

**195 Orthopaedic Hospital of Wisconsin**  
 475 West River Woods Parkway  
 Glendale, WI 53212  
 414-961-6800

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 General Medical & Surgical  
 Control: Partnership

County: Milwaukee  
 Analysis Area: Milwaukee County (2B)  
 Volume Group: 2

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 2B		Volume Group 2		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	0.0%	61.5%	N/A	76.0%	N/A	19.5%	N/A	0.0%	N/A
Obstetrics	0.0%	41.1%	N/A	50.2%	N/A	12.6%	N/A	0.0%	N/A
Pediatrics	0.0%	67.0%	N/A	92.5%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	14.5%	61.6%	0.24	76.0%	0.19	19.6%	0.74	19.6%	0.74
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	0.0	24.9	N/A	84.6	N/A	2.6	N/A	0.0	N/A
Obstetrics	0.0	5.0	N/A	19.6	N/A	0.5	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	9.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.4	44.9	0.10	130.7	0.03	2.9	1.51	5.9	0.74
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	0.0	4.5	N/A	5.4	N/A	3.6	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.6	N/A	1.8	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	3.4	N/A	0.0	N/A	0.0	N/A
Total Hospital	1.6	4.9	0.34	6.0	0.27	3.2	0.51	1.9	0.88
<b>Surgical Operations</b>									
Inpatient	936	989	0.95	2,630	0.36	169	5.53	1,158	0.81
Outpatient	7,982	4,208	1.90	5,126	1.56	1,744	4.58	7,662	1.04
Inpatient as % of All Surgeries	10.5%	19.0%	0.55	33.9%	0.31	8.9%	1.19	13.1%	0.80
<b>Outpatient Visits</b>									
Non-Emergency Visits	64,572	131,799	0.49	218,170	0.30	28,500	2.27	57,750	1.12
Emergency Visits	0	16,822	N/A	34,394	N/A	5,439	N/A	0	N/A
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	8.0	17.5	0.46	42.7	0.19	5.9	1.36	8.0	1.00
Nurses, Licensed	71.6	232.9	0.31	550.7	0.13	39.4	1.82	67.6	1.06
Ancillary Nursing Personnel	0.7	42.6	0.02	120.2	0.01	6.0	0.11	0.6	1.05
All Other Personnel	145.5	453.0	0.32	947.6	0.15	78.1	1.86	153.4	0.95
Total FTEs	225.8	746.0	0.30	1,661.2	0.14	129.4	1.74	229.6	0.98
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	51.7	12.3	4.21	14.4	3.60	29.9	1.73	48.4	1.07
Nurses, Licensed	463.2	163.8	2.83	185.1	2.50	199.9	2.32	409.3	1.13
Ancillary Nursing Personnel	4.4	30.0	0.15	40.4	0.11	30.4	0.14	3.9	1.12
All Other Personnel	940.6	318.6	2.95	318.5	2.95	396.6	2.37	928.5	1.01
Total FTEs	1,459.8	524.6	2.78	558.3	2.61	656.8	2.22	1,390.1	1.05

**Total Hospital:**  
 Beds Set Up & Staffed 30  
 Discharges 969  
 Inpatient Days 1,588

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**  
 Average Beds Used 0  
 Discharges 0  
 Inpatient Days 0

**Newborn Nursery:**  
 Bassinets 0  
 Total Births 0  
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	1	30	969	1,588	14.5%	4.4	1.6
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	3	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	3	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	8	1	8.0	Surgical Personnel	30	3	30.6
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	6	4	6.5
Medical & Dental Residents	0	0	0.0	Sonographers	1	1	1.5
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	52	58	71.1	Occupational Therapists	0	5	2.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	25	15	28.8
Ancillary Nursing Personnel	0	1	0.7	Physical Therapy Assistants/Aides	4	0	4.0
Medical Assistants	0	1	0.8	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	0	1	0.3
Nurse Practitioners	0	1	0.5	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	3	0.7
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	18	25	20.3
Health Info Mgmt-Administrators/Technicians	3	0	3.0	All Other Personnel	35	8	39.1
Pharmacy Personnel	4	0	4.0				
Clinical Laboratory Personnel	2	1	2.5	<b>Total</b>	<b>189</b>	<b>128</b>	<b>225.8</b>

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	2B Value	Ratio	2 Value	Ratio	FY 2022	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$117,677,575	47.8%	48.2%	0.99	47.5%	1.01	47.8%	1.00	45.8%	1.05
Medical Assistance	\$15,389,451	6.3%	14.2%	0.44	20.6%	0.30	12.9%	0.49	7.0%	0.89
Commercial	\$112,051,197	45.6%	32.4%	1.41	29.1%	1.56	35.2%	1.30	46.8%	0.97
All Other	\$858,829	0.3%	5.2%	0.07	2.7%	0.13	4.2%	0.08	0.4%	0.85
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$93,665,921	38.1%	37.1%	1.03	38.0%	1.00	28.9%	1.32	36.3%	1.05
Medical Assistance	\$13,760,450	5.6%	11.2%	0.50	16.0%	0.35	8.0%	0.70	6.2%	0.91
Commercial	\$50,160,924	20.4%	14.9%	1.37	14.2%	1.43	13.7%	1.49	21.1%	0.97
Charity Care	\$113,190	0.0%	0.7%	0.06	1.0%	0.05	0.6%	0.08	0.1%	0.68
Bad Debt	\$893,550	0.4%	0.8%	0.43	0.8%	0.48	0.8%	0.44	0.4%	0.86
All Other	\$134,329	0.1%	3.1%	0.02	1.4%	0.04	5.2%	0.01	0.2%	0.30
Total Deductions	\$158,728,364	64.5%	67.9%	0.95	71.4%	0.90	57.3%	1.13	64.3%	1.00
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	0.8%	6.4%	0.12		9.2%	0.09	2.9%	0.27	1.8%	0.43
Net Gains/Losses as % of Net Income	0.7%	11.1%	0.06		N/A	N/A	7.9%	0.09	N/A	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$24,798,847	43.4%	41.6%	1.04	33.3%	1.30	41.9%	1.04	42.6%	1.02
Supplies & Services	\$28,810,430	50.4%	52.7%	0.96	61.4%	0.82	51.7%	0.98	50.0%	1.01
Capital Component	\$3,524,754	6.2%	5.7%	1.07	5.3%	1.17	6.4%	0.96	7.4%	0.83
<b>Fiscal Statistics</b>										
Operating Margin (%)	35.0%	6.4%	5.50		9.2%	3.81	12.9%	2.71	34.6%	1.01
Total Hospital Net Income (%)	35.2%	7.1%	4.95		5.8%	6.08	13.9%	2.54	34.6%	1.02
Return on Equity (%)	39.8%	3.1%	13.00		4.0%	9.88	1.2%	33.95	38.4%	1.04
Current Ratio	7.1	2.9	2.48		13.4	0.53	1.0	7.18	6.3	1.13
Days in Net Patient Accounts Receivable	79.9	85.9	0.93		55.9	1.43	442.3	0.18	86.1	0.93
Average Payment Period	41.6	125.5	0.33		25.4	1.64	1183.6	0.04	45.8	0.91
Equity Financing (%)	83.2%	57.8%	1.44		88.1%	0.94	33.2%	2.50	80.6%	1.03
Long-Term Debt to Equity Ratio	0.0	0.4	0.06		0.1	0.38	1.2	0.02	0.1	0.36
Times Interest Earned	285.5	12.0	23.73		9.8	29.28	46.5	6.14	344.8	0.83
Total Asset Turnover	1.1	0.4	2.64		0.7	1.56	0.1	13.48	1.1	1.02
Average Age of Plant (Years)	10.3	19.6	0.53		13.4	0.77	99.6	0.10	8.3	1.23
Increase (Decrease) Total Net Patient Revenue	10.2%	3.9%	2.59		2.3%	4.43	20.1%	0.51	2.0%	5.08
Outpatient Gross Revenue (% of Total GPR)	72.5%	67.6%	1.07		56.1%	1.29	85.5%	0.85	64.9%	1.12
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$20,047	\$19,469	1.03		\$27,430	0.73	\$16,973	1.18	\$20,946	0.96
Inpatient Net Revenue per Day	\$12,516	\$3,859	3.24		\$4,579	2.73	\$3,576	3.50	\$11,474	1.09
Outpatient Net Revenue per Visit	\$1,064	\$875	1.22		\$907	1.17	\$948	1.12	\$967	1.10

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$245,977,050	Cash & Cash Equivalents	\$22,266,727	Current Liabilities	\$6,219,398
Less Deductions	\$158,728,364	Net Patient Receivables	\$19,100,533	Long-Term Debt	\$1,469,137
Net Patient Revenue	\$87,248,686	Other Receivables	\$0	Other Liabilities	\$5,437,508
Plus Other Revenue	\$695,269			Subtotal	\$13,126,043
Total Revenue	\$87,943,957	Land, Buildings & Equipment (Net)	\$30,039,360	Unrestricted Fund Balance	\$64,892,589
Less Expenses	\$57,134,031	Other Assets	\$6,612,012	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$214,910			Total Liabilities & Fund Balance	\$78,018,632
Net Income	\$31,024,836	Total Assets	\$78,018,632		