118 Aspirus Rhinelander Hospit 2251 North Shore Dr Rhinelander, WI 54501	al		Fiscal Type:	GN Ge	eneral Medical &	•	County: Analysis A Volume G		eida th Central (6)		
715-361-2000			Control: Other Not-For-Profit All GMS Hospitals Analysis Area								
			All GMS Ho	spitais	Analysis Area 6		Volume Group 6		FY 2023 vs. 2022		
Selected Utilization Statistics	Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
Occupancy Rate (%)											
Adult Medical-Surgical		101.1%	61.5%	1.65	56.9%	1.78	62.5%	1.62	87.7%	1.15	
Obstetrics		22.3%	41.1%	0.54	33.7%	0.04	35.5%	0.63	21.6%	1.03	
Pediatrics		0.0%	67.0%	N/A	64.1%	N/A	90.3%	N/A	0.0%	N/A	
Total Hospital		65.5%	61.6%	1.06	51.1%	1.28	61.3%	1.07	68.1%	0.96	
Average Census (Patients)											
Adult Medical-Surgical		14.2	24.9	0.57	14.9	0.95	27.9	0.51	13.2	1.08	
Obstetrics		1.3	5.0	0.27	3.0	0.44	4.2	0.32	1.3	1.03	
Pediatrics		0.0	1.7	N/A	2.6	N/A	3.6	N/A	0.0	N/A	
Total Hospital		32.1	44.9	0.71	28.6	1.12	54.3	0.59	31.3	1.02	
Average Length of Stay (Days)											
Adult Medical-Surgical		4.4	4.5	0.97	4.7	0.95	4.4	1.00	4.4	1.01	
Obstetrics		2.0	2.4	0.84	2.4	0.86	2.4	0.84	2.1	0.98	
Pediatrics		0.0	3.8	N/A	4.1	N/A	3.4	N/A	0.0	N/A	
Total Hospital		4.6	4.9	0.95	4.1	1.12	4.7	0.98	4.8	0.97	
Surgical Operations											
Inpatient		489	989	0.49	1,050	0.47	1,120	0.44	506	0.97	
Outpatient		4,067	4,208	0.97	4,075	1.00	5,321	0.76	3,921	1.04	
Inpatient as % of All Surgerie	s	10.7%	19.0%	0.56	20.5%	0.52	17.4%	0.62	11.4%	0.94	
Outpatient Visits											
Non-Emergency Visits		72,550	131,799	0.55	89,194	0.81	201,183	0.36	56,346	1.29	
Emergency Visits		14,452	16,822	0.86	12,167	1.19	23,507	0.61	20,199	0.72	
Full-Time Equivalents (FTEs)											
Administrators		18.6	17.5	1.07	21.2	0.88	18.1	1.03	26.0	0.72	
Nurses, Licensed		116.1	232.9	0.50	219.5	0.53	312.2	0.37	211.8	0.55	
Ancillary Nursing Personnel		17.7	42.6	0.42	62.9	0.28	44.9	0.39	22.9	0.77	
All Other Personnel		157.5	453.0	0.35	424.5	0.37	592.5	0.27	296.5	0.53	
Total FTEs		309.9	746.0	0.42	728.1	0.43	967.7	0.32	557.3	0.56	
FTEs per 100 Patient Census (Adjusted)										
Administrators	• •	8.2	12.3	0.67	16.3	0.50	9.7	0.84	14.9	0.55	
Nurses, Licensed		51.1	163.8	0.31	168.3	0.30	167.7	0.30	121.7	0.42	
Ancillary Nursing Personnel		7.8	30.0	0.26	48.2	0.16	24.1	0.32	13.2	0.59	
All Other Personnel		69.3	318.6	0.22	325.5	0.21	318.3	0.22	170.4	0.41	
Total FTEs		136.4	524.6	0.26	558.3	0.24	519.9	0.26	320.3	0.43	
Total Hospital:		Contract with:		Medicare-certified Swing B				Newborn Nursery:			
Beds Set Up & Staffed	49	Health Maintenance	Ň	Av	Average Beds Used Discharges		0	Bassinets Total Births		8	
Discharges	2,530	Organization (HMO)) Yes	Di			0			229	
Inpatient Days	11,713	Preferred Provider		Inpatient Days			0	Newborn Days		433	
-		Organization (PPO)	Yes		-				-		
		Organization (FFO)									

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	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
Inpatient Service Area	Service*	06/30/2023	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	1	14	1,169	5,168	101.1%	14.2	4.4	
Orthopedic	2	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0	
Hospice	2	0	0	0	0.0%	0.0	0.0	
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0	
Other Acute	3	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0	
Obstetrics	1	6	241	489	22.3%	1.3	2.0	
Psychiatric	1	10	417	2,137	58.5%	5.9	5.1	
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	2	6	170	1,249	57.0%	3.4	7.3	
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0	
Burn Care	5	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	1	13	529	2,670	56.3%	7.3	5.0	
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Subacute care	5	0	0	0	0.0%	0.0	0.0	
Other inpatient	5	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	12	12	18.6	Surgical Personnel		0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel		17	4	19.7
Medical & Dental Residents	0	0	0.0	Sonographers		0	8	4.3
Dental Hygienists	0	0	0.0	Respiratory Therapists		4	2	4.9
Registered Nurses	88	41	113.1	Occupational Therapists		2	5	6.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		2	0	2.0
Licensed Practical Nurses	3	0	3.0	Physical Therapists		5	1	5.8
Ancillary Nursing Personnel	12	9	17.7	Physical Therapy Assistants/Aides		1	2	2.5
Medical Assistants	2	1	2.9	Recreational Therapists		0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists		7	0	7.0
Nurse Practitioners	0	0	0.0	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		20	9	25.2
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel		36	26	46.4
Pharmacy Personnel	17	10	24.8		Total	234	130	309.9
Clinical Laboratory Personnel	6	0	6.0					

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Rhinelander, WI 54501 Selected Financial Statistics			All GMS Hospitals		Analysis Are	ea			FY 2023 vs. 2022	
		FY 2023	Value	Ratio	6 Value	Ratio	6 Value	Ratio	FY 2022	Ratio
Gross Revenue as % of Total										
Medicare	\$288,086,324	48.6%	48.2%	1.01	51.9%	0.94	44.9%	1.08	48.3%	1.01
Medical Assistance	\$90,862,678	15.3%	14.2%	1.08	13.6%	1.13	18.0%	0.85	15.2%	1.01
Commercial	\$176,414,810	29.8%	32.4%	0.92	28.8%	1.03	32.5%	0.91	30.1%	0.99
All Other	\$37,077,419	6.3%	5.2%	1.20	5.7%	1.09	4.6%	1.38	6.4%	0.98
Deductions as % of Total Gro	ss Patient Revenue									
Medicare	\$228,341,035	38.5%	37.1%	1.04	38.3%	1.01	35.8%	1.08	36.7%	1.05
Medical Assistance	\$72,216,398	12.2%	11.2%	1.09	10.8%	1.13	14.0%	0.87	11.3%	1.08
Commercial	\$57,571,944	9.7%	14.9%	0.65	10.2%	0.96	13.9%	0.70	9.7%	1.00
Charity Care	\$3,993,478	0.7%	0.7%	0.92	0.5%	1.40	0.5%	1.26	0.7%	0.93
Bad Debt	\$2,459,425	0.4%	0.8%	0.49	0.7%	0.62	0.8%	0.50	1.6%	0.26
All Other	\$27,564,011	4.7%	3.1%	1.49	3.7%	1.25	2.9%	1.61	4.4%	1.05
Total Deductions	\$392,146,291	66.2%	67.9%	0.97	64.1%	1.03	67.9%	0.97	64.4%	1.03
Other Revenue & Net Gains o	r Losses									
Other Revenue as % of Tota	al Revenue	7.4%	6.4%	1.16	3.3%	2.25	6.1%	1.22	4.9%	1.51
Net Gains/Losses as % of N	let Income	N/A	11.1%	N/A	43.0%	N/A	10.0%	N/A	N/A	N/A
Expenses as % of Total Expenses	nses									
Salary/Fringe Benefits	\$108,223,263	48.2%	41.6%	1.16	38.8%	1.24	43.9%	1.10	49.5%	0.97
Supplies & Services	\$102,294,968	45.6%	52.7%	0.87	56.2%	0.81	49.1%	0.93	46.0%	0.99
Capital Component	\$13,937,799	6.2%	5.7%	1.08	4.9%	1.26	6.9%	0.90	4.5%	1.38
Fiscal Statistics										
Operating Margin (%)		-3.8%	6.4%	N/A	1.4%	N/A	7.1%	N/A	-7.4%	0.51
Total Hospital Net Income (%)		-3.8%	7.1%	N/A	2.5%	N/A	7.8%	N/A	-7.4%	0.51
Return on Equity (%)		-7.2%	3.1%	N/A	0.6%	N/A	2.1%	N/A	-10.9%	0.66
Current Ratio		9.3	2.9	3.25	1.0	8.94	2.2	4.23	2.6	3.57
Days in Net Patient Accounts Receivable		44.5	85.9	0.52	174.2	0.26	119.9	0.37	57.7	0.77
Average Payment Period		6.1	125.5	0.05	378.0	0.02	229.7	0.03	25.9	0.24
Equity Financing (%)		44.2%	57.8%	0.77	34.7%	1.27	53.3%	0.83	36.3%	1.22
Long-Term Debt to Equity R	atio	1.2	0.4	3.01	1.1	1.04	0.5	2.41	1.4	0.83
Times Interest Earned		-2.9	12.0	N/A	5.7	N/A	9.1	N/A	-7.8	0.37
Total Asset Turnover		1.9	0.4	4.44	0.2	8.58	0.3	7.12	1.5	1.29
Average Age of Plant (Years	5)	1.4	19.6	0.07	39.8	0.04	25.3	0.06	1.6	0.88
Increase (Decrease) Total N		26.4%	3.9%	6.68	3.0%	8.71	4.1%	6.43	57.5%	0.46
Outpatient Gross Revenue (85.9%	67.6%	1.27	73.4%	1.17	71.5%	1.20	82.0%	1.05
Net Revenue Statistics	· · · · · · · · · · · · · · · · · · ·									
Inpatient Net Revenue per D	Discharge	\$8,707	\$19,469	0.45	\$16,243	0.54	\$18,306	0.48	\$10,610	0.82
Inpatient Net Revenue per D		\$1,881	\$3,859	0.49	\$3,215	0.58	\$3,976	0.47	\$2,216	0.85
Outpatient Net Revenue per	5	\$2,077	\$875	2.37	\$1,234	1.68	\$752	2.76	\$1,832	1.13
Income Stat				sets		:			d Balances	
Gross Patient Revenue (GPR)	\$592,441,230	Cash & Ca			\$494,353	Current Liabilities			,593,209	
Less Deductions	\$392,146,291	Cash & Cash Equivalents Net Patient Receivables			\$24,430,120	Long-Term Debt			\$59,510,102	
Net Patient Revenue	\$200,294,939	Other Rece			\$3,250,976		Other Liabilities		\$479,260	
Plus Other Revenue	\$16,001,792				ψ0,200,070	Subtotal			\$63,582,571	
Total Revenue	\$216,296,732	l and Build	linas & Fauinmen	t (Net)	\$78,747,944	: Oub			ψυυ	,002,011
Less Expenses	\$224,456,030		Land, Buildings & Equipment (Net) Other Assets			Unreg	stricted Fund Ba	lance	\$50	,429,358
Non-Operating Gains/Losses	\$4,353		Unici Assels				icted Fund Bala	φυυ	\$0	
Net Income	-\$8,154,945	Total Asset	\$		\$114,011,929		Liabilities & Fun		\$11/	,011,929
Not moome	-40,104,940	10101 73301	5		ψ11-,011,328	Total			ψ114	,011,323