

182 Aurora St. Luke's South Shore
 5900 S Lake Dr
 Cudahy, WI 53110
 414-489-9000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 5

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 2B		Volume Group 5		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	45.9%	61.5%	0.75	76.0%	0.60	54.8%	0.84	44.3%	1.04
Obstetrics	0.0%	41.1%	N/A	50.2%	N/A	34.5%	N/A	0.0%	N/A
Pediatrics	0.0%	67.0%	N/A	92.5%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	56.3%	61.6%	0.91	76.0%	0.74	59.6%	0.94	40.3%	1.40
Average Census (Patients)									
Adult Medical-Surgical	31.7	24.9	1.27	84.6	0.37	15.8	2.00	30.6	1.04
Obstetrics	0.0	5.0	N/A	19.6	N/A	2.9	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	9.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	45.6	44.9	1.01	130.7	0.35	29.6	1.54	47.2	0.97
Average Length of Stay (Days)									
Adult Medical-Surgical	4.9	4.5	1.08	5.4	0.90	4.2	1.18	5.2	0.95
Obstetrics	0.0	2.4	N/A	2.6	N/A	2.3	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	3.4	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.9	4.9	1.00	6.0	0.81	4.4	1.12	5.2	0.93
Surgical Operations									
Inpatient	408	989	0.41	2,630	0.16	409	1.00	359	1.14
Outpatient	1,898	4,208	0.45	5,126	0.37	2,735	0.69	1,528	1.24
Inpatient as % of All Surgeries	17.7%	19.0%	0.93	33.9%	0.52	13.0%	1.36	19.0%	0.93
Outpatient Visits									
Non-Emergency Visits	33,833	131,799	0.26	218,170	0.16	92,528	0.37	29,026	1.17
Emergency Visits	22,985	16,822	1.37	34,394	0.67	17,976	1.28	22,836	1.01
Full-Time Equivalents (FTEs)									
Administrators	5.0	17.5	0.29	42.7	0.12	12.7	0.39	6.0	0.83
Nurses, Licensed	175.6	232.9	0.75	550.7	0.32	137.2	1.28	173.3	1.01
Ancillary Nursing Personnel	66.3	42.6	1.56	120.2	0.55	29.9	2.22	75.1	0.88
All Other Personnel	341.9	453.0	0.75	947.6	0.36	239.1	1.43	340.9	1.00
Total FTEs	588.8	746.0	0.79	1,661.2	0.35	418.9	1.41	595.2	0.99
FTEs per 100 Patient Census (Adjusted)									
Administrators	3.5	12.3	0.28	14.4	0.24	10.9	0.32	3.9	0.90
Nurses, Licensed	122.7	163.8	0.75	185.1	0.66	117.7	1.04	111.8	1.10
Ancillary Nursing Personnel	46.3	30.0	1.55	40.4	1.15	25.6	1.81	48.4	0.96
All Other Personnel	238.9	318.6	0.75	318.5	0.75	205.0	1.17	220.0	1.09
Total FTEs	411.4	524.6	0.78	558.3	0.74	359.2	1.15	384.1	1.07

Total Hospital:
 Beds Set Up & Staffed 81
 Discharges 3,413
 Inpatient Days 16,634

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	69	2,359	11,559	45.9%	31.7	4.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	2	0	0	0	0.0%	0.0	0.0
Other Acute	2	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	767	2,702	0.0%	7.4	3.5
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	12	296	2,373	54.2%	6.5	8.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	13	3	14.8
Physicians & Dentists	29	12	30.1	Radiological Services Personnel	26	13	29.9
Medical & Dental Residents	0	0	0.0	Sonographers	2	3	3.5
Dental Hygienists	0	0	0.0	Respiratory Therapists	8	3	8.0
Registered Nurses	139	61	165.6	Occupational Therapists	3	6	5.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	3	2	3.0	Physical Therapists	8	5	9.7
Ancillary Nursing Personnel	36	77	66.3	Physical Therapy Assistants/Aides	0	4	2.1
Medical Assistants	14	0	14.0	Recreational Therapists	0	0	0.0
Physician Assistants	4	1	4.0	Dietitians & Nutritionists	0	2	1.5
Nurse Practitioners	7	0	7.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	6	5	8.3
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	35	15	38.5
Health Info Mgmt-Administrators/Technicians	5	4	8.0	All Other Personnel	95	52	115.4
Pharmacy Personnel	20	8	22.9				
Clinical Laboratory Personnel	21	10	26.1				
				Total	479	286	588.8

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$299,788,897	56.6%	48.2%	1.17	47.5%	1.19	51.3%	1.10	54.6%	1.04
Medical Assistance	\$97,794,627	18.5%	14.2%	1.30	20.6%	0.89	15.3%	1.21	19.4%	0.95
Commercial	\$116,072,857	21.9%	32.4%	0.68	29.1%	0.75	29.5%	0.74	23.4%	0.94
All Other	\$15,842,075	3.0%	5.2%	0.57	2.7%	1.09	3.8%	0.78	2.6%	1.17
Deductions as % of Total Gross Patient Revenue										
Medicare	\$257,835,849	48.7%	37.1%	1.31	38.0%	1.28	39.7%	1.23	46.0%	1.06
Medical Assistance	\$81,888,304	15.5%	11.2%	1.38	16.0%	0.97	12.1%	1.28	17.0%	0.91
Commercial	\$58,761,350	11.1%	14.9%	0.74	14.2%	0.78	13.1%	0.85	10.7%	1.03
Charity Care	\$5,938,584	1.1%	0.7%	1.54	1.0%	1.18	0.8%	1.37	1.2%	0.96
Bad Debt	\$5,939,169	1.1%	0.8%	1.32	0.8%	1.47	1.2%	0.95	0.9%	1.29
All Other	\$5,006,440	0.9%	3.1%	0.30	1.4%	0.67	2.2%	0.42	1.0%	0.90
Total Deductions	\$415,369,696	78.4%	67.9%	1.16	71.4%	1.10	69.2%	1.13	76.8%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.9%	6.4%	0.46	9.2%	0.32	3.8%	0.76	2.2%	1.31
Net Gains/Losses as % of Net Income		0.9%	11.1%	0.08	N/A	N/A	15.2%	0.06	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$46,969,947	43.1%	41.6%	1.04	33.3%	1.29	40.1%	1.08	44.0%	0.98
Supplies & Services	\$58,177,265	53.4%	52.7%	1.01	61.4%	0.87	54.4%	0.98	52.4%	1.02
Capital Component	\$3,787,556	3.5%	5.7%	0.61	5.3%	0.66	5.5%	0.63	3.6%	0.97
Fiscal Statistics										
Operating Margin (%)		7.3%	6.4%	1.15	9.2%	0.80	5.0%	1.48	3.1%	2.39
Total Hospital Net Income (%)		7.4%	7.1%	1.04	5.8%	1.28	5.8%	1.27	3.1%	2.41
Return on Equity (%)		3.5%	3.1%	1.13	4.0%	0.86	2.3%	1.49	1.5%	2.35
Current Ratio		23.7	2.9	8.25	13.4	1.76	2.8	8.47	27.5	0.86
Days in Net Patient Accounts Receivable		66.6	85.9	0.77	55.9	1.19	86.5	0.77	65.3	1.02
Average Payment Period		32.4	125.5	0.26	25.4	1.27	128.9	0.25	25.8	1.26
Equity Financing (%)		96.2%	57.8%	1.67	88.1%	1.09	62.5%	1.54	91.7%	1.05
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.1	N/A	0.3	N/A	0.0	N/A
Times Interest Earned		22.6	12.0	1.88	9.8	2.32	12.9	1.75	6.2	3.65
Total Asset Turnover		0.5	0.4	1.09	0.7	0.65	0.4	1.18	0.5	0.98
Average Age of Plant (Years)		18.8	19.6	0.96	13.4	1.40	21.5	0.88	17.4	1.08
Increase (Decrease) Total Net Patient Revenue		7.3%	3.9%	1.84	2.3%	3.15	0.2%	38.00	-4.3%	N/A
Outpatient Gross Revenue (% of Total GPR)		66.4%	67.6%	0.98	56.1%	1.18	74.2%	0.89	65.0%	1.02
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$11,398		\$19,469	0.59	\$27,430	0.42	\$12,524	0.91	\$8,193	1.39
Inpatient Net Revenue per Day	\$2,216		\$3,859	0.57	\$4,579	0.48	\$2,770	0.80	\$1,361	1.63
Outpatient Net Revenue per Visit	\$1,429		\$875	1.63	\$907	1.58	\$766	1.87	\$1,608	0.89

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$529,498,457	Cash & Cash Equivalents	\$193,564,711	Current Liabilities	\$9,385,126
Less Deductions	\$415,369,696	Net Patient Receivables	\$20,821,233	Long-Term Debt	\$0
Net Patient Revenue	\$114,128,761	Other Receivables	\$586,968	Other Liabilities	\$120,955
Plus Other Revenue	\$3,437,874			Subtotal	\$9,506,081
Total Revenue	\$117,566,635	Land, Buildings & Equipment (Net)	\$29,552,051	Unrestricted Fund Balance	\$242,693,476
Less Expenses	\$108,934,768	Other Assets	\$7,674,593	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$78,035			Total Liabilities & Fund Balance	\$252,199,557
Net Income	\$8,709,902	Total Assets	\$252,199,556		