

**075 Children's Wisconsin-Milwaukee Hospital**  
 9000 W Wisconsin Ave  
 Milwaukee, WI 53226  
 414-266-2000

Fiscal Year: 01/01 to 12/31  
 Type: **GMS**  
 General Medical & Surgical  
 Control: **Other Not-For-Profit**

County: **Milwaukee**  
 Analysis Area: **Milwaukee County (2B)**  
 Volume Group: **6**

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 2B		Volume Group 6		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	0.0%	61.5%	N/A	76.0%	N/A	62.5%	N/A	0.0%	N/A
Obstetrics	0.0%	41.1%	N/A	50.2%	N/A	35.5%	N/A	0.0%	N/A
Pediatrics	92.5%	67.0%	1.38	92.5%	1.00	90.3%	1.02	86.4%	1.07
Total Hospital	96.6%	61.6%	1.57	76.0%	1.27	61.3%	1.58	91.8%	1.05
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	0.0	24.9	N/A	84.6	N/A	27.9	N/A	0.0	N/A
Obstetrics	0.0	5.0	N/A	19.6	N/A	4.2	N/A	0.0	N/A
Pediatrics	72.1	1.7	42.07	9.0	8.00	3.6	42.07	71.7	1.01
Total Hospital	185.6	44.9	4.13	130.7	1.42	54.3	3.42	192.7	0.96
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	0.0	4.5	N/A	5.4	N/A	4.4	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.6	N/A	2.4	N/A	0.0	N/A
Pediatrics	3.4	3.8	0.91	3.4	1.00	3.4	1.00	3.6	0.97
Total Hospital	6.9	4.9	1.42	6.0	1.15	4.7	1.46	7.2	0.95
<b>Surgical Operations</b>									
Inpatient	2,864	989	2.90	2,630	1.09	1,120	2.56	2,860	1.00
Outpatient	10,245	4,208	2.43	5,126	2.00	5,321	1.93	9,260	1.11
Inpatient as % of All Surgeries	21.8%	19.0%	1.15	33.9%	0.64	17.4%	1.26	23.6%	0.93
<b>Outpatient Visits</b>									
Non-Emergency Visits	375,609	131,799	2.85	218,170	1.72	201,183	1.87	331,148	1.13
Emergency Visits	70,795	16,822	4.21	34,394	2.06	23,507	3.01	72,921	0.97
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	34.0	17.5	1.94	42.7	0.80	18.1	1.87	37.0	0.92
Nurses, Licensed	1,186.1	232.9	5.09	550.7	2.15	312.2	3.80	1,016.2	1.17
Ancillary Nursing Personnel	91.3	42.6	2.14	120.2	0.76	44.9	2.03	97.8	0.93
All Other Personnel	1,634.1	453.0	3.61	947.6	1.72	592.5	2.76	1,528.3	1.07
Total FTEs	2,945.5	746.0	3.95	1,661.2	1.77	967.7	3.04	2,679.4	1.10
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	9.8	12.3	0.80	14.4	0.68	9.7	1.01	11.1	0.88
Nurses, Licensed	341.9	163.8	2.09	185.1	1.85	167.7	2.04	305.6	1.12
Ancillary Nursing Personnel	26.3	30.0	0.88	40.4	0.65	24.1	1.09	29.4	0.89
All Other Personnel	471.0	318.6	1.48	318.5	1.48	318.3	1.48	459.6	1.02
Total FTEs	848.9	524.6	1.62	558.3	1.52	519.9	1.63	805.8	1.05

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	192	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	9,848	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	67,729			Inpatient Days	0	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	1	78	7,668	26,321	92.5%	72.1	3.4
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	1	38	792	14,019	101.1%	38.4	17.7
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	63	709	22,391	97.4%	61.3	31.6
Other Intensive Care	1	13	679	4,998	105.3%	13.7	7.4
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	34	0	34.0	Surgical Personnel	30	8	33.7
Physicians & Dentists	6	8	7.1	Radiological Services Personnel	90	42	108.1
Medical & Dental Residents	7	0	7.0	Sonographers	0	0	0.0
Dental Hygienists	2	0	2.0	Respiratory Therapists	62	24	74.3
Registered Nurses	784	670	1,105.6	Occupational Therapists	17	18	27.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	4	4.6	Physical Therapists	37	22	48.9
Ancillary Nursing Personnel	28	210	91.3	Physical Therapy Assistants/Aides	0	2	0.9
Medical Assistants	66	37	87.7	Recreational Therapists	26	5	28.7
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	29	16	41.3
Nurse Practitioners	55	18	62.3	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	33	23	40.6
Clinical Nurse Specialists	13	1	13.6	All Other Health Professionals	422	262	522.4
Health Info Mgmt-Administrators/Technicians	1	3	1.1	All Other Personnel	345	67	373.8
Pharmacy Personnel	98	62	124.4	<b>Total</b>	<b>2,276</b>	<b>1,538</b>	<b>2,945.5</b>
Clinical Laboratory Personnel	87	36	102.6				

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area 2B		Volume Group 6		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$6,323,178	0.4%	48.2%	0.01	47.5%	0.01	44.9%	0.01	0.4%	1.14
Medical Assistance	\$775,396,229	51.3%	14.2%	3.61	20.6%	2.48	18.0%	2.85	53.2%	0.96
Commercial	\$702,764,909	46.5%	32.4%	1.44	29.1%	1.60	32.5%	1.43	44.6%	1.04
All Other	\$27,427,071	1.8%	5.2%	0.35	2.7%	0.66	4.6%	0.40	1.8%	1.02
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$5,736,303	0.4%	37.1%	0.01	38.0%	0.01	35.8%	0.01	0.2%	1.97
Medical Assistance	\$472,481,571	31.3%	11.2%	2.79	16.0%	1.96	14.0%	2.23	33.1%	0.94
Commercial	\$157,863,439	10.4%	14.9%	0.70	14.2%	0.73	13.9%	0.75	10.0%	1.04
Charity Care	\$4,292,652	0.3%	0.7%	0.39	1.0%	0.30	0.5%	0.53	0.2%	1.68
Bad Debt	\$7,746,448	0.5%	0.8%	0.60	0.8%	0.67	0.8%	0.62	0.4%	1.17
All Other	\$29,179,475	1.9%	3.1%	0.62	1.4%	1.36	2.9%	0.67	1.8%	1.10
Total Deductions	\$677,299,889	44.8%	67.9%	0.66	71.4%	0.63	67.9%	0.66	45.7%	0.98
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	6.7%	6.4%	1.05		9.2%	0.73	6.1%	1.11	6.7%	1.00
Net Gains/Losses as % of Net Income	15.2%	11.1%	1.38		N/A	N/A	10.0%	1.53	N/A	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$319,816,272	39.4%	41.6%	0.95	33.3%	1.18	43.9%	0.90	39.5%	1.00
Supplies & Services	\$409,137,667	50.3%	52.7%	0.96	61.4%	0.82	49.1%	1.02	50.2%	1.00
Capital Component	\$83,671,712	10.3%	5.7%	1.79	5.3%	1.96	6.9%	1.49	10.3%	1.00
<b>Fiscal Statistics</b>										
Operating Margin (%)	9.2%	6.4%	1.44		9.2%	1.00	7.1%	1.29	11.4%	0.81
Total Hospital Net Income (%)	10.7%	7.1%	1.50		5.8%	1.84	7.8%	1.36	8.9%	1.20
Return on Equity (%)	4.1%	3.1%	1.32		4.0%	1.01	2.1%	1.93	3.1%	1.30
Current Ratio	5.6	2.9	1.96		13.4	0.42	2.2	2.55	2.7	2.11
Days in Net Patient Accounts Receivable	56.9	85.9	0.66		55.9	1.02	119.9	0.47	59.5	0.96
Average Payment Period	30.3	125.5	0.24		25.4	1.19	229.7	0.13	85.6	0.35
Equity Financing (%)	76.6%	57.8%	1.33		88.1%	0.87	53.3%	1.44	71.5%	1.07
Long-Term Debt to Equity Ratio	0.2	0.4	0.62		0.1	4.14	0.5	0.50	0.3	0.89
Times Interest Earned	8.3	12.0	0.69		9.8	0.85	9.1	0.91	6.0	1.38
Total Asset Turnover	0.4	0.4	0.88		0.7	0.52	0.3	1.40	0.4	1.03
Average Age of Plant (Years)	10.7	19.6	0.55		13.4	0.79	25.3	0.42	9.9	1.07
Increase (Decrease) Total Net Patient Revenue	5.0%	3.9%	1.26		2.3%	2.16	4.1%	1.21	8.5%	0.59
Outpatient Gross Revenue (% of Total GPR)	44.2%	67.6%	0.65		56.1%	0.79	71.5%	0.62	40.8%	1.08
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$50,944	\$19,469	2.62		\$27,430	1.86	\$18,306	2.78	\$50,352	1.01
Inpatient Net Revenue per Day	\$7,100	\$3,859	1.84		\$4,579	1.55	\$3,976	1.79	\$6,832	1.04
Outpatient Net Revenue per Visit	\$763	\$875	0.87		\$907	0.84	\$752	1.02	\$768	0.99

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,511,911,387	Cash & Cash Equivalents	\$63,217,068	Current Liabilities	\$62,745,024
Less Deductions	\$677,299,889	Net Patient Receivables	\$130,006,460	Long-Term Debt	\$447,425,920
Net Patient Revenue	\$834,611,498	Other Receivables	\$8,710,546	Other Liabilities	\$50,297,046
Plus Other Revenue	\$60,179,759			Subtotal	\$560,467,990
Total Revenue	\$894,791,257	Land, Buildings & Equipment (Net)	\$658,283,296		
Less Expenses	\$812,625,651	Other Assets	\$1,531,624,093	Unrestricted Fund Balance	\$1,831,373,473
Non-Operating Gains/Losses	\$14,782,493			Restricted Fund Balance	\$1,831,373,474
Net Income	\$96,948,099	Total Assets	\$2,391,841,463	Total Liabilities & Fund Balance	\$2,391,841,463