

**104 Mayo Clinic Health System - Oakridge in Osseo**  
 13025 Eighth Street, PO Box 70  
 Osseo, WI 54758  
 715-597-3121

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 Critical Access Hospital  
 Control: Other Not-For-Profit

County: Trempealeau  
 Analysis Area: Southwestern (5B)  
 Volume Group: 1

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 5B		Volume Group 1		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	14.6%	61.5%	0.24	47.2%	0.31	13.7%	1.06	10.3%	1.41
Obstetrics	0.0%	41.1%	N/A	53.6%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	67.0%	N/A	32.3%	N/A	95.3%	N/A	0.0%	N/A
Total Hospital	14.6%	61.6%	0.24	51.9%	0.28	19.0%	0.77	10.3%	1.41
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	1.9	24.9	0.08	17.2	0.11	1.7	1.12	1.2	1.53
Obstetrics	0.0	5.0	N/A	4.4	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	0.6	N/A	0.3	N/A	0.0	N/A
Total Hospital	1.9	44.9	0.04	28.6	0.07	2.5	0.77	1.2	1.53
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.0	4.5	0.65	3.7	0.81	3.5	0.86	3.3	0.91
Obstetrics	0.0	2.4	N/A	2.0	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	2.4	N/A	3.2	N/A	0.0	N/A
Total Hospital	3.0	4.9	0.61	4.2	0.71	4.4	0.67	3.3	0.91
<b>Surgical Operations</b>									
Inpatient	0	989	N/A	840	N/A	63	N/A	0	N/A
Outpatient	0	4,208	N/A	3,492	N/A	1,640	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	19.0%	N/A	19.4%	N/A	3.7%	N/A	0.0%	N/A
<b>Outpatient Visits</b>									
Non-Emergency Visits	33,902	131,799	0.26	137,645	0.25	15,186	2.23	30,615	1.11
Emergency Visits	3,842	16,822	0.23	15,585	0.25	3,910	0.98	3,225	1.19
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	0.0	17.5	N/A	13.0	N/A	1.9	N/A	1.0	0.00
Nurses, Licensed	44.9	232.9	0.19	152.9	0.29	31.3	1.43	40.4	1.11
Ancillary Nursing Personnel	11.2	42.6	0.26	23.1	0.48	6.3	1.78	10.3	1.09
All Other Personnel	84.3	453.0	0.19	424.9	0.20	60.7	1.39	64.6	1.30
Total FTEs	140.3	746.0	0.19	613.9	0.23	100.2	1.40	116.3	1.21
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	0.0	12.3	N/A	7.6	N/A	12.8	N/A	17.4	0.00
Nurses, Licensed	479.1	163.8	2.93	89.3	5.36	213.7	2.24	702.1	0.68
Ancillary Nursing Personnel	119.9	30.0	4.00	13.5	8.86	43.1	2.78	179.0	0.67
All Other Personnel	899.9	318.6	2.82	248.3	3.62	414.9	2.17	1,123.0	0.80
Total FTEs	1,498.9	524.6	2.86	358.8	4.18	684.6	2.19	2,021.5	0.74

**Total Hospital:**

Beds Set Up & Staffed 13  
 Discharges 232  
 Inpatient Days 691

**Contract with:**

Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**

Average Beds Used 7  
 Discharges 215  
 Inpatient Days 2,718

**Newborn Nursery:**

Bassinets 0  
 Total Births 0  
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	13	232	691	14.6%	1.9	3.0
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	3	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	3	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	2	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	0	0.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	8	4	9.8	Radiological Services Personnel	3	5	6.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	3	8	6.5
Registered Nurses	11	41	35.8	Occupational Therapists	2	0	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.1
Licensed Practical Nurses	2	5	4.8	Physical Therapists	3	1	3.2
Ancillary Nursing Personnel	0	20	11.2	Physical Therapy Assistants/Aides	1	5	3.0
Medical Assistants	1	0	1.0	Recreational Therapists	0	0	0.0
Physician Assistants	4	3	5.8	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	4	1	4.2	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	1	0.3
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	5	4	7.5
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	20	5	24.4
Pharmacy Personnel	0	12	4.3				
Clinical Laboratory Personnel	4	9	10.4				
				<b>Total</b>	<b>71</b>	<b>125</b>	<b>140.3</b>

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	5B Value	Ratio	1 Value	Ratio	FY 2022	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$31,695,717	57.1%	48.2%	1.18	47.0%	1.22	44.4%	1.29	53.9%	1.06
Medical Assistance	\$6,692,584	12.1%	14.2%	0.85	10.2%	1.18	14.1%	0.85	13.4%	0.90
Commercial	\$14,622,579	26.3%	32.4%	0.81	34.4%	0.77	37.2%	0.71	29.1%	0.91
All Other	\$2,500,821	4.5%	5.2%	0.86	8.4%	0.53	4.3%	1.06	3.6%	1.24
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$13,703,994	24.7%	37.1%	0.67	34.0%	0.73	25.2%	0.98	21.6%	1.14
Medical Assistance	\$4,128,152	7.4%	11.2%	0.66	8.1%	0.91	10.0%	0.74	8.5%	0.88
Commercial	\$3,523,013	6.3%	14.9%	0.43	15.7%	0.41	12.1%	0.53	7.8%	0.82
Charity Care	\$453,835	0.8%	0.7%	1.12	1.1%	0.75	0.3%	2.44	1.6%	0.51
Bad Debt	\$1,599,495	2.9%	0.8%	3.40	0.9%	3.19	0.8%	3.46	2.2%	1.33
All Other	\$914,163	1.6%	3.1%	0.53	6.3%	0.26	3.5%	0.48	1.4%	1.16
Total Deductions	\$24,322,652	43.8%	67.9%	0.65	66.1%	0.66	51.9%	0.84	43.1%	1.02
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	14.1%	6.4%	2.21		22.5%	0.63	3.9%	3.59	13.1%	1.08
Net Gains/Losses as % of Net Income	0.0%	11.1%	N/A		110.0%	N/A	5.4%	N/A	0.0%	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$18,025,256	52.9%	41.6%	1.27	54.1%	0.98	47.1%	1.12	53.9%	0.98
Supplies & Services	\$14,915,955	43.8%	52.7%	0.83	41.9%	1.05	43.9%	1.00	42.2%	1.04
Capital Component	\$1,112,538	3.3%	5.7%	0.57	4.0%	0.82	9.0%	0.36	4.0%	0.82
<b>Fiscal Statistics</b>										
Operating Margin (%)	6.3%	6.4%	0.98		-0.2%	N/A	7.7%	0.81	-2.2%	N/A
Total Hospital Net Income (%)	6.3%	7.1%	0.88		2.0%	3.13	8.1%	0.77	-2.2%	N/A
Return on Equity (%)	10.4%	3.1%	3.40		1.6%	6.43	8.5%	1.22	-4.2%	N/A
Current Ratio	44.7	2.9	15.56		31.1	1.44	2.4	18.51	8.8	5.07
Days in Net Patient Accounts Receivable	57.9	85.9	0.67		60.3	0.96	60.0	0.97	49.4	1.17
Average Payment Period	3.0	125.5	0.02		10.3	0.29	45.4	0.07	7.7	0.39
Equity Financing (%)	74.1%	57.8%	1.28		87.7%	0.84	37.9%	1.95	74.9%	0.99
Long-Term Debt to Equity Ratio	0.0	0.4	N/A		0.1	N/A	1.0	N/A	0.0	N/A
Times Interest Earned	0.0	12.0	N/A		12.7	N/A	7.3	N/A	-85.8	N/A
Total Asset Turnover	1.7	0.4	3.89		0.8	2.10	1.0	1.59	1.9	0.86
Average Age of Plant (Years)	14.3	19.6	0.73		10.0	1.43	5.6	2.54	13.4	1.06
Increase (Decrease) Total Net Patient Revenue	15.9%	3.9%	4.02		-2.2%	N/A	7.6%	2.10	-2.7%	N/A
Outpatient Gross Revenue (% of Total GPR)	79.6%	67.6%	1.18		82.8%	0.96	83.4%	0.95	78.6%	1.01
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$25,677	\$19,469	1.32		\$19,060	1.35	\$20,257	1.27	\$28,637	0.90
Inpatient Net Revenue per Day	\$3,203	\$3,859	0.83		\$4,078	0.79	\$3,306	0.97	\$2,655	1.21
Outpatient Net Revenue per Visit	\$541	\$875	0.62		\$880	0.61	\$992	0.55	\$516	1.05

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$55,511,701	Cash & Cash Equivalents	\$706	Current Liabilities	\$272,216
Less Deductions	\$24,322,652	Net Patient Receivables	\$4,949,065	Long-Term Debt	\$0
Net Patient Revenue	\$31,189,049	Other Receivables	\$306,784	Other Liabilities	\$5,399,201
Plus Other Revenue	\$5,139,099			Subtotal	\$5,671,417
Total Revenue	\$36,328,148	Land, Buildings & Equipment (Net)	\$9,674,016	Unrestricted Fund Balance	\$16,205,771
Less Expenses	\$34,053,749	Other Assets	\$6,946,617	Restricted Fund Balance	\$38,340
Non-Operating Gains/Losses	\$0	Total Assets	\$21,877,188	Total Liabilities & Fund Balance	\$21,877,188
Net Income	\$2,274,399				