

315 Aurora Medical Center - Grafton
 975 Port Washington Road
 Grafton, WI 53024
 262-392-4321

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Ozaukee
 Analysis Area: Southeastern (2A)
 Volume Group: 6

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 2A		Volume Group 6		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	70.9%	61.5%	1.15	63.8%	1.11	62.5%	1.13	90.5%	0.78
Obstetrics	42.0%	41.1%	1.02	44.7%	0.17	35.5%	1.18	43.5%	0.97
Pediatrics	0.0%	67.0%	N/A	0.0%	N/A	90.3%	N/A	0.0%	N/A
Total Hospital	61.3%	61.6%	0.99	63.4%	0.97	61.3%	1.00	63.2%	0.97
Average Census (Patients)									
Adult Medical-Surgical	49.6	24.9	1.99	22.9	2.17	27.9	1.78	50.7	0.98
Obstetrics	7.6	5.0	1.51	5.1	1.49	4.2	1.80	7.8	0.97
Pediatrics	0.0	1.7	N/A	0.0	N/A	3.6	N/A	0.0	N/A
Total Hospital	80.9	44.9	1.80	42.7	1.89	54.3	1.49	83.4	0.97
Average Length of Stay (Days)									
Adult Medical-Surgical	4.8	4.5	1.05	4.3	1.10	4.4	1.07	5.3	0.90
Obstetrics	2.6	2.4	1.08	2.3	1.12	2.4	1.08	2.5	1.04
Pediatrics	0.0	3.8	N/A	0.0	N/A	3.4	N/A	0.0	N/A
Total Hospital	4.1	4.9	0.84	4.5	0.92	4.7	0.87	4.5	0.91
Surgical Operations									
Inpatient	2,053	989	2.08	1,038	1.98	1,120	1.83	1,977	1.04
Outpatient	7,732	4,208	1.84	4,019	1.92	5,321	1.45	7,143	1.08
Inpatient as % of All Surgeries	21.0%	19.0%	1.10	20.5%	1.02	17.4%	1.21	21.7%	0.97
Outpatient Visits									
Non-Emergency Visits	141,947	131,799	1.08	117,094	1.21	201,183	0.71	129,714	1.09
Emergency Visits	23,942	16,822	1.42	18,746	1.28	23,507	1.02	22,289	1.07
Full-Time Equivalents (FTEs)									
Administrators	13.0	17.5	0.74	14.2	0.92	18.1	0.72	12.0	1.08
Nurses, Licensed	504.2	232.9	2.17	188.0	2.68	312.2	1.61	449.8	1.12
Ancillary Nursing Personnel	110.6	42.6	2.60	37.4	2.96	44.9	2.47	93.8	1.18
All Other Personnel	700.5	453.0	1.55	333.2	2.10	592.5	1.18	691.7	1.01
Total FTEs	1,328.3	746.0	1.78	572.8	2.32	967.7	1.37	1,247.2	1.07
FTEs per 100 Patient Census (Adjusted)									
Administrators	5.2	12.3	0.42	10.1	0.52	9.7	0.54	4.5	1.16
Nurses, Licensed	202.5	163.8	1.24	134.3	1.51	167.7	1.21	169.3	1.20
Ancillary Nursing Personnel	44.4	30.0	1.48	26.7	1.66	24.1	1.84	35.3	1.26
All Other Personnel	281.3	318.6	0.88	238.0	1.18	318.3	0.88	260.4	1.08
Total FTEs	533.5	524.6	1.02	409.2	1.30	519.9	1.03	469.6	1.14

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	132	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	18
Discharges	7,216	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	1,023
Inpatient Days	29,524			Inpatient Days	0	Newborn Days	3,223

315 Aurora Medical Center - Grafton
Grafton, WI 53024

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	70	3,811	18,111	70.9%	49.6	4.8
Orthopedic	1	16	597	2,738	46.9%	7.5	4.6
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	18	1,058	2,760	42.0%	7.6	2.6
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	2	17	728	4,552	73.4%	12.5	6.3
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	11	112	1,363	33.9%	3.7	12.2
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	13	0	13.0	Surgical Personnel	49	10	53.1
Physicians & Dentists	84	18	90.0	Radiological Services Personnel	66	45	87.3
Medical & Dental Residents	0	0	0.0	Sonographers	12	5	15.2
Dental Hygienists	0	0	0.0	Respiratory Therapists	12	9	14.7
Registered Nurses	332	221	452.9	Occupational Therapists	7	14	12.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	3	1	3.0	Physical Therapists	15	16	23.9
Ancillary Nursing Personnel	63	127	110.6	Physical Therapy Assistants/Aides	4	9	4.0
Medical Assistants	16	5	20.0	Recreational Therapists	0	0	0.0
Physician Assistants	27	2	27.0	Dietitians & Nutritionists	3	2	4.4
Nurse Practitioners	29	7	33.5	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	1	0	1.0	Social Workers	8	2	9.5
Clinical Nurse Specialists	13	2	13.8	All Other Health Professionals	61	33	67.1
Health Info Mgmt-Administrators/Technicians	10	4	11.8	All Other Personnel	166	80	190.6
Pharmacy Personnel	32	12	33.7				
Clinical Laboratory Personnel	28	17	34.5				
				Total	1,055	641	1,328.3

315 Aurora Medical Center - Grafton

Grafton, WI 53024

Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	2A Value	Ratio	6 Value	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$698,032,469	55.8%	48.2%	1.16	53.0%	1.05	44.9%	1.24	54.5%	1.03
Medical Assistance	\$94,725,574	7.6%	14.2%	0.53	11.4%	0.67	18.0%	0.42	7.9%	0.96
Commercial	\$426,087,074	34.1%	32.4%	1.05	32.8%	1.04	32.5%	1.05	34.9%	0.98
All Other	\$31,417,654	2.5%	5.2%	0.48	2.8%	0.90	4.6%	0.55	2.7%	0.92
Deductions as % of Total Gross Patient Revenue										
Medicare	\$586,695,065	46.9%	37.1%	1.27	43.5%	1.08	35.8%	1.31	45.7%	1.03
Medical Assistance	\$81,067,904	6.5%	11.2%	0.58	9.4%	0.69	14.0%	0.46	6.8%	0.96
Commercial	\$223,642,429	17.9%	14.9%	1.20	15.9%	1.13	13.9%	1.29	17.8%	1.01
Charity Care	\$5,984,853	0.5%	0.7%	0.66	0.8%	0.58	0.5%	0.90	0.4%	1.13
Bad Debt	\$7,121,878	0.6%	0.8%	0.67	0.9%	0.64	0.8%	0.69	0.6%	0.88
All Other	\$15,177,840	1.2%	3.1%	0.39	1.8%	0.69	2.9%	0.42	1.6%	0.77
Total Deductions	\$919,689,969	73.6%	67.9%	1.08	72.2%	1.02	67.9%	1.08	72.9%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.2%	6.4%	0.18	4.3%	0.27	6.1%	0.19	0.2%	5.81
Net Gains/Losses as % of Net Income		0.1%	11.1%	0.01	N/A	N/A	10.0%	0.01	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$101,909,096	39.4%	41.6%	0.95	38.8%	1.02	43.9%	0.90	39.6%	0.99
Supplies & Services	\$135,517,808	52.4%	52.7%	1.00	53.3%	0.98	49.1%	1.07	51.7%	1.01
Capital Component	\$21,133,553	8.2%	5.7%	1.42	7.9%	1.03	6.9%	1.18	8.7%	0.94
Fiscal Statistics										
Operating Margin (%)		22.7%	6.4%	3.57	9.2%	2.48	7.1%	3.20	16.8%	1.35
Total Hospital Net Income (%)		22.7%	7.1%	3.20	8.1%	2.79	7.8%	2.90	16.8%	1.35
Return on Equity (%)		9.3%	3.1%	3.02	4.9%	1.89	2.1%	4.40	6.5%	1.42
Current Ratio		29.9	2.9	10.40	12.4	2.42	2.2	13.53	29.9	1.00
Days in Net Patient Accounts Receivable		58.5	85.9	0.68	50.4	1.16	119.9	0.49	56.3	1.04
Average Payment Period		31.5	125.5	0.25	31.3	1.00	229.7	0.14	29.9	1.05
Equity Financing (%)		95.9%	57.8%	1.66	85.9%	1.12	53.3%	1.80	91.5%	1.05
Long-Term Debt to Equity Ratio		0.0	0.4	0.04	0.1	0.28	0.5	0.03	0.0	0.85
Times Interest Earned		16.2	12.0	1.35	8.8	1.83	9.1	1.79	10.6	1.53
Total Asset Turnover		0.4	0.4	0.95	0.6	0.67	0.3	1.53	0.4	1.05
Average Age of Plant (Years)		12.6	19.6	0.64	11.9	1.06	25.3	0.50	12.0	1.05
Increase (Decrease) Total Net Patient Revenue		10.0%	3.9%	2.55	0.8%	12.04	4.1%	2.45	2.4%	4.26
Outpatient Gross Revenue (% of Total GPR)		64.8%	67.6%	0.96	68.7%	0.94	71.5%	0.91	63.8%	1.02
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$17,231	\$19,469	0.89	\$14,690	1.17	\$18,306	0.94	\$17,177	1.00	
Inpatient Net Revenue per Day	\$3,886	\$3,859	1.01	\$3,206	1.21	\$3,976	0.98	\$3,323	1.17	
Outpatient Net Revenue per Visit	\$1,286	\$875	1.47	\$746	1.72	\$752	1.71	\$1,257	1.02	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,250,262,772	Cash & Cash Equivalents	\$561,894,374	Current Liabilities	\$21,043,618
Less Deductions	\$919,689,969	Net Patient Receivables	\$52,988,540	Long-Term Debt	\$12,738,826
Net Patient Revenue	\$330,572,803	Other Receivables	\$821,788	Other Liabilities	\$0
Plus Other Revenue	\$3,954,074			Subtotal	\$33,782,444
Total Revenue	\$334,526,879	Land, Buildings & Equipment (Net)	\$192,870,078	Unrestricted Fund Balance	\$787,914,570
Less Expenses	\$258,560,457	Other Assets	\$13,122,237	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$51,478			Total Liabilities & Fund Balance	\$821,697,014
Net Income	\$76,017,900	Total Assets	\$821,697,017		