

121 SSM Health Ripon Community Hospital
 845 Parkside Street
 Ripon, WI 54971
 920-748-3101

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Fond du Lac
 Analysis Area: Lake Winnebago (3)
 Volume Group: 2

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 3		Volume Group 2		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
Occupancy Rate (%)										
Adult Medical-Surgical	30.8%	61.5%	0.50	60.2%	0.51	19.5%	1.58	31.2%	0.99	
Obstetrics	0.0%	41.1%	N/A	34.1%	N/A	12.6%	N/A	0.0%	N/A	
Pediatrics	0.0%	67.0%	N/A	39.5%	N/A	0.0%	N/A	0.0%	N/A	
Total Hospital	30.8%	61.6%	0.50	57.4%	0.54	19.6%	1.57	31.2%	0.99	
Average Census (Patients)										
Adult Medical-Surgical	4.9	24.9	0.20	23.5	0.21	2.6	1.90	4.1	1.21	
Obstetrics	0.0	5.0	N/A	4.7	N/A	0.5	N/A	0.0	N/A	
Pediatrics	0.0	1.7	N/A	0.5	N/A	0.0	N/A	0.0	N/A	
Total Hospital	4.9	44.9	0.11	34.4	0.14	2.9	1.71	4.1	1.21	
Average Length of Stay (Days)										
Adult Medical-Surgical	4.1	4.5	0.89	4.0	1.01	3.6	1.12	4.3	0.95	
Obstetrics	0.0	2.4	N/A	2.4	N/A	1.8	N/A	0.0	N/A	
Pediatrics	0.0	3.8	N/A	3.3	N/A	0.0	N/A	0.0	N/A	
Total Hospital	4.1	4.9	0.84	4.2	0.97	3.2	1.26	4.4	0.92	
Surgical Operations										
Inpatient	63	989	0.06	966	0.07	169	0.37	80	0.79	
Outpatient	428	4,208	0.10	5,983	0.07	1,744	0.25	571	0.75	
Inpatient as % of All Surgeries	12.8%	19.0%	0.67	13.9%	0.92	8.9%	1.45	12.3%	1.04	
Outpatient Visits										
Non-Emergency Visits	13,291	131,799	0.10	87,094	0.15	28,500	0.47	22,455	0.59	
Emergency Visits	9,628	16,822	0.57	15,140	0.64	5,439	1.77	9,520	1.01	
Full-Time Equivalents (FTEs)										
Administrators	1.0	17.5	0.06	11.2	0.09	5.9	0.17	1.0	1.00	
Nurses, Licensed	41.7	232.9	0.18	165.8	0.25	39.4	1.06	33.3	1.25	
Ancillary Nursing Personnel	0.0	42.6	N/A	14.8	N/A	6.0	N/A	0.0	N/A	
All Other Personnel	83.7	453.0	0.18	252.7	0.33	78.1	1.07	74.2	1.13	
Total FTEs	126.3	746.0	0.17	444.5	0.28	129.4	0.98	108.4	1.17	
FTEs per 100 Patient Census (Adjusted)										
Administrators	3.5	12.3	0.29	9.5	0.37	29.9	0.12	3.1	1.13	
Nurses, Licensed	146.3	163.8	0.89	140.0	1.04	199.9	0.73	103.4	1.42	
Ancillary Nursing Personnel	0.0	30.0	N/A	12.5	N/A	30.4	N/A	0.0	N/A	
All Other Personnel	293.7	318.6	0.92	213.4	1.38	396.6	0.74	230.6	1.27	
Total FTEs	443.5	524.6	0.85	375.4	1.18	656.8	0.68	337.1	1.32	

Total Hospital:
 Beds Set Up & Staffed 16
 Discharges 442
 Inpatient Days 1,798

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 1
 Discharges 4
 Inpatient Days 387

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	16	442	1,798	30.8%	4.9	4.1
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	2	1.2
Physicians & Dentists	4	3	6.3	Radiological Services Personnel	2	10	10.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	2	1.5
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	1	1.9
Registered Nurses	17	37	38.0	Occupational Therapists	0	1	0.6
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	1	0.7	Physical Therapists	3	2	4.5
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	1	0	1.0	Psychologists	0	1	0.7
Certified Registered Nurse Anesthetists	2	1	2.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	10	26	24.3
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	16	31	31.0
Pharmacy Personnel	0	3	1.7				
Clinical Laboratory Personnel	0	0	0.0				
				Total	57	121	126.3

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$42,202,981	53.8%	48.2%	1.12	49.9%	1.08	47.8%	1.13	53.2%	1.01
Medical Assistance	\$7,435,126	9.5%	14.2%	0.67	11.2%	0.84	12.9%	0.74	9.5%	1.00
Commercial	\$26,717,369	34.1%	32.4%	1.05	35.7%	0.95	35.2%	0.97	34.5%	0.99
All Other	\$2,034,117	2.6%	5.2%	0.50	3.1%	0.82	4.2%	0.62	2.9%	0.91
Deductions as % of Total Gross Patient Revenue										
Medicare	\$28,192,516	36.0%	37.1%	0.97	36.8%	0.98	28.9%	1.24	31.9%	1.13
Medical Assistance	\$5,997,094	7.7%	11.2%	0.68	8.8%	0.87	8.0%	0.95	8.5%	0.90
Commercial	\$11,243,462	14.3%	14.9%	0.96	16.3%	0.88	13.7%	1.05	12.6%	1.14
Charity Care	\$1,259,906	1.6%	0.7%	2.20	0.8%	2.07	0.6%	2.84	0.4%	3.81
Bad Debt	-\$1,171,333	-1.5%	0.8%	N/A	0.7%	N/A	0.8%	N/A	2.9%	N/A
All Other	\$1,107,722	1.4%	3.1%	0.45	1.8%	0.79	5.2%	0.27	1.7%	0.83
Total Deductions	\$46,629,367	59.5%	67.9%	0.88	65.2%	0.91	57.3%	1.04	58.0%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	2.8%	6.4%	0.44	2.4%	1.16	2.9%	0.96	0.7%	4.04	
Net Gains/Losses as % of Net Income	N/A	11.1%	N/A	16.2%	N/A	7.9%	N/A	N/A	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$16,547,069	49.7%	41.6%	1.20	38.2%	1.30	41.9%	1.19	41.1%	1.21
Supplies & Services	\$14,507,024	43.6%	52.7%	0.83	56.2%	0.78	51.7%	0.84	46.6%	0.94
Capital Component	\$2,207,474	6.6%	5.7%	1.16	5.6%	1.18	6.4%	1.03	12.3%	0.54
Fiscal Statistics										
Operating Margin (%)	-1.8%	6.4%	N/A	11.1%	N/A	12.9%	N/A	0.3%	N/A	
Total Hospital Net Income (%)	-1.7%	7.1%	N/A	13.0%	N/A	13.9%	N/A	0.3%	N/A	
Return on Equity (%)	-1.6%	3.1%	N/A	9.2%	N/A	1.2%	N/A	0.2%	N/A	
Current Ratio	9.4	2.9	3.27	27.3	0.34	1.0	9.45	31.2	0.30	
Days in Net Patient Accounts Receivable	74.2	85.9	0.86	50.2	1.48	442.3	0.17	52.8	1.41	
Average Payment Period	15.4	125.5	0.12	13.9	1.10	1183.6	0.01	12.7	1.22	
Equity Financing (%)	58.6%	57.8%	1.01	94.3%	0.62	33.2%	1.76	37.3%	1.57	
Long-Term Debt to Equity Ratio	0.0	0.4	N/A	0.0	N/A	1.2	N/A	1.6	N/A	
Times Interest Earned	0.0	12.0	N/A	761.1	N/A	46.5	N/A	1.1	N/A	
Total Asset Turnover	0.9	0.4	2.17	0.7	1.33	0.1	11.08	0.6	1.58	
Average Age of Plant (Years)	8.1	19.6	0.41	8.8	0.92	99.6	0.08	5.2	1.57	
Increase (Decrease) Total Net Patient Revenue	-3.8%	3.9%	N/A	5.6%	N/A	20.1%	N/A	2.7%	N/A	
Outpatient Gross Revenue (% of Total GPR)	83.9%	67.6%	1.24	71.7%	1.17	85.5%	0.98	86.5%	0.97	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$15,017	\$19,469	0.77	\$13,116	1.14	\$16,973	0.88	\$17,448	0.86	
Inpatient Net Revenue per Day	\$3,727	\$3,859	0.97	\$3,156	1.18	\$3,576	1.04	\$3,087	1.21	
Outpatient Net Revenue per Visit	\$1,042	\$875	1.19	\$911	1.14	\$948	1.10	\$920	1.13	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$78,389,593	Cash & Cash Equivalents	\$300	Current Liabilities	\$1,321,756
Less Deductions	\$46,629,367	Net Patient Receivables	\$6,455,200	Long-Term Debt	\$0
Net Patient Revenue	\$31,760,226	Other Receivables	\$465,604	Other Liabilities	\$13,278,886
Plus Other Revenue	\$925,457			Subtotal	\$14,600,642
Total Revenue	\$32,685,684	Land, Buildings & Equipment (Net)	\$21,435,326	Unrestricted Fund Balance	\$20,688,856
Less Expenses	\$33,261,566	Other Assets	\$6,933,068	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$13,089	Total Assets	\$35,289,498	Total Liabilities & Fund Balance	\$35,289,498
Net Income	-\$562,793				