

**079 Froedtert Hospital**  
 9200 W Wisconsin Ave, PO Box 26099  
 Milwaukee, WI 53226  
 414-805-3000

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Milwaukee  
 Analysis Area: Milwaukee County (2B)  
 Volume Group: 7

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 2B		Volume Group 7		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	83.6%	61.5%	1.36	76.0%	1.10	75.8%	1.10	86.3%	0.97
Obstetrics	52.1%	41.1%	1.27	50.2%	0.53	51.5%	1.01	50.0%	1.04
Pediatrics	0.0%	67.0%	N/A	92.5%	N/A	55.6%	N/A	0.0%	N/A
Total Hospital	81.0%	61.6%	1.32	76.0%	1.07	70.4%	1.15	84.3%	0.96
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	350.2	24.9	14.05	84.6	4.14	100.5	3.48	355.7	0.98
Obstetrics	26.6	5.0	5.30	19.6	1.36	13.4	1.99	25.5	1.04
Pediatrics	0.0	1.7	N/A	9.0	N/A	4.8	N/A	0.0	N/A
Total Hospital	592.3	44.9	13.19	130.7	4.53	190.9	3.10	618.1	0.96
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	5.1	4.5	1.12	5.4	0.94	4.8	1.05	5.2	0.98
Obstetrics	2.6	2.4	1.06	2.6	0.99	2.5	1.03	2.5	1.02
Pediatrics	0.0	3.8	N/A	3.4	N/A	4.2	N/A	0.0	N/A
Total Hospital	5.9	4.9	1.21	6.0	0.98	5.2	1.13	6.1	0.96
<b>Surgical Operations</b>									
Inpatient	11,575	989	11.70	2,630	4.40	3,644	3.18	11,314	1.02
Outpatient	10,825	4,208	2.57	5,126	2.11	11,922	0.91	10,770	1.01
Inpatient as % of All Surgeries	51.7%	19.0%	2.72	33.9%	1.52	23.4%	2.21	51.2%	1.01
<b>Outpatient Visits</b>									
Non-Emergency Visits	913,237	131,799	6.93	218,170	4.19	419,931	2.17	895,620	1.02
Emergency Visits	52,888	16,822	3.14	34,394	1.54	42,605	1.24	52,583	1.01
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	297.6	17.5	17.02	42.7	6.97	59.1	5.03	310.1	0.96
Nurses, Licensed	2,255.1	232.9	9.68	550.7	4.09	886.0	2.55	2,151.7	1.05
Ancillary Nursing Personnel	401.4	42.6	9.42	120.2	3.34	175.9	2.28	437.2	0.92
All Other Personnel	3,482.3	453.0	7.69	947.6	3.67	1,728.4	2.01	3,501.7	0.99
Total FTEs	6,436.5	746.0	8.63	1,661.2	3.87	2,849.5	2.26	6,400.7	1.01
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	22.2	12.3	1.81	14.4	1.55	11.2	1.98	23.1	0.96
Nurses, Licensed	168.3	163.8	1.03	185.1	0.91	167.8	1.00	160.2	1.05
Ancillary Nursing Personnel	29.9	30.0	1.00	40.4	0.74	33.3	0.90	32.6	0.92
All Other Personnel	259.8	318.6	0.82	318.5	0.82	327.4	0.79	260.8	1.00
Total FTEs	480.2	524.6	0.92	558.3	0.86	539.8	0.89	476.7	1.01

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	731	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	32
Discharges	36,892	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	3,554
Inpatient Days	216,197			Inpatient Days	0	Newborn Days	5,409

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	419	25,035	127,807	83.6%	350.2	5.1
Orthopedic	1	32	1,632	10,319	88.3%	28.3	6.3
Rehabilitation & Physical Medicine	1	0	18	224	0.0%	0.6	12.4
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	1	94	3,691	31,251	0.0%	85.6	8.5
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	51	3,757	9,693	52.1%	26.6	2.6
<b>Psychiatric</b>	2	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	2	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	1	59	1,294	17,895	83.1%	49.0	13.8
Cardiac Intensive Unit	1	20	180	6,203	85.0%	17.0	34.5
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	2	0	0	0	0.0%	0.0	0.0
Other Intensive Care	1	40	1,020	11,266	77.2%	30.9	11.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	1	16	265	1,539	26.4%	4.2	5.8

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	294	6	297.6	Surgical Personnel	85	30	100.4
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	234	179	316.3
Medical & Dental Residents	0	0	0.0	Sonographers	24	30	41.8
Dental Hygienists	0	0	0.0	Respiratory Therapists	58	39	81.4
Registered Nurses	1,554	1,017	2,179.4	Occupational Therapists	36	55	64.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	4	4	6.2	Physical Therapists	53	55	83.2
Ancillary Nursing Personnel	159	528	401.4	Physical Therapy Assistants/Aides	1	8	5.0
Medical Assistants	113	34	135.3	Recreational Therapists	0	1	0.6
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	23	20	36.1
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	43	14	47.9	Social Workers	58	29	69.8
Clinical Nurse Specialists	19	5	21.7	All Other Health Professionals	714	446	949.4
Health Info Mgmt-Administrators/Technicians	8	0	8.0	All Other Personnel	1,103	335	1,288.2
Pharmacy Personnel	250	98	285.3	<b>Total</b>	<b>4,848</b>	<b>2,935</b>	<b>6,436.5</b>
Clinical Laboratory Personnel	15	2	16.9				

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	2B Value	Ratio	7 Value	Ratio	FY 2022	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$3,609,264,409	49.3%	48.2%	1.02	47.5%	1.04	48.7%	1.01	46.0%	1.07
Medical Assistance	\$1,135,490,393	15.5%	14.2%	1.09	20.6%	0.75	13.0%	1.19	15.4%	1.01
Commercial	\$2,364,645,602	32.3%	32.4%	1.00	29.1%	1.11	32.4%	1.00	32.3%	1.00
All Other	\$213,300,984	2.9%	5.2%	0.56	2.7%	1.06	5.9%	0.49	6.3%	0.46
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$2,793,765,789	38.2%	37.1%	1.03	38.0%	1.00	38.0%	1.00	35.8%	1.07
Medical Assistance	\$920,411,656	12.6%	11.2%	1.12	16.0%	0.79	10.4%	1.20	12.3%	1.02
Commercial	\$1,249,760,200	17.1%	14.9%	1.14	14.2%	1.20	15.8%	1.08	16.4%	1.04
Charity Care	\$36,929,491	0.5%	0.7%	0.69	1.0%	0.53	0.8%	0.63	0.4%	1.18
Bad Debt	\$62,776,513	0.9%	0.8%	1.01	0.8%	1.12	0.8%	1.10	0.8%	1.03
All Other	\$124,157,220	1.7%	3.1%	0.54	1.4%	1.19	3.4%	0.50	2.0%	0.86
Total Deductions	\$5,187,800,869	70.8%	67.9%	1.04	71.4%	0.99	69.2%	1.02	67.7%	1.05
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		11.2%	6.4%	1.75	9.2%	1.22	7.4%	1.53	1.6%	7.17
Net Gains/Losses as % of Net Income		N/A	11.1%	N/A	N/A	N/A	7.6%	N/A	N/A	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$687,405,168	30.5%	41.6%	0.73	33.3%	0.91	40.0%	0.76	33.0%	0.92
Supplies & Services	\$1,466,977,069	65.0%	52.7%	1.23	61.4%	1.06	54.9%	1.18	62.0%	1.05
Capital Component	\$102,489,456	4.5%	5.7%	0.79	5.3%	0.86	5.1%	0.89	4.9%	0.92
<b>Fiscal Statistics</b>										
Operating Margin (%)		6.2%	6.4%	0.97	9.2%	0.67	5.8%	1.06	7.7%	0.80
Total Hospital Net Income (%)		3.9%	7.1%	0.55	5.8%	0.68	6.3%	0.63	5.7%	0.69
Return on Equity (%)		7.5%	3.1%	2.45	4.0%	1.86	4.7%	1.61	10.6%	0.71
Current Ratio		3.1	2.9	1.07	13.4	0.23	5.7	0.54	2.5	1.24
Days in Net Patient Accounts Receivable		52.7	85.9	0.61	55.9	0.94	57.7	0.91	49.6	1.06
Average Payment Period		18.7	125.5	0.15	25.4	0.74	46.2	0.41	24.2	0.78
Equity Financing (%)		87.7%	57.8%	1.52	88.1%	1.00	72.7%	1.21	85.4%	1.03
Long-Term Debt to Equity Ratio		0.0	0.4	0.08	0.1	0.54	0.2	0.16	0.0	0.90
Times Interest Earned		6.3	12.0	0.53	9.8	0.65	12.2	0.52	7.7	0.82
Total Asset Turnover		2.0	0.4	4.57	0.7	2.71	0.7	2.65	1.9	1.03
Average Age of Plant (Years)		13.0	19.6	0.66	13.4	0.97	13.4	0.97	12.1	1.08
Increase (Decrease) Total Net Patient Revenue		-4.1%	3.9%	N/A	2.3%	N/A	3.5%	N/A	7.9%	N/A
Outpatient Gross Revenue (% of Total GPR)		55.3%	67.6%	0.82	56.1%	0.98	62.1%	0.89	54.0%	1.02
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge		\$30,392	\$19,469	1.56	\$27,430	1.11	\$22,156	1.37	\$30,269	1.00
Inpatient Net Revenue per Day		\$5,122	\$3,859	1.33	\$4,579	1.12	\$4,083	1.25	\$4,954	1.03
Outpatient Net Revenue per Visit		\$1,114	\$875	1.27	\$907	1.23	\$987	1.13	\$1,231	0.91

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$7,322,701,388	Cash & Cash Equivalents	\$1,151,688	Current Liabilities	\$112,040,638
Less Deductions	\$5,187,800,869	Net Patient Receivables	\$308,170,712	Long-Term Debt	\$34,377,479
Net Patient Revenue	\$2,134,900,519	Other Receivables	\$14,734,645	Other Liabilities	\$4,605,250
Plus Other Revenue	\$269,894,042			Subtotal	\$151,023,367
Total Revenue	\$2,404,794,562	Land, Buildings & Equipment (Net)	\$883,626,845	Unrestricted Fund Balance	\$1,079,786,892
Less Expenses	\$2,256,871,693	Other Assets	\$23,126,369	Restricted Fund Balance	\$33,561,000
Non-Operating Gains/Losses	-\$55,742,001			Total Liabilities & Fund Balance	\$1,230,810,259
Net Income	\$92,180,868	Total Assets	\$1,230,810,259		