

125 St Nicholas Hospital
 3100 Superior Avenue
 Sheboygan, WI 53081
 920-459-8300

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Sheboygan
 Analysis Area: Northeastern (4)
 Volume Group: 4

| Selected Utilization Statistics | FY 2023 | All GMS Hospitals | | Analysis Area 4 | | Volume Group 4 | | FY 2023 vs. 2022 | |
|---|---------|-------------------|-------|--------------------|-------|-------------------|-------|------------------|-------|
| | | Value | Ratio | Value | Ratio | Value | Ratio | FY 2022 | Ratio |
| Occupancy Rate (%) | | | | | | | | | |
| Adult Medical-Surgical | 39.0% | 61.5% | 0.63 | 54.9% | 0.71 | 42.9% | 0.91 | 46.8% | 0.83 |
| Obstetrics | 16.5% | 41.1% | 0.40 | 36.7% | 0.04 | 20.5% | 0.81 | 18.1% | 0.91 |
| Pediatrics | 0.0% | 67.0% | N/A | 19.4% | N/A | 0.0% | N/A | 0.0% | N/A |
| Total Hospital | 33.5% | 61.6% | 0.54 | 53.2% | 0.63 | 39.2% | 0.85 | 41.7% | 0.81 |
| Average Census (Patients) | | | | | | | | | |
| Adult Medical-Surgical | 11.3 | 24.9 | 0.45 | 24.8 | 0.46 | 9.2 | 1.23 | 13.6 | 0.83 |
| Obstetrics | 1.5 | 5.0 | 0.30 | 4.3 | 0.34 | 1.1 | 1.34 | 1.6 | 0.91 |
| Pediatrics | 0.0 | 1.7 | N/A | 0.4 | N/A | 0.0 | N/A | 0.0 | N/A |
| Total Hospital | 16.4 | 44.9 | 0.37 | 44.4 | 0.37 | 12.6 | 1.31 | 20.4 | 0.81 |
| Average Length of Stay (Days) | | | | | | | | | |
| Adult Medical-Surgical | 3.9 | 4.5 | 0.85 | 4.0 | 0.96 | 3.7 | 1.04 | 3.8 | 1.02 |
| Obstetrics | 2.1 | 2.4 | 0.88 | 2.4 | 0.88 | 2.0 | 1.04 | 2.1 | 1.01 |
| Pediatrics | 0.0 | 3.8 | N/A | 2.9 | N/A | 2.0 | N/A | 0.0 | N/A |
| Total Hospital | 3.7 | 4.9 | 0.77 | 4.3 | 0.88 | 3.8 | 0.99 | 3.9 | 0.95 |
| Surgical Operations | | | | | | | | | |
| Inpatient | 316 | 989 | 0.32 | 829 | 0.38 | 224 | 1.41 | 358 | 0.88 |
| Outpatient | 3,407 | 4,208 | 0.81 | 6,019 | 0.57 | 2,033 | 1.68 | 3,498 | 0.97 |
| Inpatient as % of All Surgeries | 8.5% | 19.0% | 0.45 | 12.1% | 0.70 | 9.9% | 0.86 | 9.3% | 0.91 |
| Outpatient Visits | | | | | | | | | |
| Non-Emergency Visits | 62,017 | 131,799 | 0.47 | 197,548 | 0.31 | 77,115 | 0.80 | 60,606 | 1.02 |
| Emergency Visits | 12,624 | 16,822 | 0.75 | 18,660 | 0.68 | 11,550 | 1.09 | 12,617 | 1.00 |
| Full-Time Equivalents (FTEs) | | | | | | | | | |
| Administrators | 10.6 | 17.5 | 0.61 | 19.4 | 0.55 | 10.6 | 1.00 | 11.6 | 0.91 |
| Nurses, Licensed | 90.8 | 232.9 | 0.39 | 276.2 | 0.33 | 97.4 | 0.93 | 99.6 | 0.91 |
| Ancillary Nursing Personnel | 10.2 | 42.6 | 0.24 | 44.0 | 0.23 | 15.0 | 0.68 | 11.3 | 0.91 |
| All Other Personnel | 127.1 | 453.0 | 0.28 | 479.5 | 0.27 | 210.0 | 0.61 | 132.1 | 0.96 |
| Total FTEs | 238.7 | 746.0 | 0.32 | 819.1 | 0.29 | 333.0 | 0.72 | 254.6 | 0.94 |
| FTEs per 100 Patient Census (Adjusted) | | | | | | | | | |
| Administrators | 12.9 | 12.3 | 1.05 | 10.2 | 1.27 | 15.0 | 0.86 | 13.3 | 0.97 |
| Nurses, Licensed | 110.5 | 163.8 | 0.67 | 144.4 | 0.77 | 138.1 | 0.80 | 114.0 | 0.97 |
| Ancillary Nursing Personnel | 12.5 | 30.0 | 0.42 | 23.0 | 0.54 | 21.2 | 0.59 | 12.9 | 0.97 |
| All Other Personnel | 154.8 | 318.6 | 0.49 | 250.7 | 0.62 | 297.9 | 0.52 | 151.2 | 1.02 |
| Total FTEs | 290.6 | 524.6 | 0.55 | 428.2 | 0.68 | 472.2 | 0.62 | 291.4 | 1.00 |

| Total Hospital: | | Contract with: | | Medicare-certified Swing Beds: | | Newborn Nursery: | |
|------------------------|-------|---------------------------------------|-----|---------------------------------------|---|-------------------------|-----|
| Beds Set Up & Staffed | 49 | Health Maintenance Organization (HMO) | Yes | Average Beds Used | 0 | Bassinets | 9 |
| Discharges | 1,603 | Preferred Provider Organization (PPO) | Yes | Discharges | 0 | Total Births | 239 |
| Inpatient Days | 5,998 | | | Inpatient Days | 0 | Newborn Days | 406 |

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| Inpatient Service Area | Level of Service* | Beds Set Up & Staffed 06/30/2023 | Discharges & Transfers** | Patient Days of Care | Occupancy Rate (%) | Average Census (Patients) | Average Length of Stay (Days) |
|---------------------------------------|-------------------|-------------------------------------|--------------------------|----------------------|--------------------|---------------------------|-------------------------------|
| General Medical-Surgical | | | | | | | |
| Adult Medical-Surgical, Acute | 1 | 29 | 1,065 | 4,127 | 39.0% | 11.3 | 3.9 |
| Orthopedic | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Rehabilitation & Physical Medicine | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Hospice | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Acute Long-Term Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Acute | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric, acute | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Obstetrics | 1 | 9 | 256 | 543 | 16.5% | 1.5 | 2.1 |
| Psychiatric | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Alcoholism/chemical dependency | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| ICU/CCU | | | | | | | |
| Medical-Surgical Intensive Care | 2 | 11 | 282 | 1,328 | 33.1% | 3.6 | 4.7 |
| Cardiac Intensive Unit | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric Intensive Care | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Burn Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Mixed Intensive Care | 1 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Step-Down (Special Care) | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Neonatal Intensive/Intermediate Care | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Subacute care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other inpatient | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

| Occupation | Number Full-Time | Number Part-Time | Number FTE | Occupation | Number Full-Time | Number Part-Time | Number FTE |
|---|------------------|------------------|------------|---------------------------------------|------------------|------------------|--------------|
| Administrators/Assistant Administrators | 10 | 3 | 10.6 | Surgical Personnel | 5 | 5 | 7.8 |
| Physicians & Dentists | 1 | 0 | 1.0 | Radiological Services Personnel | 4 | 22 | 18.4 |
| Medical & Dental Residents | 0 | 0 | 0.0 | Sonographers | 0 | 7 | 3.9 |
| Dental Hygienists | 0 | 0 | 0.0 | Respiratory Therapists | 3 | 9 | 6.9 |
| Registered Nurses | 44 | 72 | 88.4 | Occupational Therapists | 0 | 4 | 3.1 |
| Certified Nurse Midwives | 0 | 0 | 0.0 | Occupational Therapy Assistants/Aides | 0 | 0 | 0.0 |
| Licensed Practical Nurses | 0 | 0 | 0.0 | Physical Therapists | 17 | 5 | 19.7 |
| Ancillary Nursing Personnel | 5 | 11 | 10.2 | Physical Therapy Assistants/Aides | 2 | 0 | 2.0 |
| Medical Assistants | 0 | 0 | 0.0 | Recreational Therapists | 0 | 0 | 0.0 |
| Physician Assistants | 0 | 0 | 0.0 | Dietitians & Nutritionists | 1 | 2 | 1.6 |
| Nurse Practitioners | 1 | 3 | 2.4 | Psychologists | 0 | 0 | 0.0 |
| Certified Registered Nurse Anesthetists | 0 | 0 | 0.0 | Social Workers | 0 | 0 | 0.0 |
| Clinical Nurse Specialists | 0 | 0 | 0.0 | All Other Health Professionals | 3 | 10 | 8.1 |
| Health Info Mgmt-Administrators/Technicians | 0 | 0 | 0.0 | All Other Personnel | 23 | 20 | 35.2 |
| Pharmacy Personnel | 3 | 8 | 7.0 | | | | |
| Clinical Laboratory Personnel | 10 | 4 | 12.4 | Total | 132 | 185 | 238.7 |

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| | | | All GMS Hospitals | | Analysis Area | | Volume Group | | FY 2023 vs. 2022 | | |
|--|---------------|---------|-------------------|-------|---------------|-------|--------------|-------|------------------|---------|-------|
| Selected Financial Statistics | | | FY 2023 | Value | Ratio | Value | Ratio | Value | Ratio | FY 2022 | Ratio |
| Gross Revenue as % of Total Gross Patient Revenue | | | | | | | | | | | |
| Medicare | \$136,371,383 | 49.2% | 48.2% | 1.02 | 48.2% | 1.02 | 47.9% | 1.03 | 50.7% | 0.97 | |
| Medical Assistance | \$31,858,266 | 11.5% | 14.2% | 0.81 | 12.5% | 0.92 | 13.8% | 0.83 | 11.0% | 1.05 | |
| Commercial | \$100,632,289 | 36.3% | 32.4% | 1.12 | 33.9% | 1.07 | 33.5% | 1.08 | 35.1% | 1.04 | |
| All Other | \$8,075,775 | 2.9% | 5.2% | 0.56 | 5.4% | 0.54 | 4.8% | 0.61 | 3.2% | 0.91 | |
| Deductions as % of Total Gross Patient Revenue | | | | | | | | | | | |
| Medicare | \$108,838,153 | 39.3% | 37.1% | 1.06 | 37.4% | 1.05 | 33.7% | 1.17 | 39.3% | 1.00 | |
| Medical Assistance | \$26,581,989 | 9.6% | 11.2% | 0.86 | 10.1% | 0.95 | 10.5% | 0.91 | 8.7% | 1.10 | |
| Commercial | \$55,004,291 | 19.9% | 14.9% | 1.33 | 15.8% | 1.26 | 14.1% | 1.41 | 18.1% | 1.09 | |
| Charity Care | \$91,593 | 0.0% | 0.7% | 0.05 | 0.5% | 0.06 | 0.6% | 0.05 | 0.6% | 0.05 | |
| Bad Debt | \$1,868,839 | 0.7% | 0.8% | 0.80 | 0.8% | 0.87 | 1.0% | 0.65 | 1.1% | 0.60 | |
| All Other | \$6,444,823 | 2.3% | 3.1% | 0.74 | 3.5% | 0.66 | 2.9% | 0.79 | 2.6% | 0.90 | |
| Total Deductions | \$198,829,688 | 71.8% | 67.9% | 1.06 | 68.2% | 1.05 | 62.8% | 1.14 | 70.5% | 1.02 | |
| Other Revenue & Net Gains or Losses | | | | | | | | | | | |
| Other Revenue as % of Total Revenue | | 2.6% | 6.4% | 0.40 | 3.6% | 0.70 | 6.2% | 0.41 | 3.9% | 0.66 | |
| Net Gains/Losses as % of Net Income | | N/A | 11.1% | N/A | 14.6% | N/A | 28.7% | N/A | 28.4% | N/A | |
| Expenses as % of Total Expenses | | | | | | | | | | | |
| Salary/Fringe Benefits | \$20,115,052 | 24.3% | 41.6% | 0.58 | 43.1% | 0.56 | 47.2% | 0.51 | 29.0% | 0.84 | |
| Supplies & Services | \$58,130,668 | 70.2% | 52.7% | 1.33 | 50.8% | 1.38 | 46.1% | 1.52 | 65.8% | 1.07 | |
| Capital Component | \$4,571,314 | 5.5% | 5.7% | 0.96 | 6.2% | 0.90 | 6.7% | 0.83 | 5.3% | 1.05 | |
| Fiscal Statistics | | | | | | | | | | | |
| Operating Margin (%) | | -3.3% | 6.4% | N/A | 10.1% | N/A | 6.7% | N/A | -2.6% | 1.27 | |
| Total Hospital Net Income (%) | | -1.2% | 7.1% | N/A | 11.6% | N/A | 9.1% | N/A | -3.7% | 0.31 | |
| Return on Equity (%) | | -0.8% | 3.1% | N/A | 7.9% | N/A | 4.6% | N/A | -2.8% | 0.29 | |
| Current Ratio | | 2.2 | 2.9 | 0.78 | 6.2 | 0.36 | 14.3 | 0.16 | 1.4 | 1.62 | |
| Days in Net Patient Accounts Receivable | | 48.2 | 85.9 | 0.56 | 54.4 | 0.89 | 49.3 | 0.98 | 46.3 | 1.04 | |
| Average Payment Period | | 31.8 | 125.5 | 0.25 | 44.2 | 0.72 | 35.0 | 0.91 | 48.3 | 0.66 | |
| Equity Financing (%) | | 87.3% | 57.8% | 1.51 | 79.9% | 1.09 | 57.4% | 1.52 | 82.0% | 1.06 | |
| Long-Term Debt to Equity Ratio | | 0.1 | 0.4 | 0.19 | 0.1 | 0.50 | 0.1 | 0.57 | 0.1 | 0.79 | |
| Times Interest Earned | | -3.5 | 12.0 | N/A | 18.0 | N/A | 16.7 | N/A | -18.0 | 0.19 | |
| Total Asset Turnover | | 0.7 | 0.4 | 1.64 | 0.7 | 1.05 | 0.5 | 1.43 | 0.8 | 0.91 | |
| Average Age of Plant (Years) | | 21.2 | 19.6 | 1.08 | 11.5 | 1.85 | 11.3 | 1.88 | 20.8 | 1.02 | |
| Increase (Decrease) Total Net Patient Revenue | | -1.3% | 3.9% | N/A | 3.8% | N/A | 3.0% | N/A | 2.9% | N/A | |
| Outpatient Gross Revenue (% of Total GPR) | | 80.5% | 67.6% | 1.19 | 75.5% | 1.07 | 82.2% | 0.98 | 76.6% | 1.05 | |
| Net Revenue Statistics | | | | | | | | | | | |
| Inpatient Net Revenue per Discharge | | \$9,617 | \$19,469 | 0.49 | \$14,714 | 0.65 | \$12,086 | 0.80 | \$10,854 | 0.89 | |
| Inpatient Net Revenue per Day | | \$2,640 | \$3,859 | 0.68 | \$3,218 | 0.82 | \$3,093 | 0.85 | \$2,749 | 0.96 | |
| Outpatient Net Revenue per Visit | | \$865 | \$875 | 0.99 | \$732 | 1.18 | \$740 | 1.17 | \$842 | 1.03 | |

| Income Statement | | Assets | | Liabilities & Fund Balances | |
|-----------------------------|---------------|-----------------------------------|---------------|----------------------------------|---------------|
| Gross Patient Revenue (GPR) | \$276,937,711 | Cash & Cash Equivalents | | Current Liabilities | \$6,881,535 |
| Less Deductions | \$198,829,688 | Net Patient Receivables | \$10,324,356 | Long-Term Debt | \$7,257,679 |
| Net Patient Revenue | \$78,108,023 | Other Receivables | \$850,399 | Other Liabilities | \$400,259 |
| Plus Other Revenue | \$2,049,375 | | | Subtotal | \$14,539,473 |
| Total Revenue | \$80,157,399 | Land, Buildings & Equipment (Net) | \$43,962,356 | | |
| Less Expenses | \$82,817,034 | Other Assets | \$59,074,745 | Unrestricted Fund Balance | \$99,566,073 |
| Non-Operating Gains/Losses | \$1,709,060 | | | Restricted Fund Balance | \$0 |
| Net Income | -\$950,576 | Total Assets | \$114,105,544 | Total Liabilities & Fund Balance | \$114,105,546 |