

**101 St Clare Memorial Hospital**  
 855 South Main Street  
 Oconto Falls, WI 54154  
 920-846-3444

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 Critical Access Hospital  
 Control: Religious Organization

County: Oconto  
 Analysis Area: Northeastern (4)  
 Volume Group: 2

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 4		Volume Group 2		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
<b>Occupancy Rate (%)</b>										
Adult Medical-Surgical	9.8%	61.5%	0.16	54.9%	0.18	19.5%	0.50	11.2%	0.87	
Obstetrics	0.0%	41.1%	N/A	36.7%	N/A	12.6%	N/A	0.0%	N/A	
Pediatrics	0.0%	67.0%	N/A	19.4%	N/A	0.0%	N/A	0.0%	N/A	
Total Hospital	9.8%	61.6%	0.16	53.2%	0.18	19.6%	0.50	11.2%	0.87	
<b>Average Census (Patients)</b>										
Adult Medical-Surgical	2.2	24.9	0.09	24.8	0.09	2.6	0.83	2.2	0.96	
Obstetrics	0.0	5.0	N/A	4.3	N/A	0.5	N/A	0.0	N/A	
Pediatrics	0.0	1.7	N/A	0.4	N/A	0.0	N/A	0.0	N/A	
Total Hospital	2.2	44.9	0.05	44.4	0.05	2.9	0.74	2.2	0.96	
<b>Average Length of Stay (Days)</b>										
Adult Medical-Surgical	4.3	4.5	0.94	4.0	1.05	3.6	1.17	4.2	1.02	
Obstetrics	0.0	2.4	N/A	2.4	N/A	1.8	N/A	0.0	N/A	
Pediatrics	0.0	3.8	N/A	2.9	N/A	0.0	N/A	0.0	N/A	
Total Hospital	4.3	4.9	0.88	4.3	1.00	3.2	1.32	4.1	1.03	
<b>Surgical Operations</b>										
Inpatient	22	989	0.02	829	0.03	169	0.13	42	0.52	
Outpatient	648	4,208	0.15	6,019	0.11	1,744	0.37	787	0.82	
Inpatient as % of All Surgeries	3.3%	19.0%	0.17	12.1%	0.27	8.9%	0.37	5.1%	0.65	
<b>Outpatient Visits</b>										
Non-Emergency Visits	13,714	131,799	0.10	197,548	0.07	28,500	0.48	14,092	0.97	
Emergency Visits	5,524	16,822	0.33	18,660	0.30	5,439	1.02	5,188	1.06	
<b>Full-Time Equivalents (FTEs)</b>										
Administrators	7.6	17.5	0.44	19.4	0.39	5.9	1.30	7.3	1.05	
Nurses, Licensed	37.2	232.9	0.16	276.2	0.13	39.4	0.95	37.2	1.00	
Ancillary Nursing Personnel	7.1	42.6	0.17	44.0	0.16	6.0	1.19	6.3	1.13	
All Other Personnel	56.1	453.0	0.12	479.5	0.12	78.1	0.72	57.2	0.98	
Total FTEs	108.1	746.0	0.14	819.1	0.13	129.4	0.84	108.1	1.00	
<b>FTEs per 100 Patient Census (Adjusted)</b>										
Administrators	49.9	12.3	4.06	10.2	4.91	29.9	1.67	40.4	1.24	
Nurses, Licensed	242.7	163.8	1.48	144.4	1.68	199.9	1.21	205.3	1.18	
Ancillary Nursing Personnel	46.5	30.0	1.55	23.0	2.02	30.4	1.53	35.0	1.33	
All Other Personnel	365.7	318.6	1.15	250.7	1.46	396.6	0.92	315.9	1.16	
Total FTEs	704.8	524.6	1.34	428.2	1.65	656.8	1.07	596.6	1.18	

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	22	Health Maintenance		Average Beds Used	0	Bassinets	0
Discharges	184	Organization (HMO)	Yes	Discharges	159	Total Births	0
Inpatient Days	785	Preferred Provider		Inpatient Days	2,710	Newborn Days	0
		Organization (PPO)	Yes				

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	22	184	785	9.8%	2.2	4.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.  
\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network  
4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	7	4	7.6	Surgical Personnel	0	1	0.7
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	2	3	5.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	3	1.5
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	3	4.4
Registered Nurses	11	31	29.4	Occupational Therapists	1	1	1.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	1	0.6	Physical Therapists	2	1	2.6
Ancillary Nursing Personnel	3	8	7.1	Physical Therapy Assistants/Aides	0	1	0.1
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	2	1.5	Dietitians & Nutritionists	0	1	0.2
Nurse Practitioners	2	4	4.1	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	3	1	3.1	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	1	7	4.2
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	8	17	16.2
Pharmacy Personnel	6	7	9.2				
Clinical Laboratory Personnel	5	6	9.3				
				<b>Total</b>	<b>52</b>	<b>102</b>	<b>108.1</b>

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$38,302,769	51.5%	48.2%	1.07	48.2%	1.07	47.8%	1.08	47.9%	1.07
Medical Assistance	\$17,526,758	23.6%	14.2%	1.66	12.5%	1.89	12.9%	1.83	26.5%	0.89
Commercial	\$15,663,443	21.1%	32.4%	0.65	33.9%	0.62	35.2%	0.60	22.0%	0.96
All Other	\$2,906,895	3.9%	5.2%	0.75	5.4%	0.72	4.2%	0.93	3.6%	1.09
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$24,342,762	32.7%	37.1%	0.88	37.4%	0.87	28.9%	1.13	26.7%	1.23
Medical Assistance	\$12,176,510	16.4%	11.2%	1.46	10.1%	1.61	8.0%	2.04	16.7%	0.98
Commercial	\$8,000,994	10.8%	14.9%	0.72	15.8%	0.68	13.7%	0.78	10.5%	1.03
Charity Care	\$376,982	0.5%	0.7%	0.69	0.5%	0.95	0.6%	0.90	0.9%	0.53
Bad Debt	\$800,095	1.1%	0.8%	1.27	0.8%	1.38	0.8%	1.31	1.6%	0.69
All Other	\$2,080,281	2.8%	3.1%	0.89	3.5%	0.79	5.2%	0.54	2.5%	1.14
Total Deductions	\$47,777,624	64.2%	67.9%	0.95	68.2%	0.94	57.3%	1.12	58.8%	1.09
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		21.9%	6.4%	3.42	3.6%	6.02	2.9%	7.42	17.7%	1.24
Net Gains/Losses as % of Net Income		60.4%	11.1%	5.46	14.6%	4.14	7.9%	7.66	N/A	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$10,863,209	32.3%	41.6%	0.78	43.1%	0.75	41.9%	0.77	31.6%	1.02
Supplies & Services	\$21,139,970	62.9%	52.7%	1.19	50.8%	1.24	51.7%	1.22	63.3%	0.99
Capital Component	\$1,602,847	4.8%	5.7%	0.83	6.2%	0.77	6.4%	0.74	5.1%	0.93
<b>Fiscal Statistics</b>										
Operating Margin (%)		1.4%	6.4%	0.22	10.1%	0.14	12.9%	0.11	11.3%	0.12
Total Hospital Net Income (%)		3.4%	7.1%	0.48	11.6%	0.29	13.9%	0.25	7.0%	0.49
Return on Equity (%)		3.5%	3.1%	1.15	7.9%	0.44	1.2%	3.00	6.3%	0.56
Current Ratio		0.3	2.9	0.10	6.2	0.04	1.0	0.28	0.3	0.99
Days in Net Patient Accounts Receivable		63.9	85.9	0.74	54.4	1.17	442.3	0.14	67.5	0.95
Average Payment Period		281.0	125.5	2.24	44.2	6.36	1183.6	0.24	326.9	0.86
Equity Financing (%)		26.5%	57.8%	0.46	79.9%	0.33	33.2%	0.80	14.6%	1.81
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.1	N/A	1.2	N/A	0.9	N/A
Times Interest Earned		14.6	12.0	1.21	18.0	0.81	46.5	0.31	28.3	0.52
Total Asset Turnover		1.0	0.4	2.35	0.7	1.50	0.1	12.00	0.9	1.06
Average Age of Plant (Years)		14.5	19.6	0.74	11.5	1.27	99.6	0.15	12.3	1.18
Increase (Decrease) Total Net Patient Revenue		-13.3%	3.9%	N/A	3.8%	N/A	20.1%	N/A	5.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		86.9%	67.6%	1.29	75.5%	1.15	85.5%	1.02	87.6%	0.99
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$15,525		\$19,469	0.80	\$14,714	1.06	\$16,973	0.91	\$19,238	0.81
Inpatient Net Revenue per Day	\$1,544		\$3,859	0.40	\$3,218	0.48	\$3,576	0.43	\$1,850	0.83
Outpatient Net Revenue per Visit	\$1,131		\$875	1.29	\$732	1.55	\$948	1.19	\$1,287	0.88

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$74,399,865	Cash & Cash Equivalents		Current Liabilities	\$24,894,613
Less Deductions	\$47,777,624	Net Patient Receivables	\$4,658,219	Long-Term Debt	\$0
Net Patient Revenue	\$26,622,241	Other Receivables	\$306,431	Other Liabilities	\$79,171
Plus Other Revenue	\$7,456,241			Subtotal	\$24,973,784
Total Revenue	\$34,078,482	Land, Buildings & Equipment (Net)	\$9,626,424		
Less Expenses	\$33,606,026	Other Assets	\$19,447,999	Unrestricted Fund Balance	\$9,002,247
Non-Operating Gains/Losses	\$720,546			Restricted Fund Balance	\$0
Net Income	\$1,193,003	Total Assets	\$33,976,031	Total Liabilities & Fund Balance	\$33,976,031