

**046 Hudson Hospital & Clinics**  
 405 Stageline Road  
 Hudson, WI 54016  
 715-531-6000

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 Critical Access Hospital  
 Control: Other Not-For-Profit

County: Saint Croix  
 Analysis Area: West Central (5A)  
 Volume Group: 5

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 5A		Volume Group 5		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	39.5%	61.5%	0.64	56.8%	0.70	54.8%	0.72	40.2%	0.98
Obstetrics	38.5%	41.1%	0.94	34.7%	0.08	34.5%	1.12	41.4%	0.93
Pediatrics	0.0%	67.0%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	39.2%	61.6%	0.64	54.3%	0.72	59.6%	0.66	40.5%	0.97
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	6.7	24.9	0.27	12.6	0.53	15.8	0.42	6.8	0.98
Obstetrics	2.7	5.0	0.54	2.6	1.03	2.9	0.92	2.9	0.93
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	9.4	44.9	0.21	18.5	0.51	29.6	0.32	9.7	0.97
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.1	4.5	0.67	4.3	0.71	4.2	0.74	3.3	0.92
Obstetrics	1.9	2.4	0.80	2.3	0.85	2.3	0.84	1.9	1.00
Pediatrics	0.0	3.8	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.6	4.9	0.54	4.4	0.59	4.4	0.60	2.7	0.96
<b>Surgical Operations</b>									
Inpatient	169	989	0.17	358	0.47	409	0.41	193	0.88
Outpatient	1,710	4,208	0.41	2,715	0.63	2,735	0.63	1,540	1.11
Inpatient as % of All Surgeries	9.0%	19.0%	0.47	11.6%	0.77	13.0%	0.69	11.1%	0.81
<b>Outpatient Visits</b>									
Non-Emergency Visits	33,373	131,799	0.25	80,185	0.42	92,528	0.36	39,810	0.84
Emergency Visits	11,202	16,822	0.67	8,854	1.27	17,976	0.62	10,810	1.04
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	13.0	17.5	0.74	10.4	1.25	12.7	1.02	14.7	0.89
Nurses, Licensed	79.9	232.9	0.34	132.4	0.60	137.2	0.58	83.6	0.96
Ancillary Nursing Personnel	14.7	42.6	0.35	20.9	0.70	29.9	0.49	11.7	1.26
All Other Personnel	175.1	453.0	0.39	273.9	0.64	239.1	0.73	169.3	1.03
Total FTEs	282.7	746.0	0.38	437.6	0.65	418.9	0.67	279.3	1.01
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	23.3	12.3	1.89	13.2	1.77	10.9	2.13	26.7	0.87
Nurses, Licensed	143.1	163.8	0.87	167.9	0.85	117.7	1.22	152.0	0.94
Ancillary Nursing Personnel	26.4	30.0	0.88	26.5	0.99	25.6	1.03	21.2	1.24
All Other Personnel	313.5	318.6	0.98	347.5	0.90	205.0	1.53	307.9	1.02
Total FTEs	506.2	524.6	0.96	555.1	0.91	359.2	1.41	507.8	1.00

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	24	Health Maintenance Organization (HMO)	Yes	Average Beds Used	3	Bassinets	7
Discharges	1,311	Preferred Provider Organization (PPO)	Yes	Discharges	75	Total Births	508
Inpatient Days	3,434			Inpatient Days	1,162	Newborn Days	897

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	17	802	2,450	39.5%	6.7	3.1
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	7	507	984	38.5%	2.7	1.9
<b>Psychiatric</b>	3	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	3	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	3	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	13	0	13.0	Surgical Personnel	4	3	5.8
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	4	9	9.1
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	4	0.7
Registered Nurses	11	99	76.4	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	3	3.4	Physical Therapists	2	5	4.9
Ancillary Nursing Personnel	5	16	14.7	Physical Therapy Assistants/Aides	0	1	0.9
Medical Assistants	6	4	7.8	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	2	19	8.1
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	3	3	4.4
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	23	10	28.7
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	54	46	73.9
Pharmacy Personnel	7	8	13.1				
Clinical Laboratory Personnel	9	15	17.8				
				<b>Total</b>	<b>144</b>	<b>245</b>	<b>282.7</b>

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
Selected Financial Statistics			FY 2023	Value	Ratio	5A	Ratio	5	Ratio	FY 2022	Ratio
<b>Gross Revenue as % of Total Gross Patient Revenue</b>											
Medicare	\$75,649,672	43.6%	48.2%	0.90	51.7%	0.84	51.3%	0.85	42.0%	1.04	
Medical Assistance	\$18,437,837	10.6%	14.2%	0.75	12.2%	0.87	15.3%	0.69	10.6%	1.01	
Commercial	\$74,589,579	43.0%	32.4%	1.33	31.5%	1.36	29.5%	1.46	44.7%	0.96	
All Other	\$4,901,073	2.8%	5.2%	0.54	4.7%	0.61	3.8%	0.74	2.7%	1.06	
<b>Deductions as % of Total Gross Patient Revenue</b>											
Medicare	\$48,519,836	28.0%	37.1%	0.75	34.8%	0.80	39.7%	0.70	26.1%	1.07	
Medical Assistance	\$11,588,282	6.7%	11.2%	0.60	8.8%	0.75	12.1%	0.55	6.8%	0.98	
Commercial	\$32,851,655	18.9%	14.9%	1.27	10.5%	1.81	13.1%	1.44	19.7%	0.96	
Charity Care	\$1,388,675	0.8%	0.7%	1.10	0.4%	2.13	0.8%	0.98	0.4%	2.20	
Bad Debt	\$2,612,874	1.5%	0.8%	1.78	1.1%	1.32	1.2%	1.27	1.1%	1.34	
All Other	\$3,478,635	2.0%	3.1%	0.64	3.0%	0.66	2.2%	0.90	2.4%	0.82	
Total Deductions	\$100,439,957	57.9%	67.9%	0.85	58.7%	0.99	69.2%	0.84	56.4%	1.03	
<b>Other Revenue &amp; Net Gains or Losses</b>											
Other Revenue as % of Total Revenue		7.4%	6.4%	1.16	4.2%	1.77	3.8%	1.94	7.5%	0.99	
Net Gains/Losses as % of Net Income		40.2%	11.1%	3.63	33.8%	1.19	15.2%	2.63	N/A	N/A	
<b>Expenses as % of Total Expenses</b>											
Salary/Fringe Benefits	\$33,251,283	45.7%	41.6%	1.10	48.8%	0.94	40.1%	1.14	43.1%	1.06	
Supplies & Services	\$35,985,988	49.4%	52.7%	0.94	46.5%	1.06	54.4%	0.91	51.2%	0.97	
Capital Component	\$3,540,100	4.9%	5.7%	0.85	4.7%	1.04	5.5%	0.89	5.6%	0.86	
<b>Fiscal Statistics</b>											
Operating Margin (%)		7.9%	6.4%	1.24	4.9%	1.62	5.0%	1.58	15.0%	0.53	
Total Hospital Net Income (%)		12.5%	7.1%	1.76	7.2%	1.74	5.8%	2.15	11.8%	1.06	
Return on Equity (%)		8.7%	3.1%	2.86	1.3%	6.70	2.3%	3.78	7.9%	1.11	
Current Ratio		6.0	2.9	2.08	1.1	5.31	2.8	2.14	4.7	1.28	
Days in Net Patient Accounts Receivable		40.9	85.9	0.48	210.1	0.19	86.5	0.47	39.3	1.04	
Average Payment Period		39.2	125.5	0.31	460.7	0.09	128.9	0.30	47.2	0.83	
Equity Financing (%)		90.6%	57.8%	1.57	38.6%	2.35	62.5%	1.45	82.8%	1.09	
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.9	N/A	0.3	N/A	0.0	N/A	
Times Interest Earned		100.9	12.0	8.39	22.9	4.40	12.9	7.80	30.4	3.32	
Total Asset Turnover		0.7	0.4	1.55	0.2	3.75	0.4	1.68	0.7	0.95	
Average Age of Plant (Years)		16.3	19.6	0.83	56.0	0.29	21.5	0.76	15.8	1.03	
Increase (Decrease) Total Net Patient Revenue		2.2%	3.9%	0.55	7.4%	0.29	0.2%	11.38	9.5%	0.23	
Outpatient Gross Revenue (% of Total GPR)		83.0%	67.6%	1.23	76.6%	1.08	74.2%	1.12	82.1%	1.01	
<b>Net Revenue Statistics</b>											
Inpatient Net Revenue per Discharge		\$11,050	\$19,469	0.57	\$17,024	0.65	\$12,524	0.88	\$11,453	0.96	
Inpatient Net Revenue per Day		\$3,195	\$3,859	0.83	\$3,633	0.88	\$2,770	1.15	\$3,190	1.00	
Outpatient Net Revenue per Visit		\$1,355	\$875	1.55	\$979	1.38	\$766	1.77	\$1,132	1.20	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$173,578,160	Cash & Cash Equivalents	\$27,249,820	Current Liabilities	\$7,457,141
Less Deductions	\$100,439,957	Net Patient Receivables	\$8,200,782	Long-Term Debt	\$0
Net Patient Revenue	\$73,138,203	Other Receivables	\$249,637	Other Liabilities	\$3,769,813
Plus Other Revenue	\$5,864,018			Subtotal	\$11,226,954
Total Revenue	\$79,002,223	Land, Buildings & Equipment (Net)	\$33,607,792	Unrestricted Fund Balance	\$107,695,611
Less Expenses	\$72,777,371	Other Assets	\$49,614,535	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$4,178,404			Total Liabilities & Fund Balance	\$118,922,565
Net Income	\$10,403,256	Total Assets	\$118,922,566		