	\$11,015,016	0.6%	0.7%	0.83	0.5%	1.15	0.8%	0.76	1.1%	0.57
Bad Debt	\$13,091,924	0.7%	0.8%	0.85	0.8%	0.93	0.8%	0.93	1.3%	0.57
All Other	\$63,703,652	3.5%	3.1%	1.13	3.5%	1.00	3.4%	1.05	2.9%	1.20
Total Deductions	\$1,118,094,060	61.8%	67.9%	0.91	68.2%	0.91	69.2%	0.89	59.8%	1.03
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.3%	6.4%	0.52	3.6%	0.92	7.4%	0.45	3.9%	0.87
Net Gains/Losses as % of Net Income		76.9%	11.1%	6.94	14.6%	5.27	7.6%	10.16	286.2%	0.27
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$414,431,039	58.7%	41.6%	1.41	43.1%	1.36	40.0%	1.47	58.3%	1.01
Supplies & Services	\$250,596,930	35.5%	52.7%	0.67	50.8%	0.70	54.9%	0.65	35.6%	1.00
Capital Component	\$40,546,006	5.7%	5.7%	1.00	6.2%	0.93	5.1%	1.13	6.1%	0.94
Fiscal Statistics										
Operating Margin (%)		1.1%	6.4%	0.18	10.1%	0.11	5.8%	0.20	1.9%	0.60
Total Hospital Net Income (%)		4.8%	7.1%	0.67	11.6%	0.41	6.3%	0.76	-1.1%	N/A
Return on Equity (%)		3.3%	3.1%	1.08	7.9%	0.42	4.7%	0.71	-0.8%	N/A
Current Ratio		3.8	2.9	1.31	6.2	0.61	5.7	0.66	3.2	1.16
Days in Net Patient Accounts Receivable		54.0	85.9	0.63	54.4	0.99	57.7	0.94	49.8	1.08
Average Payment Period		56.9	125.5	0.45	44.2	1.29	46.2	1.23	55.9	1.02
Equity Financing (%)		59.7%	57.8%	1.03	79.9%	0.75	72.7%	0.82	67.0%	0.89
Long-Term Debt to Equity Ratio		0.5	0.4	1.22	0.1	3.27	0.2	2.43	0.3	1.60
Times Interest Earned		7.3	12.0	0.60	18.0	0.40	12.2	0.59	-0.1	N/A
Total Asset Turnover		0.7	0.4	1.56	0.7	1.00	0.7	0.90	0.8	0.88
Average Age of Plant (Years)		10.0	19.6	0.51	11.5	0.87	13.4	0.74	9.2	1.08
Increase (Decrease) Total Net Patient Revenue		5.6%	3.9%	1.43	3.8%	1.50	3.5%	1.63	4.3%	1.30
Outpatient Gross Revenue (% of Total GPR)		83.1%	67.6%	1.23	75.5%	1.10	62.1%	1.34	82.1%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$14,927	\$19,469	0.77	\$14,714	1.01	\$22,156	0.67	\$14,616	1.02
Inpatient Net Revenue per Day		\$3,247	\$3,859	0.84	\$3,218	1.01	\$4,083	0.80	\$2,765	1.17
Outpatient Net Revenue per Visit		\$488	\$875	0.56	\$732	0.67	\$987	0.49	\$427	1.14

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,808,060,139	Cash & Cash Equivalents	\$200,182,382	Current Liabilities	\$105,417,009
Less Deductions	\$1,118,094,060	Net Patient Receivables	\$102,000,813	Long-Term Debt	\$307,596,951
Net Patient Revenue	\$689,966,079	Other Receivables	\$3,829,189	Other Liabilities	\$19,526,176
Plus Other Revenue	\$23,804,155			Subtotal	\$432,540,136
Total Revenue	\$713,770,235	Land, Buildings & Equipment (Net)	\$401,475,616	Unrestricted Fund Balance	\$641,329,741
Less Expenses	\$705,573,975	Other Assets	\$366,381,877	Restricted Fund Balance	\$5,433,998
Non-Operating Gains/Losses	\$27,214,546			Total Liabilities & Fund Balance	\$1,073,869,877
Net Income	\$35,410,806	Total Assets	\$1,073,869,877		