

059 Grant Regional Health Center
 507 South Monroe Street
 Lancaster, WI 53813
 608-723-2143

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Grant
 Analysis Area: Southern (1)
 Volume Group: 3

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 1		Volume Group 3		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	19.1%	61.5%	0.31	59.9%	0.32	32.8%	0.58	21.9%	0.87
Obstetrics	16.1%	41.1%	0.39	39.5%	0.02	18.9%	0.85	14.1%	1.14
Pediatrics	0.0%	67.0%	N/A	66.9%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	18.6%	61.6%	0.30	61.8%	0.30	35.7%	0.52	20.3%	0.92
Average Census (Patients)									
Adult Medical-Surgical	3.1	24.9	0.12	26.8	0.11	5.6	0.55	3.5	0.87
Obstetrics	0.8	5.0	0.16	4.5	0.18	0.8	0.98	0.7	1.14
Pediatrics	0.0	1.7	N/A	2.8	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.9	44.9	0.09	55.6	0.07	8.1	0.49	4.3	0.92
Average Length of Stay (Days)									
Adult Medical-Surgical	4.1	4.5	0.90	4.5	0.90	3.8	1.07	4.1	0.99
Obstetrics	2.0	2.4	0.82	2.6	0.77	2.1	0.95	2.0	0.97
Pediatrics	0.0	3.8	N/A	4.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.4	4.9	0.71	5.1	0.68	3.8	0.91	3.7	0.93
Surgical Operations									
Inpatient	83	989	0.08	948	0.09	135	0.62	72	1.15
Outpatient	1,646	4,208	0.39	4,423	0.37	1,616	1.02	1,439	1.14
Inpatient as % of All Surgeries	4.8%	19.0%	0.25	17.6%	0.27	7.7%	0.62	4.8%	1.01
Outpatient Visits									
Non-Emergency Visits	51,916	131,799	0.39	185,542	0.28	55,406	0.94	49,313	1.05
Emergency Visits	3,436	16,822	0.20	18,373	0.19	8,784	0.39	3,864	0.89
Full-Time Equivalents (FTEs)									
Administrators	5.0	17.5	0.29	18.2	0.27	10.8	0.46	5.0	1.00
Nurses, Licensed	73.3	232.9	0.31	281.6	0.26	65.3	1.12	70.9	1.03
Ancillary Nursing Personnel	7.5	42.6	0.18	39.5	0.19	8.4	0.89	6.8	1.11
All Other Personnel	160.7	453.0	0.35	649.6	0.25	151.7	1.06	155.7	1.03
Total FTEs	246.5	746.0	0.33	989.0	0.25	236.3	1.04	238.4	1.03
FTEs per 100 Patient Census (Adjusted)									
Administrators	15.2	12.3	1.23	11.4	1.33	21.5	0.71	16.9	0.90
Nurses, Licensed	222.6	163.8	1.36	176.3	1.26	129.7	1.72	239.0	0.93
Ancillary Nursing Personnel	22.8	30.0	0.76	24.8	0.92	16.8	1.36	22.9	1.00
All Other Personnel	487.6	318.6	1.53	406.7	1.20	301.4	1.62	525.0	0.93
Total FTEs	748.1	524.6	1.43	619.1	1.21	469.3	1.59	803.7	0.93

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	21	Health Maintenance Organization (HMO)	Yes	Average Beds Used	3	Bassinets	1
Discharges	414	Preferred Provider Organization (PPO)	Yes	Discharges	85	Total Births	149
Inpatient Days	1,427			Inpatient Days	894	Newborn Days	250

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	16	274	1,117	19.1%	3.1	4.1
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	3	16	0.0%	0.0	5.3
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	1	5	148	294	16.1%	0.8	2.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	4	0	4.0
Physicians & Dentists	6	4	9.9	Radiological Services Personnel	1	9	8.5
Medical & Dental Residents	0	0	0.0	Sonographers	0	2	1.4
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	1	2.1
Registered Nurses	44	26	61.1	Occupational Therapists	2	0	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.6
Licensed Practical Nurses	3	3	5.6	Physical Therapists	7	4	8.4
Ancillary Nursing Personnel	4	6	7.5	Physical Therapy Assistants/Aides	4	1	5.1
Medical Assistants	9	3	10.8	Recreational Therapists	0	0	0.0
Physician Assistants	3	0	3.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	3	0	3.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	3	0	3.0	Social Workers	1	1	1.9
Clinical Nurse Specialists	0	1	0.7	All Other Health Professionals	19	5	21.8
Health Info Mgmt-Administrators/Technicians	4	1	4.7	All Other Personnel	44	31	61.6
Pharmacy Personnel	2	4	4.8				
Clinical Laboratory Personnel	8	1	9.0				
				Total	178	104	246.5

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	Value ¹	Ratio	Value ³	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$41,172,632	47.0%	48.2%	0.97	43.0%	1.09	50.4%	0.93	45.6%	1.03
Medical Assistance	\$10,785,355	12.3%	14.2%	0.87	12.2%	1.01	11.9%	1.03	12.2%	1.01
Commercial	\$33,921,632	38.7%	32.4%	1.19	35.7%	1.08	34.9%	1.11	40.4%	0.96
All Other	\$1,806,121	2.1%	5.2%	0.39	9.2%	0.22	2.7%	0.75	1.8%	1.12
Deductions as % of Total Gross Patient Revenue										
Medicare	\$19,670,369	22.4%	37.1%	0.61	33.3%	0.67	34.8%	0.64	21.3%	1.06
Medical Assistance	\$6,568,887	7.5%	11.2%	0.67	9.7%	0.77	8.4%	0.89	7.6%	0.98
Commercial	\$12,281,632	14.0%	14.9%	0.94	17.9%	0.78	13.4%	1.05	14.0%	1.00
Charity Care	\$288,094	0.3%	0.7%	0.45	0.6%	0.53	0.7%	0.48	0.4%	0.74
Bad Debt	\$627,621	0.7%	0.8%	0.84	0.9%	0.78	1.0%	0.75	0.9%	0.80
All Other	\$1,190,837	1.4%	3.1%	0.43	5.1%	0.27	1.9%	0.73	1.1%	1.22
Total Deductions	\$40,627,440	46.3%	67.9%	0.68	67.5%	0.69	60.1%	0.77	45.4%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		5.4%	6.4%	0.85	3.6%	1.50	3.7%	1.48	11.2%	0.48
Net Gains/Losses as % of Net Income		52.8%	11.1%	4.77	53.3%	0.99	21.8%	2.43	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$28,375,299	58.6%	41.6%	1.41	45.0%	1.30	46.1%	1.27	60.1%	0.97
Supplies & Services	\$15,532,019	32.1%	52.7%	0.61	48.7%	0.66	46.6%	0.69	29.1%	1.10
Capital Component	\$4,519,538	9.3%	5.7%	1.62	6.4%	1.46	7.3%	1.28	10.7%	0.87
Fiscal Statistics										
Operating Margin (%)		2.7%	6.4%	0.42	3.7%	0.72	8.5%	0.31	10.4%	0.26
Total Hospital Net Income (%)		5.5%	7.1%	0.78	7.7%	0.72	10.7%	0.52	5.9%	0.93
Return on Equity (%)		3.6%	3.1%	1.18	3.8%	0.94	2.9%	1.25	3.6%	1.01
Current Ratio		4.4	2.9	1.52	3.0	1.44	1.7	2.54	6.8	0.64
Days in Net Patient Accounts Receivable		43.4	85.9	0.51	65.9	0.66	136.5	0.32	50.0	0.87
Average Payment Period		33.5	125.5	0.27	98.2	0.34	286.0	0.12	34.8	0.96
Equity Financing (%)		53.6%	57.8%	0.93	50.5%	1.06	49.5%	1.08	51.0%	1.05
Long-Term Debt to Equity Ratio		0.8	0.4	1.96	0.4	1.83	0.6	1.23	0.9	0.89
Times Interest Earned		4.5	12.0	0.38	9.1	0.50	15.7	0.29	4.0	1.14
Total Asset Turnover		0.6	0.4	1.48	0.5	1.32	0.3	2.40	0.6	1.00
Average Age of Plant (Years)		9.2	19.6	0.47	15.8	0.58	26.1	0.35	8.1	1.14
Increase (Decrease) Total Net Patient Revenue		8.8%	3.9%	2.24	7.9%	1.11	9.7%	0.91	9.7%	0.91
Outpatient Gross Revenue (% of Total GPR)		88.4%	67.6%	1.31	64.7%	1.37	84.3%	1.05	86.4%	1.02
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$16,780		\$19,469	0.86	\$21,761	0.77	\$14,823	1.13	\$17,931	0.94
Inpatient Net Revenue per Day	\$3,703		\$3,859	0.96	\$4,214	0.88	\$3,524	1.05	\$3,687	1.00
Outpatient Net Revenue per Visit	\$710		\$875	0.81	\$819	0.87	\$832	0.85	\$656	1.08

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$87,685,738	Cash & Cash Equivalents	\$6,620,249	Current Liabilities	\$4,133,870
Less Deductions	\$40,627,440	Net Patient Receivables	\$5,598,777	Long-Term Debt	\$32,435,702
Net Patient Revenue	\$47,058,298	Other Receivables	\$2,698,259	Other Liabilities	\$0
Plus Other Revenue	\$2,706,198			Subtotal	\$36,569,572
Total Revenue	\$49,764,496	Land, Buildings & Equipment (Net)	\$37,754,175	Unrestricted Fund Balance	\$42,195,051
Less Expenses	\$48,426,856	Other Assets	\$26,093,162	Restricted Fund Balance	\$266,685
Non-Operating Gains/Losses	\$1,495,937			Total Liabilities & Fund Balance	\$78,764,623
Net Income	\$2,833,577	Total Assets	\$78,764,622		