

333 Froedtert Community Hospital - Mequon
 11421 N Port Washington Rd
 Mequon, WI 53092

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Ozaukee
 Analysis Area: Southeastern (2A)
 Volume Group: 1

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 2A		Volume Group 1		FY 2023 vs.	
		Value	Ratio	Value	Ratio	Value	Ratio	FY	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	14.4%	61.5%	0.23	63.8%	0.23	13.7%	1.05	0.0%	N/A
Obstetrics	0.0%	41.1%	N/A	44.7%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	67.0%	N/A	0.0%	N/A	95.3%	N/A	0.0%	N/A
Total Hospital	14.4%	61.6%	0.23	63.4%	0.23	19.0%	0.76	0.0%	N/A
Average Census (Patients)									
Adult Medical-Surgical	0.6	24.9	0.02	22.9	0.03	1.7	0.34	0.0	N/A
Obstetrics	0.0	5.0	N/A	5.1	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.3	N/A	0.0	N/A
Total Hospital	0.6	44.9	0.01	42.7	0.01	2.5	0.23	0.0	N/A
Average Length of Stay (Days)									
Adult Medical-Surgical	2.4	4.5	0.52	4.3	0.54	3.5	0.68	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	0.0	N/A	3.2	N/A	0.0	N/A
Total Hospital	2.4	4.9	0.49	4.5	0.53	4.4	0.53	0.0	N/A
Surgical Operations									
Inpatient	0	989	N/A	1,038	N/A	63	N/A	0	N/A
Outpatient	0	4,208	N/A	4,019	N/A	1,640	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	19.0%	N/A	20.5%	N/A	3.7%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	2,524	131,799	0.02	117,094	0.02	15,186	0.17	0	N/A
Emergency Visits	5,857	16,822	0.35	18,746	0.31	3,910	1.50	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	1.0	17.5	0.06	14.2	0.07	1.9	0.53	0.0	N/A
Nurses, Licensed	8.1	232.9	0.03	188.0	0.04	31.3	0.26	0.0	N/A
Ancillary Nursing Personnel	0.0	42.6	N/A	37.4	N/A	6.3	N/A	0.0	N/A
All Other Personnel	12.3	453.0	0.03	333.2	0.04	60.7	0.20	0.0	N/A
Total FTEs	21.4	746.0	0.03	572.8	0.04	100.2	0.21	0.0	N/A
FTEs per 100 Patient Census (Adjusted)									
Administrators	9.2	12.3	0.75	10.1	0.91	12.8	0.71	0.0	N/A
Nurses, Licensed	74.4	163.8	0.45	134.3	0.55	213.7	0.35	0.0	N/A
Ancillary Nursing Personnel	0.0	30.0	N/A	26.7	N/A	43.1	N/A	0.0	N/A
All Other Personnel	112.5	318.6	0.35	238.0	0.47	414.9	0.27	0.0	N/A
Total FTEs	196.1	524.6	0.37	409.2	0.48	684.6	0.29	0.0	N/A

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	4	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	89	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	210			Inpatient Days	0	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	4	89	210	14.4%	0.6	2.4
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	3	2	3.6
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	7	4	8.1	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	3	4	4.6
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	4	2	4.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	18	12	21.4

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs.		
		Value	Ratio	Value	Ratio	Value	Ratio	FY	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$10,287,134	38.6%	48.2%	0.80	53.0%	0.73	44.4%	0.87	0.0%	N/A
Medical Assistance	\$4,199,182	15.7%	14.2%	1.11	11.4%	1.39	14.1%	1.11	0.0%	N/A
Commercial	\$11,510,602	43.2%	32.4%	1.33	32.8%	1.31	37.2%	1.16	0.0%	N/A
All Other	\$668,321	2.5%	5.2%	0.48	2.8%	0.90	4.3%	0.59	0.0%	N/A
Deductions as % of Total Gross Patient Revenue										
Medicare	\$8,617,025	32.3%	37.1%	0.87	43.5%	0.74	25.2%	1.28	0.0%	N/A
Medical Assistance	\$3,811,298	14.3%	11.2%	1.28	9.4%	1.53	10.0%	1.43	0.0%	N/A
Commercial	\$5,884,061	22.1%	14.9%	1.48	15.9%	1.39	12.1%	1.83	0.0%	N/A
Charity Care	\$93,340	0.4%	0.7%	0.48	0.8%	0.43	0.3%	1.05	0.0%	N/A
Bad Debt	\$521,875	2.0%	0.8%	2.31	0.9%	2.18	0.8%	2.35	0.0%	N/A
All Other	\$323,509	1.2%	3.1%	0.39	1.8%	0.69	3.5%	0.35	0.0%	N/A
Total Deductions	\$19,251,108	72.2%	67.9%	1.06	72.2%	1.00	51.9%	1.39	0.0%	N/A
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.0%	6.4%	N/A		4.3%	N/A	3.9%	N/A	0.0%	N/A
Net Gains/Losses as % of Net Income	0.0%	11.1%	N/A		N/A	N/A	5.4%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$2,864,481	41.4%	41.6%	1.00	38.8%	1.07	47.1%	0.88	0.0%	N/A
Supplies & Services	\$3,465,951	50.2%	52.7%	0.95	53.3%	0.94	43.9%	1.14	0.0%	N/A
Capital Component	\$580,699	8.4%	5.7%	1.46	7.9%	1.06	9.0%	0.94	0.0%	N/A
Fiscal Statistics										
Operating Margin (%)	6.8%	6.4%	1.07		9.2%	0.74	7.7%	0.88	0.0%	N/A
Total Hospital Net Income (%)	6.8%	7.1%	0.96		8.1%	0.83	8.1%	0.83	0.0%	N/A
Return on Equity (%)	3.3%	3.1%	1.06		4.9%	0.66	8.5%	0.38	0.0%	N/A
Current Ratio	6.1	2.9	2.11		12.4	0.49	2.4	2.52	0.0	N/A
Days in Net Patient Accounts Receivable	64.7	85.9	0.75		50.4	1.28	60.0	1.08	0.0	N/A
Average Payment Period	13.1	125.5	0.10		31.3	0.42	45.4	0.29	0.0	N/A
Equity Financing (%)	98.5%	57.8%	1.71		85.9%	1.15	37.9%	2.60	0.0%	N/A
Long-Term Debt to Equity Ratio	0.0	0.4	N/A		0.1	N/A	1.0	N/A	0.0	N/A
Times Interest Earned	0.0	12.0	N/A		8.8	N/A	7.3	N/A	0.0	N/A
Total Asset Turnover	0.5	0.4	1.12		0.6	0.79	1.0	0.46	0.0	N/A
Average Age of Plant (Years)	3.1	19.6	0.16		11.9	0.26	5.6	0.54	0.0	N/A
Increase (Decrease) Total Net Patient Revenue	0.0%	3.9%	N/A		0.8%	N/A	7.6%	N/A	0.0%	N/A
Outpatient Gross Revenue (% of Total GPR)	94.5%	67.6%	1.40		68.7%	1.37	83.4%	1.13	N/A	N/A
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$9,081	\$19,469	0.47		\$14,690	0.62	\$20,257	0.45	\$0	N/A
Inpatient Net Revenue per Day	\$3,690	\$3,859	0.96		\$3,206	1.15	\$3,306	1.12	\$0	N/A
Outpatient Net Revenue per Visit	\$850	\$875	0.97		\$746	1.14	\$992	0.86	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$26,665,239	Cash & Cash Equivalents	\$0	Current Liabilities	\$226,420
Less Deductions	\$19,251,108	Net Patient Receivables	\$1,313,607	Long-Term Debt	\$0
Net Patient Revenue	\$7,414,131	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$0			Subtotal	\$226,420
Total Revenue	\$7,414,131	Land, Buildings & Equipment (Net)	\$14,067,794	Unrestricted Fund Balance	\$15,217,021
Less Expenses	\$6,911,131	Other Assets	\$62,040	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$15,443,441
Net Income	\$503,000	Total Assets	\$15,443,441		