073 Mayo Clinic Health System - Red Cedar ir 2321 Stout Road	Fiscal Type:	Year: 01 GN	/01 to 12/31 /IS		County: Dunn Analysis Area: West Central (5A)				
Menomonie, WI 54751		Critical Access Hospital			Volume G				
715-235-5531		Contro		her Not-For-Pro	-				
							roun	FY 2023 vs	2022
				Analysis Area 5A		Volume Group 5		1 1 2020 V3. 2022	
Selected Utilization Statistics	FY 2023	Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	38.8%	61.5%	0.63	56.8%	0.68	54.8%	0.71	50.7%	0.76
Obstetrics	0.0%	41.1%	N/A	34.7%	N/A	34.5%	N/A	0.0%	N/A
Pediatrics	0.0%	67.0%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	42.8%	61.6%	0.69	54.3%	0.79	59.6%	0.72	52.8%	0.81
Average Census (Patients)									
Adult Medical-Surgical	6.2	24.9	0.25	12.6	0.49	15.8	0.39	7.1	0.87
Obstetrics	0.0	5.0	N/A	2.6	N/A	2.9	N/A	1.3	0.00
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	8.6	44.9	0.19	18.5	0.46	29.6	0.29	9.5	0.90
Average Length of Stay (Days)									
Adult Medical-Surgical	3.4	4.5	0.75	4.3	0.79	4.2	0.82	3.2	1.06
Obstetrics	0.0	2.4	N/A	2.3	N/A	2.3	N/A	2.1	0.00
Pediatrics	0.0	3.8	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.5	4.9	0.73	4.4	0.80	4.4	0.81	3.2	1.12
Surgical Operations									
Inpatient	17	989	0.02	358	0.05	409	0.04	47	0.36
Outpatient	2,142	4,208	0.51	2,715	0.79	2,735	0.78	2,175	0.98
Inpatient as % of All Surgeries	0.8%	19.0%	0.04	11.6%	0.07	13.0%	0.06	2.1%	0.37
Outpatient Visits									
Non-Emergency Visits	119,717	131,799	0.91	80,185	1.49	92,528	1.29	113,892	1.05
Emergency Visits	14,249	16,822	0.85	8,854	1.61	17,976	0.79	13,631	1.05
Full-Time Equivalents (FTEs)									
Administrators	1.0	17.5	0.06	10.4	0.10	12.7	0.08	1.0	1.00
Nurses, Licensed	126.5	232.9	0.54	132.4	0.96	137.2	0.92	131.3	0.96
Ancillary Nursing Personnel	18.6	42.6	0.44	20.9	0.89	29.9	0.62	16.8	1.11
All Other Personnel	288.1	453.0	0.64	273.9	1.05	239.1	1.20	171.6	1.68
Total FTEs	434.2	746.0	0.58	437.6	0.99	418.9	1.04	320.8	1.35
FTEs per 100 Patient Census (Adjusted)							0.40		
Administrators	1.1	12.3	0.09	13.2	0.08	10.9	0.10	1.1	0.94
Nurses, Licensed	135.0	163.8	0.82	167.9	0.80	117.7	1.15	149.2	0.90
Ancillary Nursing Personnel	19.9	30.0	0.66	26.5	0.75	25.6	0.78	19.1	1.04
All Other Personnel	307.5	318.6	0.97	347.5	0.88	205.0	1.50	194.9	1.58
Total FTEs	463.4	524.6	0.88	555.1	0.83	359.2	1.29	364.4	1.27
Total Hospital:	Contract with:		Medicare-certified Swing Beds					Nursery:	
Beds Set Up & Staffed 20	Health Maintenance	Yes	Average Beds Used		ed	5	Bassinets		0
Discharges 883	Organization (HMO)) 105	Discharges			184	Total Births		0
Inpatient Days 3,125	Preferred Provider	• •	Inpatient Days			1,917 Newbor		orn Days	0
	Organization (PPO)	Yes							

073 Mayo Clinic Health System - Red Cedar in Menomonie Menomonie, WI 54751

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
npatient Service Area	Service*	12/31/2023	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	1	16	662	2,263	38.8%	6.2	3.4	
Orthopedic	2	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0	
Hospice	2	0	0	0	0.0%	0.0	0.0	
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0	
Other Acute	3	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0	
Obstetrics	3	0	0	0	0.0%	0.0	0.0	
Psychiatric	3	0	0	0	0.0%	0.0	0.0	
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0	
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0	
Burn Care	5	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0	
Step-Down (Special Care)	1	4	221	862	59.0%	2.4	3.9	
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0	
Subacute care	2	0	0	0	0.0%	0.0	0.0	
Other inpatient	3	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel		0	9	5.9
Physicians & Dentists	29	15	35.4	Radiological Services Personnel		10	21	19.7
Medical & Dental Residents	0	0	0.0	Sonographers		1	4	3.1
Dental Hygienists	0	0	0.0	Respiratory Therapists		2	13	7.1
Registered Nurses	27	108	90.4	Occupational Therapists		3	1	3.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	0	0.0
Licensed Practical Nurses	7	22	22.4	Physical Therapists		7	6	11.4
Ancillary Nursing Personnel	3	28	18.6	Physical Therapy Assistants/Aides		1	5	4.2
Medical Assistants	5	15	14.0	Recreational Therapists		0	0	0.0
Physician Assistants	6	7	10.2	Dietitians & Nutritionists		0	4	1.7
Nurse Practitioners	7	11	11.7	Psychologists		0	1	0.8
Certified Registered Nurse Anesthetists	1	2	2.0	Social Workers		3	3	4.5
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		46	23	59.8
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel		66	17	78.1
Pharmacy Personnel	6	20	11.4		Total	247	338	434.2
Clinical Laboratory Personnel	16	3	17.7					

073 Mayo Clinic Health System - Red Cedar in Menomonie

073 Mayo Clinic Health System	- Red Cedar in Menomor	nie									
Menomonie, WI 54751		All GMS Hospitals			Analysis Area		Volume Group		FY 2023 vs. 2022		
Selected Financial Statistics		FY 2023	Value	Ratio	5A Value	Ratio	5 Value	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total	Gross Patient Revenue										
Medicare	\$148,541,475	52.6%	48.2%	1.09	51.7%	1.02	51.3%	1.02	50.1%	1.05	
Medical Assistance	\$33,908,842	12.0%	14.2%	0.85	12.2%	0.99	15.3%	0.78	13.1%	0.92	
Commercial	\$89,563,257	31.7%	32.4%	0.98	31.5%	1.01	29.5%	1.07	33.6%	0.95	
All Other	\$10,287,287	3.6%	5.2%	0.70	4.7%	0.78	3.8%	0.96	3.3%	1.11	
Deductions as % of Total Gro		0.070					0.070	0.00	0.070		
Medicare	\$96,785,533	34.3%	37.1%	0.92	34.8%	0.98	39.7%	0.86	31.8%	1.08	
Medical Assistance	\$23,700,119	8.4%	11.2%	0.75	8.8%	0.95	12.1%	0.69	9.0%	0.93	
Commercial	\$22,088,512	7.8%	14.9%	0.52	10.5%	0.75	13.1%	0.60	8.4%	0.93	
Charity Care	\$2,019,921	0.7%	0.7%	0.98	0.4%	1.90	0.8%	0.88	0.8%	0.92	
Bad Debt	\$5,206,848	1.8%	0.8%	2.18	1.1%	1.62	1.2%	1.55	1.3%	1.45	
All Other	\$4,987,366	1.8%	3.1%	0.56	3.0%	0.58	2.2%	0.79	1.5%	1.19	
Total Deductions	\$154,788,299	54.8%	67.9%	0.81	58.7%	0.93	69.2%	0.79	52.7%	1.04	
Other Revenue & Net Gains o		01.070	01.070	0.01			00.270		02.17		
Other Revenue as % of Tota		3.9%	6.4%	0.60	4.2%	0.92	3.8%	1.01	3.4%	1.12	
Net Gains/Losses as % of N		1.8%	11.1%	0.00	33.8%	0.05	15.2%	0.12	N/A	N/A	
Expenses as % of Total Expen		1.070		0.10			10.270				
Salary/Fringe Benefits	\$50,885,721	50.0%	41.6%	1.20	48.8%	1.02	40.1%	1.25	49.5%	1.01	
Supplies & Services	\$47,599,868	46.7%	52.7%	0.89	46.5%	1.02	54.4%	0.86	47.1%	0.99	
Capital Component	\$3,337,025	3.3%	5.7%	0.57	4.7%	0.70	5.5%	0.60	3.4%	0.97	
Fiscal Statistics	ψ0,007,0201	0.070		0.07						0.37	
Operating Margin (%)		23.2%	6.4%	3.65	4.9%	4.76	5.0%	4.67	19.4%	1.20	
Total Hospital Net Income (9	()	23.5%	7.1%	3.32	7.2%	3.28	5.8%	4.07	19.0%	1.24	
Return on Equity (%)		31.0%	3.1%	10.14	1.3%	23.76	2.3%	13.40	26.9%	1.15	
Current Ratio		83.3	2.9	29.00	1.1	73.96	2.3%	29.76	13.6	6.12	
Days in Net Patient Accounts Receivable		42.7	85.9	0.50	210.1	0.20	86.5	0.49	50.3	0.85	
Average Payment Period	3 Necervable	3.0	125.5	0.02	460.7	0.20	128.9	0.43	14.8	0.00	
Equity Financing (%)		80.2%	57.8%	1.39	38.6%	2.08	62.5%	1.28	82.0%	0.98	
Long-Term Debt to Equity R	atio	0.2 /0	0.4	N/A	0.9	2.00 N/A	02.5%	N/A	0.0	0.90 N/A	
Times Interest Earned	allo	16,083.7	12.0	1,336.6	22.9	700.85	12.9	1,243.8	1,815.9	8.86	
Total Asset Turnover		1.3	0.4	3.07	0.2	7.40	0.4	3.33	1,813.9	0.92	
Average Age of Plant (Years	•)	15.5	19.6	0.79	56.0	0.28	21.5	0.72	14.8	1.05	
Increase (Decrease) Total N		3.3%	3.9%	0.79	7.4%	0.20	0.2%	17.34	-2.3%	N/A	
Outpatient Gross Revenue (90.8%			76.6%	0.43 1.19	74.2%	1.22	89.2%	1.02	
Net Revenue Statistics		90.070		1.34	70.0%	1.19	74.270	1.22	09.270	1.02	
Inpatient Net Revenue per D	lischargo	\$18,163	\$19.469	0.93	\$17,024	1.07	\$12,524	1.45	\$16,119	1.13	
Inpatient Net Revenue per L		\$3,609	\$3,859	0.93	\$3,633	0.99	\$12,324 \$2,770	1.43	\$3,566	1.13	
· · ·	•	\$3,009 \$844	\$875	0.94	\$979	0.99	\$2,770 \$766	1.30	\$833	1.01	
Outpatient Net Revenue per		φ0 44			\$979 	0.00				1.01	
Income Stat	•••••			ssets	#0.00			lities & Fun		****	
Gross Patient Revenue (GPR)	\$282,300,861	Cash & Cash Equivalents			\$2,228		Current Liabilities			\$802,638	
Less Deductions	\$154,788,299	Net Patient Receivables			\$14,905,30		Long-Term Debt Other Liabilities			\$0	
Net Patient Revenue	\$127,512,562	Other Receivables			\$361,920			\$19,189,628			
Plus Other Revenue	\$5,107,163						total	\$19	,992,266		
Total Revenue	\$132,619,725		lings & Equipme	ent (Net)	\$25,051,41			*~ *	405 404		
Less Expenses	\$101,822,614	Other Asse	ets		\$60,796,806		tricted Fund B			,125,404	
Non-Operating Gains/Losses	\$564,064				* • • • • -		cted Fund Bal			2,722,490	
Net Income	\$31,361,175	Total Assets			\$101,117,670	Jiotal	Liabilities & Fu	\$101,117,670			