

128 Spooner Health
 1280 Chandler Drive
 Spooner, WI 54801
 715-635-2111

Fiscal Year: 04/01 to 03/31
 Type: **GMS**
 Critical Access Hospital
 Control: **Other Not-For-Profit**

County: Washburn
 Analysis Area: **Western Lake Superior (7)**
 Volume Group: **2**

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 7		Volume Group 2		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
Occupancy Rate (%)										
Adult Medical-Surgical	19.3%	61.5%	0.31	31.6%	0.61	19.5%	0.99	16.7%	1.15	
Obstetrics	0.0%	41.1%	N/A	23.2%	N/A	12.6%	N/A	0.0%	N/A	
Pediatrics	0.0%	67.0%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A	
Total Hospital	20.0%	61.6%	0.33	33.6%	0.60	19.6%	1.02	18.5%	1.09	
Average Census (Patients)										
Adult Medical-Surgical	3.9	24.9	0.15	6.2	0.62	2.6	1.49	3.3	1.15	
Obstetrics	0.0	5.0	N/A	1.0	N/A	0.5	N/A	0.0	N/A	
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.0	N/A	0.0	N/A	
Total Hospital	4.0	44.9	0.09	7.7	0.52	2.9	1.39	3.7	1.09	
Average Length of Stay (Days)										
Adult Medical-Surgical	4.3	4.5	0.94	4.5	0.95	3.6	1.17	4.6	0.93	
Obstetrics	0.0	2.4	N/A	2.2	N/A	1.8	N/A	0.0	N/A	
Pediatrics	0.0	3.8	N/A	0.0	N/A	0.0	N/A	0.0	N/A	
Total Hospital	4.3	4.9	0.89	4.7	0.92	3.2	1.34	4.5	0.97	
Surgical Operations										
Inpatient	11	989	0.01	53	0.21	169	0.06	3	3.67	
Outpatient	430	4,208	0.10	1,137	0.38	1,744	0.25	380	1.13	
Inpatient as % of All Surgeries	2.5%	19.0%	0.13	4.4%	0.56	8.9%	0.28	0.8%	3.18	
Outpatient Visits										
Non-Emergency Visits	24,067	131,799	0.18	38,279	0.63	28,500	0.84	24,271	0.99	
Emergency Visits	7,151	16,822	0.43	7,241	0.99	5,439	1.31	6,873	1.04	
Full-Time Equivalents (FTEs)										
Administrators	3.0	17.5	0.17	2.3	1.28	5.9	0.51	3.0	1.00	
Nurses, Licensed	27.7	232.9	0.12	73.5	0.38	39.4	0.70	32.1	0.87	
Ancillary Nursing Personnel	2.8	42.6	0.07	11.3	0.25	6.0	0.47	3.0	0.93	
All Other Personnel	81.9	453.0	0.18	164.2	0.50	78.1	1.05	82.5	0.99	
Total FTEs	115.4	746.0	0.15	251.4	0.46	129.4	0.89	120.6	0.96	
FTEs per 100 Patient Census (Adjusted)										
Administrators	9.8	12.3	0.80	3.5	2.76	29.9	0.33	10.7	0.92	
Nurses, Licensed	90.5	163.8	0.55	111.2	0.81	199.9	0.45	114.2	0.79	
Ancillary Nursing Personnel	9.1	30.0	0.30	17.1	0.53	30.4	0.30	10.8	0.85	
All Other Personnel	267.3	318.6	0.84	248.5	1.08	396.6	0.67	294.1	0.91	
Total FTEs	376.7	524.6	0.72	380.3	0.99	656.8	0.57	429.8	0.88	

Total Hospital:
 Beds Set Up & Staffed 20
 Discharges 337
 Inpatient Days 1,463

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 3
 Discharges 35
 Inpatient Days 598

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 03/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	20	330	1,406	19.3%	3.9	4.3
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	4	0	5	41	0.0%	0.1	8.2
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	2	0	4	16	0.0%	0.0	4.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	0	3.0	Surgical Personnel	1	0	1.0
Physicians & Dentists	4	1	4.0	Radiological Services Personnel	9	3	10.3
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	1	0.8
Registered Nurses	22	11	24.9	Occupational Therapists	2	0	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.9
Licensed Practical Nurses	0	0	0.0	Physical Therapists	4	1	4.8
Ancillary Nursing Personnel	0	4	2.8	Physical Therapy Assistants/Aides	3	2	4.0
Medical Assistants	2	0	2.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	1	0.9	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	2	1	2.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	5	3	6.6
Health Info Mgmt-Administrators/Technicians	1	1	1.9	All Other Personnel	29	4	30.7
Pharmacy Personnel	5	2	5.0				
Clinical Laboratory Personnel	7	1	7.0				
				Total	100	37	115.4

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
Selected Financial Statistics			FY 2023	Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$37,692,694	57.8%	48.2%	1.20	52.4%	1.10	47.8%	1.21	56.1%	1.03	
Medical Assistance	\$10,181,570	15.6%	14.2%	1.10	16.1%	0.97	12.9%	1.21	16.1%	0.97	
Commercial	\$13,121,536	20.1%	32.4%	0.62	25.8%	0.78	35.2%	0.57	20.1%	1.00	
All Other	\$4,215,029	6.5%	5.2%	1.24	5.6%	1.15	4.2%	1.54	7.6%	0.85	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$18,239,699	28.0%	37.1%	0.75	28.7%	0.97	28.9%	0.97	27.3%	1.02	
Medical Assistance	\$8,235,445	12.6%	11.2%	1.13	11.1%	1.14	8.0%	1.57	13.5%	0.94	
Commercial	\$2,158,751	3.3%	14.9%	0.22	5.9%	0.56	13.7%	0.24	3.5%	0.94	
Charity Care	\$286,666	0.4%	0.7%	0.60	0.4%	1.09	0.6%	0.78	0.4%	1.00	
Bad Debt	\$712,976	1.1%	0.8%	1.29	1.5%	0.73	0.8%	1.33	0.8%	1.43	
All Other	\$2,588,300	4.0%	3.1%	1.27	2.7%	1.49	5.2%	0.76	5.2%	0.76	
Total Deductions	\$32,221,837	49.4%	67.9%	0.73	50.3%	0.98	57.3%	0.86	50.8%	0.97	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		1.4%	6.4%	0.22	1.5%	0.91	2.9%	0.47	3.1%	0.44	
Net Gains/Losses as % of Net Income		81.2%	11.1%	7.33	27.6%	2.94	7.9%	10.30	66.2%	1.23	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$11,962,513	36.1%	41.6%	0.87	49.7%	0.73	41.9%	0.86	37.5%	0.96	
Supplies & Services	\$18,310,719	55.3%	52.7%	1.05	43.4%	1.27	51.7%	1.07	52.1%	1.06	
Capital Component	\$2,856,925	8.6%	5.7%	1.50	6.9%	1.25	6.4%	1.34	10.4%	0.83	
Fiscal Statistics											
Operating Margin (%)		1.0%	6.4%	0.15	9.6%	0.10	12.9%	0.07	1.7%	0.58	
Total Hospital Net Income (%)		4.9%	7.1%	0.69	12.8%	0.39	13.9%	0.35	4.8%	1.03	
Return on Equity (%)		2.8%	3.1%	0.90	1.6%	1.73	1.2%	2.35	2.3%	1.19	
Current Ratio		1.3	2.9	0.44	1.3	0.93	1.0	1.26	1.2	1.01	
Days in Net Patient Accounts Receivable		33.6	85.9	0.39	276.9	0.12	442.3	0.08	33.6	1.00	
Average Payment Period		57.5	125.5	0.46	717.7	0.08	1183.6	0.05	90.8	0.63	
Equity Financing (%)		65.8%	57.8%	1.14	40.6%	1.62	33.2%	1.98	63.9%	1.03	
Long-Term Debt to Equity Ratio		0.4	0.4	0.97	0.9	0.44	1.2	0.33	0.4	0.97	
Times Interest Earned		4.6	12.0	0.38	29.2	0.16	46.5	0.10	3.4	1.35	
Total Asset Turnover		0.5	0.4	1.26	0.1	4.46	0.1	6.43	0.5	1.15	
Average Age of Plant (Years)		8.0	19.6	0.41	54.5	0.15	99.6	0.08	6.9	1.17	
Increase (Decrease) Total Net Patient Revenue		10.0%	3.9%	2.53	7.7%	1.29	20.1%	0.50	15.5%	0.64	
Outpatient Gross Revenue (% of Total GPR)		86.7%	67.6%	1.28	88.6%	0.98	85.5%	1.01	87.3%	0.99	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge	\$18,346		\$19,469	0.94	\$17,278	1.06	\$16,973	1.08	\$14,731	1.25	
Inpatient Net Revenue per Day	\$3,245		\$3,859	0.84	\$3,301	0.98	\$3,576	0.91	\$3,041	1.07	
Outpatient Net Revenue per Visit	\$860		\$875	0.98	\$1,111	0.77	\$948	0.91	\$826	1.04	

Income Statement			Assets			Liabilities & Fund Balances		
Gross Patient Revenue (GPR)	\$65,210,829		Cash & Cash Equivalents		\$1,957,879	Current Liabilities		\$4,905,444
Less Deductions	\$32,221,837		Net Patient Receivables		\$3,039,903	Long-Term Debt		\$15,542,269
Net Patient Revenue	\$32,988,992		Other Receivables		\$127,396	Other Liabilities		\$811,194
Plus Other Revenue	\$463,857					Subtotal		\$21,258,907
Total Revenue	\$33,452,851		Land, Buildings & Equipment (Net)		\$21,085,634	Unrestricted Fund Balance		\$40,974,693
Less Expenses	\$33,130,157		Other Assets		\$36,022,788	Restricted Fund Balance		\$0
Non-Operating Gains/Losses	\$1,391,102					Total Liabilities & Fund Balance		\$62,233,600
Net Income	\$1,713,796		Total Assets		\$62,233,600			