## 123 ThedaCare Medical Center - Shawano

100 County Road B Shawano, WI 54166 715-526-2111

Beds Set Up & Staffed

Discharges

Inpatient Days

23

1,260

3,935

Health Maintenance

Preferred Provider

Organization (HMO)

Organization (PPO)

Fiscal Year: 01/01 to 12/31

Control:

Type: GMS

Critical Access Hospital

Other Not-For-Profit

Average Beds Used

Discharges

Inpatient Days

1

7

46

**Bassinets** 

**Total Births** 

Newborn Days

7

206

392

County: SI Analysis Area: N

Shawano Northeastern (4)

Volume Group: 5

		All GMS Hospitals		Analysis Area		Volume Group 5		FY 2023 vs. 2022	
Selected Utilization Statistics	FY 2023	Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)		Value	ratio	value	rtatio	vaido	ratio	1 1 2022	ratio
Adult Medical-Surgical	49.8%	61.5%	0.81	54.9%	0.91	54.8%	0.91	59.6%	0.84
Obstetrics	28.4%	41.1%	0.69	36.7%	0.03	34.5%	0.82	31.6%	0.90
Pediatrics	0.0%	67.0%	N/A	19.4%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	46.9%	61.6%	0.76	53.2%	0.88	59.6%	0.79	55.0%	0.85
Average Census (Patients)			0.7 0			00.070	0.13		0.00
Adult Medical-Surgical	9.5	24.9	0.38	24.8	0.38	15.8	0.60	10.7	0.88
Obstetrics	1.1	5.0	0.23	4.3	0.26	2.9	0.39	1.3	0.90
Pediatrics	0.0	1.7	N/A	0.4	N/A	0.0	N/A	0.0	N/A
Total Hospital	10.8	44.9	0.24	44.4	0.24	29.6	0.36	12.1	0.89
Average Length of Stay (Days)									
Adult Medical-Surgical	3.3	4.5	0.73	4.0	0.82	4.2	0.80	3.5	0.95
Obstetrics	2.2	2.4	0.91	2.4	0.91	2.3	0.95	2.1	1.03
Pediatrics	0.0	3.8	N/A	2.9	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.1	4.9	0.64	4.3	0.73	4.4	0.71	3.3	0.95
Surgical Operations			9.9.1						
Inpatient	175	989	0.18	829	0.21	409	0.43	255	0.69
Outpatient	2,786	4,208	0.66	6,019	0.46	2,735	1.02	2,915	0.96
Inpatient as % of All Surgeries	5.9%	19.0%	0.31	12.1%	0.49	13.0%	0.45	8.0%	0.73
Outpatient Visits			9. 9						
Non-Emergency Visits	75,736	131,799	0.57	197,548	0.38	92,528	0.82	77,650	0.98
Emergency Visits	20,892	16,822	1.24	18,660	1.12	17,976	1.16	20,561	1.02
Full-Time Equivalents (FTEs)									
Administrators	6.0	17.5	0.34	19.4	0.31	12.7	0.47	8.0	0.75
Nurses, Licensed	73.8	232.9	0.32	276.2	0.27	137.2	0.54	78.7	0.94
Ancillary Nursing Personnel	0.6	42.6	0.01	44.0	0.01	29.9	0.02	7.5	0.08
All Other Personnel	164.8	453.0	0.36	479.5	0.34	239.1	0.69	166.3	0.99
Total FTEs	245.2	746.0	0.33	819.1	0.30	418.9	0.59	260.5	0.94
FTEs per 100 Patient Census (Adjusted)									
Administrators	6.6	12.3	0.53	10.2	0.65	10.9	0.60	8.6	0.77
Nurses, Licensed	80.8	163.8	0.49	144.4	0.56	117.7	0.69	84.4	0.96
Ancillary Nursing Personnel	0.7	30.0	0.02	23.0	0.03	25.6	0.03	8.1	0.08
All Other Personnel	180.5	318.6	0.57	250.7	0.72	205.0	0.88	178.5	1.01
Total FTEs	268.6	524.6	0.51	428.2	0.63	359.2	0.75	279.6	0.96
Total Hospital:	Contract with:	Medicare-certified Swing Beds: Newborn					Nursery:		

Yes

Yes

## 123 ThedaCare Medical Center - Shawano

Shawano, WI 54166

		Beds Set Up & Staffed			_	Average Census	Average Length of Stay
	Level of		Discharges &	Patient Days	Occupancy		-
Inpatient Service Area	Service*	12/31/2023	Transfers**	of Care	Rate (%)	(Patients)	(Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	19	1,036	3,455	49.8%	9.5	3.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	31	65	0.0%	0.2	2.1
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	4	189	415	28.4%	1.1	2.2
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	2	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

<sup>\* 1 =</sup> Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	6	0	6.0	Surgical Personnel		4	0	4.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel		14	6	15.3
Medical & Dental Residents	0	0	0.0	Sonographers		0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists		3	6	5.2
Registered Nurses	56	37	72.8	Occupational Therapists		2	0	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	0	0.0
Licensed Practical Nurses	1	0	1.0	Physical Therapists		4	1	4.7
Ancillary Nursing Personnel	0	2	0.6	Physical Therapy Assistants/Aides		3	0	3.0
Medical Assistants	0	0	0.0	Recreational Therapists		0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists		0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		49	18	55.9
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel		50	20	60.2
Pharmacy Personnel	8	0	8.0		Total	206	91	245.2
Clinical Laboratory Personnel	6	1	6.6					

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

## 123 ThedaCare Medical Center - Shawano

Gross Revenue as % of Total Gross Patient Revenue   Medicare   S88,494.265;   37.5%   48.2%   0.78   14.2%   0.78   51.3%   0.73   39.2%   Commercial   \$199,225; 188;   46.2%   32.4%   1.43   33.9%   1.37   29.5%   1.67   44.6%   1.4.2%   1.03   12.5%   1.17   15.3%   0.95   14.7%   0.80   0.95   14.6%   1.4.2%   1.4.2%   1.4.2%   0.31   33.9%   1.37   29.5%   1.67   44.6%   1.4.2%   1.4.2%   1.4.2%   0.31   33.9%   1.37   29.5%   1.67   44.6%   1.4.2%   1.4.2%   1.4.2%   0.32   5.4%   0.31   3.8%   0.45   1.4.4%   1.4.2%   1.4.2%   0.81   37.4%   0.80   39.7%   0.76   32.1%   0.81   0.95	Shawano, WI 54166			All GMS Ho	spitals	Analysis Are	a	Volume Group		FY 2023 vs. 2022	
Medical Assistance   \$84,546,205   37,5%   48,2%   0.78   48,2%   0.78   51,3%   0.73   39,2%   0.66   0.66   0.66   0.75   0.	Selected Financial Statistics		FY 2023	Value	Ratio		Ratio		Ratio	FY 2022	Ratio
Medical Assistance   \$34,566,505    14,6%   14,2%   1.03   12,5%   1.17   15,3%   0.95   14,7%   1.07	Gross Revenue as % of Total	Gross Patient Revenue									
All Other   S4 011,313   1,7%   5,2%   0,32   5,4%   0,80   3,9%   1,37   29,5%   1,57   44,6%   1,4%   1,40   1	Medicare	\$88,494,205	37.5%	48.2%	0.78	48.2%	0.78	51.3%	0.73	39.2%	0.95
All Other	Medical Assistance	\$34,566,505	14.6%	14.2%	1.03	12.5%	1.17	15.3%	0.95	14.7%	0.99
Deductions as % of Total Gross Patient Revenue   Medicare   \$11,031,679;   30.1%   37.1%   0.81   37.4%   0.80   39.7%   0.76   32.1%   Commercial   \$31,365,381;   13.3%   11.2%   1.19   10.1%   1.31   12.1%   1.10   13.2%   1.2%   Commercial   \$34,448,379;   14.6%   14.9%   0.98   15.8%   0.92   13.1%   1.11   12.4%   1.2%   Charity Care   \$1.608,823;   0.7%   0.7%   0.93   0.5%   1.28   0.8%   0.83   0.7%   1.3%   1.10   13.2%   1.2%   1.10   1.2%	Commercial	\$109,225,188	46.2%	32.4%	1.43	33.9%	1.37	29.5%	1.57	44.6%	1.04
Mediciare	All Other	\$4,011,313	1.7%	5.2%	0.32	5.4%	0.31	3.8%	0.45	1.4%	1.20
Medical Assistance	Deductions as % of Total Gro	ss Patient Revenue ု									
Commercial   \$34,443.879   14.6%   14.9%   0.98   15.8%   0.92   13.1%   1.11   12.4%   1.0	Medicare	\$71,031,679	30.1%	37.1%	0.81	37.4%	0.80	39.7%	0.76	32.1%	0.94
Charity Care	Medical Assistance	\$31,355,381	13.3%	11.2%	1.19	10.1%	1.31	12.1%	1.10	13.2%	1.01
Bad Debt	Commercial	\$34,443,879	14.6%	14.9%	0.98	15.8%	0.92	13.1%	1.11	12.4%	1.18
All Other	Charity Care	\$1,608,823	0.7%	0.7%	0.93	0.5%	1.28	0.8%	0.83	0.7%	1.02
Total Deductions   \$145,192,093   61.4%   67.9%   0.91   68.2%   0.90   69.2%   0.89   60.0%   1.00	Bad Debt	\$5,487,374	2.3%	0.8%	2.74	0.8%	2.98	1.2%	1.96	1.3%	1.82
Other Revenue & Net Gains or Losses           Other Revenue as % of Total Revenue         1.2%         6.4%         0.19         3.6%         0.33         3.8%         0.32         5.1%         0           Expenses as % of Total Expenses         Salary/Firinge Benefits         \$40,568,864         50.2%         41.6%         1.21         43.1%         1.17         40.1%         1.25         52.3%         0           Supplies & Services         \$352,295,747         43.7%         52.7%         0.83         50.8%         0.86         54.4%         0.80         41.6%         1           Capital Component         \$4,880,932         6.0%         5.7%         1.05         6.2%         0.98         5.5%         1.10         6.1%         1           Fiscal Statistics         6.0%         7.7%         1.05         10.1%         1.23         5.0%         2.50         14.9%         0           Operating Margin (%)         12.4%         6.4%         1.95         10.1%         1.23         5.0%         2.50         14.9%         0           Current Ratio         12.4%         6.4%         1.95         10.1%         1.23         5.0%         2.50         14.9%         0           Current Ratio <td>All Other</td> <td>\$1,264,957</td> <td>0.5%</td> <td>3.1%</td> <td>0.17</td> <td>3.5%</td> <td>0.15</td> <td>2.2%</td> <td>0.24</td> <td>0.4%</td> <td>1.36</td>	All Other	\$1,264,957	0.5%	3.1%	0.17	3.5%	0.15	2.2%	0.24	0.4%	1.36
Other Revenue as % of Total Revenue	Total Deductions	\$145,192,093	61.4%	67.9%	0.91	68.2%	0.90	69.2%	0.89	60.0%	1.02
Net Gains/Losses as % of Nat Income   N/A   11.1%   N/A   14.6%   N/A   15.2%   N/A   0.0%	Other Revenue & Net Gains o	r Losses									
Expenses as % of Total Expenses   Salary/Fringe Benefits   \$40,568,864   50.2%   41.6%   1.21   43.1%   1.17   40.1%   1.25   52.3%   Capalial Component   \$4,880,932   6.0%   5.7%   1.05   6.2%   0.98   5.5%   1.10   6.1%   1.6%   1.25	Other Revenue as % of Tota	l Revenue	1.2%	6.4%	0.19	3.6%	0.33	3.8%	0.32	5.1%	0.24
Salary/Fringe Benefits   \$40,568,864   50.2%   41.6%   1.21   43.1%   1.17   40.1%   1.25   52.3%   Composition	Net Gains/Losses as % of N	et Income	N/A	11.1%	N/A	14.6%	N/A	15.2%	N/A	0.0%	N/A
Supplies & Services   \$35,295,747   43,7%   52,7%   0.83   50.8%   0.86   54.4%   0.80   41.6%   1.6%   1.6%   1.05   1.05   1.05   1.05   1.05   1.06   1.0%   1.05   1.0%   1.05   1.0%   1	Expenses as % of Total Exper	ises									
Capital Component   \$4,880,932!   6.0%   5.7%   1.05   6.2%   0.98   5.5%   1.10   6.1%   1.55	Salary/Fringe Benefits	\$40,568,864	50.2%	41.6%	1.21	43.1%	1.17	40.1%	1.25	52.3%	0.96
Capital Component   \$4,880,932   6.0%   5.7%   1.05   6.2%   0.98   5.5%   1.10   6.1%   1.25	Supplies & Services	\$35,295,747	43.7%	52.7%	0.83	50.8%	0.86	54.4%	0.80	41.6%	1.05
Operating Margin (%)		\$4,880,932	6.0%	5.7%	1.05	6.2%	0.98	5.5%	1.10	6.1%	1.00
Total Hospital Net Income (%)	Fiscal Statistics										
Total Hospital Net Income (%)	Operating Margin (%)		12.4%	6.4%	1.95	10.1%	1.23	5.0%	2.50	14.9%	0.83
Return on Equity (%)		6)	12.4%	7.1%	1.75	11.6%	1.07	5.8%	2.14	14.9%	0.83
Days in Net Patient Accounts Receivable 52.1 85.9 0.61 54.4 0.96 86.5 0.60 45.9 1   Average Payment Period 5.7 125.5 0.05 44.2 0.13 128.9 0.04 -2.3   Equity Financing (%) 95.9% 57.8% 1.66 79.9% 1.20 62.5% 1.53 97.1% (C   Long-Term Debt to Equity Ratio 0.0 0.4 0.08 0.1 0.21 0.3 0.10 0.0 0.0   Times Interest Earned 0.0 12.0 N/A 18.0 N/A 12.9 N/A 0.0   Total Asset Turnover 0.9 0.4 2.13 0.7 1.36 0.4 2.30 1.0 (C   Average Age of Plant (Years) 7.0 19.6 0.36 11.5 0.61 21.5 0.33 6.3 1   Increase (Decrease) Total Net Patient Revenue 7.5% 3.9% 1.90 3.8% 1.98 0.2% 39.16 11.7% (C   Outpatient Gross Revenue (% of Total GPR) 88.2% 67.6% 1.31 75.5% 1.17 74.2% 1.19 87.0%   Net Revenue Statistics   Inpatient Net Revenue per Discharge   Inpatient Net Revenue per Discharge   Inpatient Net Revenue per Visit \$923 \$875 1.06 \$732 1.26 \$766 1.21 \$810 1    Net Patient Revenue \$91,105,117   Outpatient Revenue \$91,105,117   Outpatient Revenue \$91,105,117   Outpatient Revenue \$91,105,117   Outpatient Revenue \$92,224,930   Less Expenses   \$80,745,543   Other Assets   Unrestricted Fund Balance   \$97,376, Restricted Fund Balance   \$97,376, Restricte		•	11.3%	3.1%	3.69	7.9%	1.43	2.3%	4.88	15.4%	0.73
Average Payment Period			46.0	2.9	16.01	6.2	7.45	2.8	16.42	-82.3	N/A
Equity Financing (%) 95.9% 57.8% 1.66 79.9% 1.20 62.5% 1.53 97.1% 00 Long-Term Debt to Equity Ratio 0.0 0.4 0.08 0.1 0.21 0.3 0.10 0.0 0.0 0.4 0.08 0.1 0.21 0.3 0.10 0.0 0.0 0.0 0.4 0.08 0.1 0.21 0.3 0.10 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.	Days in Net Patient Accounts	s Receivable	52.1	85.9	0.61	54.4	0.96	86.5	0.60	45.9	1.13
Long-Term Debt to Equity Ratio   0.0   0.4   0.08   0.1   0.21   0.3   0.10   0.0	Average Payment Period		5.7	125.5	0.05	44.2	0.13	128.9	0.04	-2.3	N/A
Long-Term Debt to Equity Ratio   0.0   0.4   0.08   0.1   0.21   0.3   0.10   0.0	Equity Financing (%)		95.9%	57.8%	1.66	79.9%	1.20	62.5%	1.53	97.1%	0.99
Times Interest Earned		atio	0.0	0.4	0.08	0.1	0.21	0.3	0.10	0.0	0.86
Average Age of Plant (Years) 7.0 19.6 0.36 11.5 0.61 21.5 0.33 6.3 16 10 10 10 10 10 10 10 10 10 10 10 10 10			0.0	12.0	N/A	18.0	N/A	12.9	N/A	0.0	N/A
Increase (Decrease) Total Net Patient Revenue   7.5%   3.9%   1.90   3.8%   1.98   0.2%   39.16   11.7%   COUNTY	Total Asset Turnover		0.9	0.4	2.13	0.7	1.36	0.4	2.30	1.0	0.88
Outpatient Gross Revenue (% of Total GPR)         88.2%         67.6%         1.31         75.5%         1.17         74.2%         1.19         87.0%         1.10           Net Revenue Statistics           Inpatient Net Revenue per Discharge         \$5,834         \$19,469         0.30         \$14,714         0.40         \$12,524         0.47         \$5,867         0.0           Inpatient Net Revenue per Day         \$1,844         \$3,859         0.48         \$3,218         0.57         \$2,770         0.67         \$1,771         1           Outpatient Net Revenue per Visit         \$923         \$875         1.06         \$732         1.26         \$766         1.21         \$810         1           Income Statement           Gross Patient Revenue (GPR)         \$236,297,210         Cash & Cash Equivalents         \$39,414,283         Current Liabilities         \$1,199,           Less Deductions         \$145,192,093         Net Patient Receivables         \$12,999,808         Long-Term Debt         \$2,979,           Net Patient Revenue         \$91,105,117         Other Receivables         \$0         Other Liabilities         Subtotal         \$4,179,           Total Revenue         \$92,224,930         Land, Buildings & Equipment (Net)         \$46,387,052	Average Age of Plant (Years	)	7.0	19.6	0.36	11.5	0.61	21.5	0.33	6.3	1.12
Net Revenue Statistics           Inpatient Net Revenue per Discharge         \$5,834         \$19,469         0.30         \$14,714         0.40         \$12,524         0.47         \$5,867         0           Inpatient Net Revenue per Day Outpatient Net Revenue per Visit         \$1,844         \$3,859         0.48         \$3,218         0.57         \$2,770         0.67         \$1,771         1           Income Statement           Gross Patient Revenue (GPR)         \$236,297,210         Cash & Cash Equivalents         \$39,414,283         Current Liabilities         \$1,199,           Less Deductions         \$145,192,093         Net Patient Receivables         \$12,999,808         Long-Term Debt         \$2,979,           Net Patient Revenue         \$91,105,117         Other Receivables         \$0         Other Liabilities         Subtotal         \$4,179,           Total Revenue         \$1,119,815         \$1,119,815         \$0         Subtotal         \$4,179,           Less Expenses         \$80,745,543         Other Assets         \$2,755,633         Unrestricted Fund Balance         \$97,376,           Non-Operating Gains/Losses         -\$210         Restricted Fund Balance         \$97,376,	Increase (Decrease) Total N	et Patient Revenue	7.5%	3.9%	1.90	3.8%	1.98	0.2%	39.16	11.7%	0.64
Net Revenue Statistics           Inpatient Net Revenue per Discharge         \$5,834         \$19,469         0.30         \$14,714         0.40         \$12,524         0.47         \$5,867         0           Inpatient Net Revenue per Day         \$1,844         \$3,859         0.48         \$3,218         0.57         \$2,770         0.67         \$1,771         1           Outpatient Net Revenue per Visit         \$923         \$875         1.06         \$732         1.26         \$766         1.21         \$810         1           Income Statement           Assets         Liabilities & Fund Balances           Gross Patient Revenue (GPR)         \$236,297,210         Cash & Cash Equivalents         \$39,414,283         Current Liabilities         \$1,199,           Less Deductions         \$145,192,093         Net Patient Receivables         \$12,999,808         Long-Term Debt         \$2,979,           Net Patient Revenue         \$91,105,117         Other Receivables         \$0         Other Liabilities         Subtotal         \$4,179,           Total Revenue         \$1,119,815         \$1,119,815         \$1,119,815         \$1,119,815         \$1,119,815         \$1,119,815         \$1,119,815         \$1,119,815         \$1,119,815         \$1,1	Outpatient Gross Revenue (	% of Total GPR)	88.2%	67.6%	1.31	75.5%	1.17	74.2%	1.19	87.0%	1.01
Inpatient Net Revenue per Day Outpatient Net Revenue per Visit	Net Revenue Statistics										
Outpatient Net Revenue per Visit         \$923         \$875         1.06         \$732         1.26         \$766         1.21         \$810         1           Income Statement         Assets         Liabilities & Fund Balances           Gross Patient Revenue (GPR)         \$236,297,210         Cash & Cash Equivalents         \$39,414,283         Current Liabilities         \$1,199,6           Less Deductions         \$145,192,093         Net Patient Receivables         \$12,999,808         Long-Term Debt         \$2,979,6           Net Patient Revenue         \$91,105,117         Other Receivables         \$0         Other Liabilities           Plus Other Revenue         \$1,119,815         Subtotal         \$4,179,6           Total Revenue         \$92,224,930         Land, Buildings & Equipment (Net)         \$46,387,052           Less Expenses         \$80,745,543         Other Assets         \$2,755,633         Unrestricted Fund Balance         \$97,376,6           Non-Operating Gains/Losses         -\$210         Restricted Fund Balance         \$97,376,7	Inpatient Net Revenue per D	ischarge	\$5,834	\$19,469	0.30	\$14,714	0.40	\$12,524	0.47	\$5,867	0.99
Income Statement Gross Patient Revenue (GPR) S236,297,210 Less Deductions Net Patient Revenue S91,105,117 Plus Other Revenue S1,119,815 Total Revenue S224,930 Less Expenses Non-Operating Gains/Losses Liabilities & Fund Balances S39,414,283 Current Liabilities S1,199,808 Subrotal S12,999,808 S1	Inpatient Net Revenue per D	ay	\$1,844	\$3,859	0.48	\$3,218	0.57	\$2,770	0.67	\$1,771	1.04
Gross Patient Revenue (GPR) \$236,297,210 Cash & Cash Equivalents \$39,414,283 Current Liabilities \$1,199, Less Deductions \$145,192,093 Net Patient Receivables \$12,999,808 Long-Term Debt \$2,979, Other Revenue \$91,105,117 Other Receivables \$1,119,815 Subtotal \$3,119,815 Subtotal \$46,387,052 Less Expenses \$80,745,543 Other Assets \$2,755,633 Unrestricted Fund Balance \$97,376, Restricted Fund Balance	Outpatient Net Revenue per	Visit	\$923	\$875	1.06	\$732	1.26	\$766	1.21	\$810	1.14
Gross Patient Revenue (GPR) \$236,297,210 Cash & Cash Equivalents \$39,414,283 Current Liabilities \$1,199, Less Deductions \$145,192,093 Net Patient Receivables \$12,999,808 Long-Term Debt \$2,979, Other Liabilities \$1,119,815 Subtotal \$46,387,052 Less Expenses \$80,745,543 Other Assets \$2,755,633 Unrestricted Fund Balance \$97,376, Restricted Fund Balance	Income State	ement	:	As	ssets		:	Liabili	ties & Fun	d Balances	
Less Deductions\$145,192,093Net Patient Receivables\$12,999,808Long-Term Debt\$2,979,Net Patient Revenue\$91,105,117Other Receivables\$0Plus Other Revenue\$1,119,815Subtotal\$4,179,Total Revenue\$92,224,930Land, Buildings & Equipment (Net)\$46,387,052Less Expenses\$80,745,543Other Assets\$2,755,633Unrestricted Fund Balance\$97,376,Non-Operating Gains/Losses-\$210Restricted Fund Balance			Cash & Ca			\$39,414,283	Curre				1,199,887
Net Patient Revenue\$91,105,117Other Receivables\$0Other LiabilitiesPlus Other Revenue\$1,119,815Subtotal\$4,179,Total Revenue\$92,224,930Land, Buildings & Equipment (Net)\$46,387,052Unrestricted Fund Balance\$97,376,Less Expenses\$80,745,543Other Assets\$2,755,633Unrestricted Fund Balance\$97,376,Non-Operating Gains/Losses-\$210Restricted Fund Balance	` ,		•				•			\$2,979,923	
Plus Other Revenue\$1,119,815Subtotal\$4,179,Total Revenue\$92,224,930Land, Buildings & Equipment (Net)\$46,387,052Unrestricted Fund Balance\$97,376,Less Expenses\$80,745,543Other Assets\$2,755,633Unrestricted Fund Balance\$97,376,Non-Operating Gains/Losses-\$210Restricted Fund Balance	Net Patient Revenue		· ·							\$0	
Total Revenue \$92,224,930 Land, Buildings & Equipment (Net) \$46,387,052 Less Expenses \$80,745,543 Other Assets \$2,755,633 Unrestricted Fund Balance \$97,376, Restricted Fund Balance	Plus Other Revenue		Cara resorrance			, -				\$4,179,810	
Less Expenses \$80,745,543 Other Assets \$2,755,633 Unrestricted Fund Balance \$97,376, Non-Operating Gains/Losses -\$210 Restricted Fund Balance			Land. Build	lings & Equipmer	nt (Net)	\$46,387.052		Japiolai			, .,
Non-Operating Gains/Losses -\$210 Restricted Fund Balance					` '/		Unres	stricted Fund Ba	lance	\$97	7,376.965
	•					,-,· 00,000	A CONTRACTOR OF THE CONTRACTOR			401	\$0
10t 1100110 WILTO, IT 10tal About WILTO, IT 10tal About WILTO, IT 10tal Elabilities & Luiu Dalaite & Division.	Net Income	\$11,479,177	Total Asset	S		\$101,556,776				\$101	1,556,775