

**112 Crossing Rivers Health**  
 37868 US Highway 18  
 Prairie du Chien, WI 53821  
 608-357-2000

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 Critical Access Hospital  
 Control: Other Not-For-Profit

County: Crawford  
 Analysis Area: Southwestern (5B)  
 Volume Group: 3

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 5B		Volume Group 3		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	18.5%	61.5%	0.30	47.2%	0.39	32.8%	0.57	17.4%	1.07
Obstetrics	20.3%	41.1%	0.49	53.6%	0.02	18.9%	1.07	23.3%	0.87
Pediatrics	0.0%	67.0%	N/A	32.3%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	21.0%	61.6%	0.34	51.9%	0.40	35.7%	0.59	18.6%	1.13
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	3.9	24.9	0.16	17.2	0.23	5.6	0.70	3.6	1.07
Obstetrics	0.8	5.0	0.16	4.4	0.19	0.8	0.99	0.9	0.87
Pediatrics	0.0	1.7	N/A	0.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	5.2	44.9	0.12	28.6	0.18	8.1	0.65	4.6	1.13
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.8	4.5	0.84	3.7	1.04	3.8	1.00	2.8	1.34
Obstetrics	2.1	2.4	0.86	2.0	1.04	2.1	1.00	2.4	0.88
Pediatrics	0.0	3.8	N/A	2.4	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.0	4.9	0.82	4.2	0.94	3.8	1.04	2.2	1.77
<b>Surgical Operations</b>									
Inpatient	87	989	0.09	840	0.10	135	0.65	93	0.94
Outpatient	936	4,208	0.22	3,492	0.27	1,616	0.58	746	1.25
Inpatient as % of All Surgeries	8.5%	19.0%	0.45	19.4%	0.44	7.7%	1.11	11.1%	0.77
<b>Outpatient Visits</b>									
Non-Emergency Visits	6,426	131,799	0.05	137,645	0.05	55,406	0.12	5,859	1.10
Emergency Visits	5,908	16,822	0.35	15,585	0.38	8,784	0.67	4,906	1.20
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	24.0	17.5	1.37	13.0	1.85	10.8	2.22	23.0	1.04
Nurses, Licensed	84.1	232.9	0.36	152.9	0.55	65.3	1.29	79.8	1.05
Ancillary Nursing Personnel	9.2	42.6	0.22	23.1	0.40	8.4	1.09	7.7	1.20
All Other Personnel	188.8	453.0	0.42	424.9	0.44	151.7	1.24	174.1	1.08
Total FTEs	306.2	746.0	0.41	613.9	0.50	236.3	1.30	284.5	1.08
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	58.3	12.3	4.75	7.6	7.69	21.5	2.71	61.1	0.96
Nurses, Licensed	204.5	163.8	1.25	89.3	2.29	129.7	1.58	211.8	0.97
Ancillary Nursing Personnel	22.4	30.0	0.75	13.5	1.66	16.8	1.34	20.5	1.10
All Other Personnel	459.0	318.6	1.44	248.3	1.85	301.4	1.52	462.1	0.99
Total FTEs	744.3	524.6	1.42	358.8	2.07	469.3	1.59	755.4	0.99

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	25	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	4
Discharges	484	Preferred Provider Organization (PPO)	Yes	Discharges	73	Total Births	135
Inpatient Days	1,916			Inpatient Days	606	Newborn Days	242

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	2	21	373	1,421	18.5%	3.9	3.8
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	39	199	0.0%	0.5	5.1
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	4	142	296	20.3%	0.8	2.1
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	24	0	24.0	Surgical Personnel	4	0	4.0
Physicians & Dentists	5	2	6.4	Radiological Services Personnel	9	2	10.7
Medical & Dental Residents	0	0	0.0	Sonographers	2	1	2.7
Dental Hygienists	0	0	0.0	Respiratory Therapists	7	3	8.2
Registered Nurses	62	11	66.7	Occupational Therapists	2	1	2.8
Certified Nurse Midwives	2	0	2.0	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	4	0	4.0	Physical Therapists	3	1	3.4
Ancillary Nursing Personnel	8	4	9.2	Physical Therapy Assistants/Aides	5	0	5.0
Medical Assistants	8	0	8.0	Recreational Therapists	0	0	0.0
Physician Assistants	1	2	1.8	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	8	2	8.4	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	3	0	3.0	Social Workers	2	3	4.4
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	27	8	30.5
Health Info Mgmt-Administrators/Technicians	1	0	1.0	All Other Personnel	76	13	84.8
Pharmacy Personnel	3	2	4.3				
Clinical Laboratory Personnel	8	2	8.8				
				<b>Total</b>	<b>276</b>	<b>57</b>	<b>306.2</b>

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	5B Value	Ratio	3 Value	Ratio	FY 2022	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$55,266,406	46.3%	48.2%	0.96	47.0%	0.99	50.4%	0.92	48.0%	0.96
Medical Assistance	\$16,975,174	14.2%	14.2%	1.00	10.2%	1.39	11.9%	1.19	14.9%	0.96
Commercial	\$45,178,659	37.8%	32.4%	1.17	34.4%	1.10	34.9%	1.08	35.3%	1.07
All Other	\$1,993,359	1.7%	5.2%	0.32	8.4%	0.20	2.7%	0.61	1.8%	0.90
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$30,207,438	25.3%	37.1%	0.68	34.0%	0.74	34.8%	0.73	14.2%	1.79
Medical Assistance	\$11,523,905	9.7%	11.2%	0.86	8.1%	1.19	8.4%	1.15	7.0%	1.38
Commercial	\$10,977,863	9.2%	14.9%	0.62	15.7%	0.59	13.4%	0.69	4.8%	1.90
Charity Care	\$597,564	0.5%	0.7%	0.69	1.1%	0.46	0.7%	0.72	0.9%	0.56
Bad Debt	-\$829,070	-0.7%	0.8%	N/A	0.9%	N/A	1.0%	N/A	0.6%	N/A
All Other	\$137,547	0.1%	3.1%	0.04	6.3%	0.02	1.9%	0.06	14.3%	0.01
Total Deductions	\$52,615,247	44.1%	67.9%	0.65	66.1%	0.67	60.1%	0.73	41.8%	1.05
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		1.1%	6.4%	0.18	22.5%	0.05	3.7%	0.31	1.0%	1.13
Net Gains/Losses as % of Net Income		74.6%	11.1%	6.74	110.0%	0.68	21.8%	3.43	N/A	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$39,633,358	59.9%	41.6%	1.44	54.1%	1.11	46.1%	1.30	62.0%	0.97
Supplies & Services	\$21,946,122	33.2%	52.7%	0.63	41.9%	0.79	46.6%	0.71	29.8%	1.11
Capital Component	\$4,611,562	7.0%	5.7%	1.21	4.0%	1.75	7.3%	0.96	8.3%	0.84
<b>Fiscal Statistics</b>										
Operating Margin (%)		2.0%	6.4%	0.32	-0.2%	N/A	8.5%	0.24	7.0%	0.29
Total Hospital Net Income (%)		7.5%	7.1%	1.06	2.0%	3.77	10.7%	0.71	1.9%	3.99
Return on Equity (%)		4.9%	3.1%	1.61	1.6%	3.05	2.9%	1.71	1.0%	4.74
Current Ratio		6.3	2.9	2.21	31.1	0.20	1.7	3.69	4.3	1.46
Days in Net Patient Accounts Receivable		53.7	85.9	0.63	60.3	0.89	136.5	0.39	77.6	0.69
Average Payment Period		27.4	125.5	0.22	10.3	2.66	286.0	0.10	47.7	0.57
Equity Financing (%)		70.8%	57.8%	1.23	87.7%	0.81	49.5%	1.43	68.3%	1.04
Long-Term Debt to Equity Ratio		0.4	0.4	0.90	0.1	6.30	0.6	0.56	0.4	0.95
Times Interest Earned		8.0	12.0	0.67	12.7	0.63	15.7	0.51	2.2	3.61
Total Asset Turnover		0.6	0.4	1.44	0.8	0.78	0.3	2.34	0.6	1.06
Average Age of Plant (Years)		10.6	19.6	0.54	10.0	1.06	26.1	0.41	9.4	1.12
Increase (Decrease) Total Net Patient Revenue		8.8%	3.9%	2.22	-2.2%	N/A	9.7%	0.90	6.9%	1.27
Outpatient Gross Revenue (% of Total GPR)		89.4%	67.6%	1.32	82.8%	1.08	84.3%	1.06	82.5%	1.08
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$19,718		\$19,469	1.01	\$19,060	1.03	\$14,823	1.33	\$17,102	1.15
Inpatient Net Revenue per Day	\$5,108		\$3,859	1.32	\$4,078	1.25	\$3,524	1.45	\$4,460	1.15
Outpatient Net Revenue per Visit	\$4,455		\$875	5.09	\$880	5.06	\$832	5.35	\$4,442	1.00

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$119,413,597	Cash & Cash Equivalents	\$16,029,856	Current Liabilities	\$4,684,793
Less Deductions	\$52,615,247	Net Patient Receivables	\$9,830,582	Long-Term Debt	\$27,245,803
Net Patient Revenue	\$66,798,350	Other Receivables	\$403,577	Other Liabilities	\$0
Plus Other Revenue	\$764,386			Subtotal	\$31,930,596
Total Revenue	\$67,562,737	Land, Buildings & Equipment (Net)	\$41,344,382	Unrestricted Fund Balance	\$77,502,109
Less Expenses	\$66,191,042	Other Assets	\$41,824,308	Restricted Fund Balance	\$449,367
Non-Operating Gains/Losses	\$4,029,194			Total Liabilities & Fund Balance	\$109,432,705
Net Income	\$5,400,889	Total Assets	\$109,432,705		