

124 Aurora Medical Center - Sheboygan County
 3400 Union Ave
 Sheboygan, WI 53081
 920-802-2100

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Sheboygan
 Analysis Area: Northeastern (4)
 Volume Group: 7

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 4		Volume Group 7		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	63.3%	61.5%	1.03	54.9%	1.15	75.8%	0.84	71.2%	0.89
Obstetrics	38.5%	41.1%	0.94	36.7%	0.13	51.5%	0.75	36.3%	1.06
Pediatrics	0.0%	67.0%	N/A	19.4%	N/A	55.6%	N/A	0.0%	N/A
Total Hospital	56.7%	61.6%	0.92	53.2%	1.06	70.4%	0.81	56.7%	1.00
Average Census (Patients)									
Adult Medical-Surgical	36.7	24.9	1.47	24.8	1.48	100.5	0.37	37.0	0.99
Obstetrics	4.6	5.0	0.92	4.3	1.07	13.4	0.35	4.4	1.06
Pediatrics	0.0	1.7	N/A	0.4	N/A	4.8	N/A	0.0	N/A
Total Hospital	70.3	44.9	1.57	44.4	1.58	190.9	0.37	65.7	1.07
Average Length of Stay (Days)									
Adult Medical-Surgical	3.8	4.5	0.84	4.0	0.94	4.8	0.79	4.5	0.84
Obstetrics	1.9	2.4	0.80	2.4	0.81	2.5	0.78	1.9	1.03
Pediatrics	0.0	3.8	N/A	2.9	N/A	4.2	N/A	0.0	N/A
Total Hospital	4.2	4.9	0.87	4.3	0.99	5.2	0.81	4.6	0.91
Surgical Operations									
Inpatient	829	989	0.84	829	1.00	3,644	0.23	685	1.21
Outpatient	5,705	4,208	1.36	6,019	0.95	11,922	0.48	5,177	1.10
Inpatient as % of All Surgeries	12.7%	19.0%	0.67	12.1%	1.05	23.4%	0.54	11.7%	1.09
Outpatient Visits									
Non-Emergency Visits	90,121	131,799	0.68	197,548	0.46	419,931	0.21	85,119	1.06
Emergency Visits	27,734	16,822	1.65	18,660	1.49	42,605	0.65	25,070	1.11
Full-Time Equivalents (FTEs)									
Administrators	11.9	17.5	0.68	19.4	0.61	59.1	0.20	10.8	1.10
Nurses, Licensed	322.2	232.9	1.38	276.2	1.17	886.0	0.36	294.3	1.09
Ancillary Nursing Personnel	103.0	42.6	2.42	44.0	2.34	175.9	0.59	87.8	1.17
All Other Personnel	508.7	453.0	1.12	479.5	1.06	1,728.4	0.29	488.7	1.04
Total FTEs	945.8	746.0	1.27	819.1	1.15	2,849.5	0.33	881.5	1.07
FTEs per 100 Patient Census (Adjusted)									
Administrators	4.8	12.3	0.39	10.2	0.47	11.2	0.43	4.2	1.14
Nurses, Licensed	129.4	163.8	0.79	144.4	0.90	167.8	0.77	114.0	1.14
Ancillary Nursing Personnel	41.4	30.0	1.38	23.0	1.80	33.3	1.24	34.0	1.22
All Other Personnel	204.4	318.6	0.64	250.7	0.82	327.4	0.62	189.2	1.08
Total FTEs	379.9	524.6	0.72	428.2	0.89	539.8	0.70	341.3	1.11

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	124	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	12
Discharges	6,090	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	839
Inpatient Days	25,659			Inpatient Days	0	Newborn Days	1,315

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	58	3,526	13,408	63.3%	36.7	3.8
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	12	869	1,686	38.5%	4.6	1.9
Psychiatric	1	28	1,015	5,777	56.5%	15.8	5.7
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	11	545	2,983	74.3%	8.2	5.5
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	10	89	977	26.8%	2.7	11.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	2	5	159	828	45.4%	2.3	5.2

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	11	1	11.9	Surgical Personnel	20	11	27.1
Physicians & Dentists	43	16	46.5	Radiological Services Personnel	27	31	41.7
Medical & Dental Residents	0	0	0.0	Sonographers	7	5	9.9
Dental Hygienists	0	0	0.0	Respiratory Therapists	12	9	13.5
Registered Nurses	231	120	292.2	Occupational Therapists	8	8	12.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	7	4	9.3	Physical Therapists	12	2	12.7
Ancillary Nursing Personnel	67	120	103.0	Physical Therapy Assistants/Aides	4	3	5.5
Medical Assistants	14	6	18.7	Recreational Therapists	1	0	1.0
Physician Assistants	10	3	12.1	Dietitians & Nutritionists	1	2	2.5
Nurse Practitioners	8	3	8.7	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	12	0	12.0	Social Workers	16	11	23.3
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	54	31	62.4
Health Info Mgmt-Administrators/Technicians	11	1	11.6	All Other Personnel	130	60	154.9
Pharmacy Personnel	17	12	24.0				
Clinical Laboratory Personnel	28	3	29.1				
				Total	751	462	945.8

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$439,168,484	51.0%	48.2%	1.06	48.2%	1.06	48.7%	1.05	50.9%	1.00
Medical Assistance	\$108,027,494	12.5%	14.2%	0.88	12.5%	1.01	13.0%	0.97	12.5%	1.00
Commercial	\$279,574,889	32.4%	32.4%	1.00	33.9%	0.96	32.4%	1.00	32.8%	0.99
All Other	\$34,790,099	4.0%	5.2%	0.77	5.4%	0.74	5.9%	0.68	3.8%	1.07
Deductions as % of Total Gross Patient Revenue										
Medicare	\$346,945,810	40.3%	37.1%	1.09	37.4%	1.08	38.0%	1.06	41.5%	0.97
Medical Assistance	\$88,619,065	10.3%	11.2%	0.92	10.1%	1.01	10.4%	0.99	9.9%	1.04
Commercial	\$141,459,488	16.4%	14.9%	1.10	15.8%	1.04	15.8%	1.04	16.1%	1.02
Charity Care	\$7,356,257	0.9%	0.7%	1.17	0.5%	1.61	0.8%	1.06	0.9%	0.92
Bad Debt	\$7,124,856	0.8%	0.8%	0.98	0.8%	1.06	0.8%	1.07	0.6%	1.31
All Other	\$17,340,787	2.0%	3.1%	0.64	3.5%	0.57	3.4%	0.60	2.1%	0.98
Total Deductions	\$608,846,263	70.7%	67.9%	1.04	68.2%	1.04	69.2%	1.02	71.2%	0.99
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		4.4%	6.4%	0.69	3.6%	1.21	7.4%	0.60	3.1%	1.40
Net Gains/Losses as % of Net Income		0.5%	11.1%	0.04	14.6%	0.03	7.6%	0.06	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$76,206,121	35.4%	41.6%	0.85	43.1%	0.82	40.0%	0.88	36.9%	0.96
Supplies & Services	\$120,592,242	56.0%	52.7%	1.06	50.8%	1.10	54.9%	1.02	56.1%	1.00
Capital Component	\$18,432,967	8.6%	5.7%	1.49	6.2%	1.39	5.1%	1.69	7.0%	1.23
Fiscal Statistics										
Operating Margin (%)		18.6%	6.4%	2.92	10.1%	1.84	5.8%	3.19	10.7%	1.75
Total Hospital Net Income (%)		18.7%	7.1%	2.63	11.6%	1.60	6.3%	2.98	10.6%	1.75
Return on Equity (%)		7.6%	3.1%	2.49	7.9%	0.96	4.7%	1.64	3.8%	2.03
Current Ratio		31.1	2.9	10.82	6.2	5.03	5.7	5.47	26.8	1.16
Days in Net Patient Accounts Receivable		54.2	85.9	0.63	54.4	1.00	57.7	0.94	54.3	1.00
Average Payment Period		24.7	125.5	0.20	44.2	0.56	46.2	0.54	29.1	0.85
Equity Financing (%)		96.3%	57.8%	1.67	79.9%	1.21	72.7%	1.33	92.4%	1.04
Long-Term Debt to Equity Ratio		0.0	0.4	0.04	0.1	0.11	0.2	0.08	0.0	0.94
Times Interest Earned		8.0	12.0	0.67	18.0	0.45	12.2	0.66	5.2	1.54
Total Asset Turnover		0.4	0.4	0.96	0.7	0.61	0.7	0.55	0.4	1.16
Average Age of Plant (Years)		7.7	19.6	0.39	11.5	0.67	13.4	0.57	10.0	0.77
Increase (Decrease) Total Net Patient Revenue		19.3%	3.9%	4.90	3.8%	5.13	3.5%	5.57	5.8%	3.33
Outpatient Gross Revenue (% of Total GPR)		73.5%	67.6%	1.09	75.5%	0.97	62.1%	1.18	73.9%	1.00
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$12,895		\$19,469	0.66	\$14,714	0.88	\$22,156	0.58	\$12,940	1.00
Inpatient Net Revenue per Day	\$3,267		\$3,859	0.85	\$3,218	1.02	\$4,083	0.80	\$2,739	1.19
Outpatient Net Revenue per Visit	\$1,538		\$875	1.76	\$732	2.10	\$987	1.56	\$1,353	1.14

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$861,560,967	Cash & Cash Equivalents	\$378,716,707	Current Liabilities	\$13,823,448
Less Deductions	\$608,846,263	Net Patient Receivables	\$37,517,553	Long-Term Debt	\$9,690,304
Net Patient Revenue	\$252,714,704	Other Receivables	-\$303,337	Other Liabilities	\$265,739
Plus Other Revenue	\$11,669,069			Subtotal	\$23,779,491
Total Revenue	\$264,383,773	Land, Buildings & Equipment (Net)	\$215,570,935	Unrestricted Fund Balance	\$623,548,097
Less Expenses	\$215,231,330	Other Assets	\$15,825,730	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$226,678			Total Liabilities & Fund Balance	\$647,327,588
Net Income	\$49,379,121	Total Assets	\$647,327,588		