

111 Aspirus Divine Savior Hospital & Clinics
 2817 New Pinery Road
 Portage, WI 53901
 608-742-4131

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Columbia
 Analysis Area: Southern (1)
 Volume Group: 4

| Selected Utilization Statistics | FY 2023 | All GMS Hospitals | | Analysis Area 1 | | Volume Group 4 | | FY 2023 vs. 2022 | |
|---|---------|-------------------|-------|--------------------|-------|-------------------|-------|------------------|-------|
| | | Value | Ratio | Value | Ratio | Value | Ratio | FY 2022 | Ratio |
| Occupancy Rate (%) | | | | | | | | | |
| Adult Medical-Surgical | 22.1% | 61.5% | 0.36 | 59.9% | 0.37 | 42.9% | 0.52 | 27.7% | 0.80 |
| Obstetrics | 6.2% | 41.1% | 0.15 | 39.5% | 0.01 | 20.5% | 0.30 | 8.5% | 0.73 |
| Pediatrics | 0.0% | 67.0% | N/A | 66.9% | N/A | 0.0% | N/A | 0.0% | N/A |
| Total Hospital | 19.5% | 61.6% | 0.32 | 61.8% | 0.32 | 39.2% | 0.50 | 25.6% | 0.76 |
| Average Census (Patients) | | | | | | | | | |
| Adult Medical-Surgical | 8.9 | 24.9 | 0.36 | 26.8 | 0.33 | 9.2 | 0.96 | 11.1 | 0.80 |
| Obstetrics | 0.6 | 5.0 | 0.11 | 4.5 | 0.12 | 1.1 | 0.50 | 0.8 | 0.73 |
| Pediatrics | 0.0 | 1.7 | N/A | 2.8 | N/A | 0.0 | N/A | 0.0 | N/A |
| Total Hospital | 10.7 | 44.9 | 0.24 | 55.6 | 0.19 | 12.6 | 0.85 | 14.1 | 0.76 |
| Average Length of Stay (Days) | | | | | | | | | |
| Adult Medical-Surgical | 3.7 | 4.5 | 0.82 | 4.5 | 0.83 | 3.7 | 1.00 | 4.1 | 0.91 |
| Obstetrics | 1.8 | 2.4 | 0.76 | 2.6 | 0.71 | 2.0 | 0.91 | 1.7 | 1.06 |
| Pediatrics | 0.0 | 3.8 | N/A | 4.6 | N/A | 2.0 | N/A | 0.0 | N/A |
| Total Hospital | 3.6 | 4.9 | 0.75 | 5.1 | 0.72 | 3.8 | 0.96 | 4.0 | 0.91 |
| Surgical Operations | | | | | | | | | |
| Inpatient | 191 | 989 | 0.19 | 948 | 0.20 | 224 | 0.85 | 258 | 0.74 |
| Outpatient | 2,743 | 4,208 | 0.65 | 4,423 | 0.62 | 2,033 | 1.35 | 2,726 | 1.01 |
| Inpatient as % of All Surgeries | 6.5% | 19.0% | 0.34 | 17.6% | 0.37 | 9.9% | 0.66 | 8.6% | 0.75 |
| Outpatient Visits | | | | | | | | | |
| Non-Emergency Visits | 68,103 | 131,799 | 0.52 | 185,542 | 0.37 | 77,115 | 0.88 | 66,915 | 1.02 |
| Emergency Visits | 15,435 | 16,822 | 0.92 | 18,373 | 0.84 | 11,550 | 1.34 | 15,038 | 1.03 |
| Full-Time Equivalents (FTEs) | | | | | | | | | |
| Administrators | 12.0 | 17.5 | 0.69 | 18.2 | 0.66 | 10.6 | 1.13 | 18.0 | 0.67 |
| Nurses, Licensed | 55.8 | 232.9 | 0.24 | 281.6 | 0.20 | 97.4 | 0.57 | 101.5 | 0.55 |
| Ancillary Nursing Personnel | 12.3 | 42.6 | 0.29 | 39.5 | 0.31 | 15.0 | 0.82 | 16.8 | 0.74 |
| All Other Personnel | 139.0 | 453.0 | 0.31 | 649.6 | 0.21 | 210.0 | 0.66 | 191.1 | 0.73 |
| Total FTEs | 219.2 | 746.0 | 0.29 | 989.0 | 0.22 | 333.0 | 0.66 | 327.3 | 0.67 |
| FTEs per 100 Patient Census (Adjusted) | | | | | | | | | |
| Administrators | 16.8 | 12.3 | 1.37 | 11.4 | 1.47 | 15.0 | 1.12 | 21.4 | 0.79 |
| Nurses, Licensed | 78.3 | 163.8 | 0.48 | 176.3 | 0.44 | 138.1 | 0.57 | 120.7 | 0.65 |
| Ancillary Nursing Personnel | 17.3 | 30.0 | 0.58 | 24.8 | 0.70 | 21.2 | 0.82 | 19.9 | 0.87 |
| All Other Personnel | 194.9 | 318.6 | 0.61 | 406.7 | 0.48 | 297.9 | 0.65 | 227.2 | 0.86 |
| Total FTEs | 307.4 | 524.6 | 0.59 | 619.1 | 0.50 | 472.2 | 0.65 | 389.2 | 0.79 |

Total Hospital:
 Beds Set Up & Staffed 55
 Discharges 1,074
 Inpatient Days 3,911

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 1
 Inpatient Days 54

Newborn Nursery:
 Bassinets 9
 Total Births 109
 Newborn Days 161

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| Inpatient Service Area | Level of Service* | Beds Set Up & Staffed 06/30/2023 | Discharges & Transfers** | Patient Days of Care | Occupancy Rate (%) | Average Census (Patients) | Average Length of Stay (Days) |
|---------------------------------------|-------------------|-------------------------------------|--------------------------|----------------------|--------------------|---------------------------|-------------------------------|
| General Medical-Surgical | | | | | | | |
| Adult Medical-Surgical, Acute | 2 | 40 | 864 | 3,233 | 22.1% | 8.9 | 3.7 |
| Orthopedic | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Rehabilitation & Physical Medicine | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Hospice | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Acute Long-Term Care | 4 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Acute | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric, acute | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Obstetrics | 1 | 9 | 111 | 204 | 6.2% | 0.6 | 1.8 |
| Psychiatric | 4 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Alcoholism/chemical dependency | 4 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| ICU/CCU | | | | | | | |
| Medical-Surgical Intensive Care | 1 | 6 | 100 | 474 | 21.6% | 1.3 | 4.7 |
| Cardiac Intensive Unit | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Burn Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Mixed Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Step-Down (Special Care) | 1 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Neonatal Intensive/Intermediate Care | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Subacute care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other inpatient | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

| Occupation | Number Full-Time | Number Part-Time | Number FTE | Occupation | Number Full-Time | Number Part-Time | Number FTE |
|---|------------------|------------------|------------|---------------------------------------|------------------|------------------|--------------|
| Administrators/Assistant Administrators | 12 | 0 | 12.0 | Surgical Personnel | 5 | 2 | 6.0 |
| Physicians & Dentists | 0 | 0 | 0.0 | Radiological Services Personnel | 6 | 2 | 6.9 |
| Medical & Dental Residents | 0 | 0 | 0.0 | Sonographers | 2 | 3 | 4.1 |
| Dental Hygienists | 0 | 0 | 0.0 | Respiratory Therapists | 5 | 1 | 5.1 |
| Registered Nurses | 44 | 15 | 54.0 | Occupational Therapists | 2 | 2 | 3.8 |
| Certified Nurse Midwives | 0 | 0 | 0.0 | Occupational Therapy Assistants/Aides | 1 | 1 | 1.7 |
| Licensed Practical Nurses | 0 | 2 | 1.8 | Physical Therapists | 13 | 4 | 14.8 |
| Ancillary Nursing Personnel | 11 | 4 | 12.3 | Physical Therapy Assistants/Aides | 1 | 3 | 2.8 |
| Medical Assistants | 1 | 0 | 1.0 | Recreational Therapists | 0 | 0 | 0.0 |
| Physician Assistants | 0 | 0 | 0.0 | Dietitians & Nutritionists | 1 | 1 | 2.3 |
| Nurse Practitioners | 0 | 0 | 0.0 | Psychologists | 0 | 0 | 0.0 |
| Certified Registered Nurse Anesthetists | 0 | 0 | 0.0 | Social Workers | 0 | 0 | 0.0 |
| Clinical Nurse Specialists | 0 | 0 | 0.0 | All Other Health Professionals | 23 | 12 | 31.8 |
| Health Info Mgmt-Administrators/Technicians | 0 | 0 | 0.0 | All Other Personnel | 40 | 14 | 45.6 |
| Pharmacy Personnel | 4 | 2 | 6.2 | | | | |
| Clinical Laboratory Personnel | 7 | 0 | 7.0 | | | | |
| | | | | Total | 178 | 68 | 219.2 |

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| Selected Financial Statistics | FY 2023 | All GMS Hospitals | | Analysis Area | | Volume Group | | FY 2023 vs. 2022 | | |
|--|---------------|-------------------|-------|--------------------|-------|--------------------|-------|------------------|-------|------|
| | | Value | Ratio | Value ¹ | Ratio | Value ⁴ | Ratio | FY 2022 | Ratio | |
| Gross Revenue as % of Total Gross Patient Revenue | | | | | | | | | | |
| Medicare | \$92,756,406 | 44.8% | 48.2% | 0.93 | 43.0% | 1.04 | 47.9% | 0.94 | 43.0% | 1.04 |
| Medical Assistance | \$33,391,140 | 16.1% | 14.2% | 1.13 | 12.2% | 1.33 | 13.8% | 1.16 | 15.8% | 1.02 |
| Commercial | \$70,336,462 | 33.9% | 32.4% | 1.05 | 35.7% | 0.95 | 33.5% | 1.01 | 36.0% | 0.94 |
| All Other | \$10,781,189 | 5.2% | 5.2% | 0.99 | 9.2% | 0.57 | 4.8% | 1.09 | 5.2% | 1.01 |
| Deductions as % of Total Gross Patient Revenue | | | | | | | | | | |
| Medicare | \$69,976,091 | 33.8% | 37.1% | 0.91 | 33.3% | 1.02 | 33.7% | 1.00 | 31.8% | 1.06 |
| Medical Assistance | \$27,509,073 | 13.3% | 11.2% | 1.19 | 9.7% | 1.37 | 10.5% | 1.26 | 12.5% | 1.06 |
| Commercial | \$27,494,993 | 13.3% | 14.9% | 0.89 | 17.9% | 0.74 | 14.1% | 0.94 | 14.2% | 0.94 |
| Charity Care | \$1,231,954 | 0.6% | 0.7% | 0.81 | 0.6% | 0.96 | 0.6% | 0.97 | 0.8% | 0.76 |
| Bad Debt | \$2,493,268 | 1.2% | 0.8% | 1.42 | 0.9% | 1.31 | 1.0% | 1.16 | 0.6% | 2.08 |
| All Other | \$6,805,620 | 3.3% | 3.1% | 1.05 | 5.1% | 0.65 | 2.9% | 1.12 | 3.0% | 1.10 |
| Total Deductions | \$135,510,999 | 65.4% | 67.9% | 0.96 | 67.5% | 0.97 | 62.8% | 1.04 | 62.8% | 1.04 |
| Other Revenue & Net Gains or Losses | | | | | | | | | | |
| Other Revenue as % of Total Revenue | 2.8% | 6.4% | 0.44 | 3.6% | 0.77 | 6.2% | 0.45 | 4.6% | 0.61 | |
| Net Gains/Losses as % of Net Income | N/A | 11.1% | N/A | 53.3% | N/A | 28.7% | N/A | 91.9% | N/A | |
| Expenses as % of Total Expenses | | | | | | | | | | |
| Salary/Fringe Benefits | \$34,356,215 | 41.6% | 41.6% | 1.00 | 45.0% | 0.93 | 47.2% | 0.88 | 49.0% | 0.85 |
| Supplies & Services | \$42,324,547 | 51.3% | 52.7% | 0.97 | 48.7% | 1.05 | 46.1% | 1.11 | 44.4% | 1.15 |
| Capital Component | \$5,888,066 | 7.1% | 5.7% | 1.24 | 6.4% | 1.12 | 6.7% | 1.07 | 6.6% | 1.08 |
| Fiscal Statistics | | | | | | | | | | |
| Operating Margin (%) | -11.8% | 6.4% | N/A | 3.7% | N/A | 6.7% | N/A | -0.5% | 22.99 | |
| Total Hospital Net Income (%) | -11.2% | 7.1% | N/A | 7.7% | N/A | 9.1% | N/A | -6.8% | 1.66 | |
| Return on Equity (%) | -9.6% | 3.1% | N/A | 3.8% | N/A | 4.6% | N/A | -3.9% | 2.47 | |
| Current Ratio | 3.1 | 2.9 | 1.06 | 3.0 | 1.01 | 14.3 | 0.21 | 1.8 | 1.73 | |
| Days in Net Patient Accounts Receivable | 53.8 | 85.9 | 0.63 | 65.9 | 0.82 | 49.3 | 1.09 | 61.3 | 0.88 | |
| Average Payment Period | 29.6 | 125.5 | 0.24 | 98.2 | 0.30 | 35.0 | 0.85 | 68.3 | 0.43 | |
| Equity Financing (%) | 57.8% | 57.8% | 1.00 | 50.5% | 1.14 | 57.4% | 1.01 | 65.2% | 0.89 | |
| Long-Term Debt to Equity Ratio | 0.6 | 0.4 | 1.53 | 0.4 | 1.42 | 0.1 | 4.67 | 0.4 | 1.66 | |
| Times Interest Earned | -16.4 | 12.0 | N/A | 9.1 | N/A | 16.7 | N/A | -9.3 | 1.76 | |
| Total Asset Turnover | 0.9 | 0.4 | 2.00 | 0.5 | 1.79 | 0.5 | 1.73 | 0.6 | 1.39 | |
| Average Age of Plant (Years) | 15.0 | 19.6 | 0.77 | 15.8 | 0.95 | 11.3 | 1.33 | 14.7 | 1.02 | |
| Increase (Decrease) Total Net Patient Revenue | -11.4% | 3.9% | N/A | 7.9% | N/A | 3.0% | N/A | 1.8% | N/A | |
| Outpatient Gross Revenue (% of Total GPR) | 85.0% | 67.6% | 1.26 | 64.7% | 1.31 | 82.2% | 1.03 | 83.2% | 1.02 | |
| Net Revenue Statistics | | | | | | | | | | |
| Inpatient Net Revenue per Discharge | \$8,488 | \$19,469 | 0.44 | \$21,761 | 0.39 | \$12,086 | 0.70 | \$8,728 | 0.97 | |
| Inpatient Net Revenue per Day | \$2,301 | \$3,859 | 0.60 | \$4,214 | 0.55 | \$3,093 | 0.74 | \$2,188 | 1.05 | |
| Outpatient Net Revenue per Visit | \$780 | \$875 | 0.89 | \$819 | 0.95 | \$740 | 1.05 | \$866 | 0.90 | |

| Income Statement | | Assets | | Liabilities & Fund Balances | |
|-----------------------------|---------------|-----------------------------------|--------------|----------------------------------|--------------|
| Gross Patient Revenue (GPR) | \$207,265,198 | Cash & Cash Equivalents | \$1,361,679 | Current Liabilities | \$6,272,193 |
| Less Deductions | \$135,510,999 | Net Patient Receivables | \$10,578,985 | Long-Term Debt | \$29,871,507 |
| Net Patient Revenue | \$71,754,199 | Other Receivables | \$77,709 | Other Liabilities | \$364,980 |
| Plus Other Revenue | \$2,067,528 | | | Subtotal | \$36,508,680 |
| Total Revenue | \$73,821,724 | Land, Buildings & Equipment (Net) | \$66,446,568 | Unrestricted Fund Balance | \$49,998,259 |
| Less Expenses | \$82,568,828 | Other Assets | \$8,041,999 | Restricted Fund Balance | \$84,632 |
| Non-Operating Gains/Losses | \$404,298 | | | Total Liabilities & Fund Balance | \$86,506,939 |
| Net Income | -\$8,342,806 | Total Assets | \$86,506,940 | | |