

136 Aspirus Tomahawk Hospital
 401 West Mohawk Drive
 Tomahawk, WI 54487
 715-453-7700

Fiscal Year: 07/01 to 06/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Lincoln
 Analysis Area: North Central (6)
 Volume Group: 1

| Selected Utilization Statistics | FY 2023 | All GMS Hospitals | | Analysis Area 6 | | Volume Group 1 | | FY 2023 vs. 2022 | |
|---|---------|-------------------|-------|--------------------|-------|-------------------|-------|------------------|-------|
| | | Value | Ratio | Value | Ratio | Value | Ratio | FY 2022 | Ratio |
| Occupancy Rate (%) | | | | | | | | | |
| Adult Medical-Surgical | 22.9% | 61.5% | 0.37 | 56.9% | 0.40 | 13.7% | 1.67 | 25.0% | 0.92 |
| Obstetrics | 0.0% | 41.1% | N/A | 33.7% | N/A | 0.0% | N/A | 0.0% | N/A |
| Pediatrics | 0.0% | 67.0% | N/A | 64.1% | N/A | 95.3% | N/A | 0.0% | N/A |
| Total Hospital | 22.9% | 61.6% | 0.37 | 51.1% | 0.45 | 19.0% | 1.21 | 25.0% | 0.92 |
| Average Census (Patients) | | | | | | | | | |
| Adult Medical-Surgical | 2.8 | 24.9 | 0.11 | 14.9 | 0.19 | 1.7 | 1.63 | 3.0 | 0.92 |
| Obstetrics | 0.0 | 5.0 | N/A | 3.0 | N/A | 0.0 | N/A | 0.0 | N/A |
| Pediatrics | 0.0 | 1.7 | N/A | 2.6 | N/A | 0.3 | N/A | 0.0 | N/A |
| Total Hospital | 2.8 | 44.9 | 0.06 | 28.6 | 0.10 | 2.5 | 1.11 | 3.0 | 0.92 |
| Average Length of Stay (Days) | | | | | | | | | |
| Adult Medical-Surgical | 4.5 | 4.5 | 0.99 | 4.7 | 0.97 | 3.5 | 1.30 | 5.3 | 0.86 |
| Obstetrics | 0.0 | 2.4 | N/A | 2.4 | N/A | 0.0 | N/A | 0.0 | N/A |
| Pediatrics | 0.0 | 3.8 | N/A | 4.1 | N/A | 3.2 | N/A | 0.0 | N/A |
| Total Hospital | 4.5 | 4.9 | 0.94 | 4.1 | 1.10 | 4.4 | 1.03 | 5.3 | 0.86 |
| Surgical Operations | | | | | | | | | |
| Inpatient | 0 | 989 | N/A | 1,050 | N/A | 63 | N/A | 0 | N/A |
| Outpatient | 0 | 4,208 | N/A | 4,075 | N/A | 1,640 | N/A | 0 | N/A |
| Inpatient as % of All Surgeries | 0.0% | 19.0% | N/A | 20.5% | N/A | 3.7% | N/A | 0.0% | N/A |
| Outpatient Visits | | | | | | | | | |
| Non-Emergency Visits | 19,488 | 131,799 | 0.15 | 89,194 | 0.22 | 15,186 | 1.28 | 20,580 | 0.95 |
| Emergency Visits | 4,751 | 16,822 | 0.28 | 12,167 | 0.39 | 3,910 | 1.21 | 4,021 | 1.18 |
| Full-Time Equivalents (FTEs) | | | | | | | | | |
| Administrators | 3.5 | 17.5 | 0.20 | 21.2 | 0.17 | 1.9 | 1.88 | 4.0 | 0.88 |
| Nurses, Licensed | 16.4 | 232.9 | 0.07 | 219.5 | 0.07 | 31.3 | 0.52 | 19.4 | 0.85 |
| Ancillary Nursing Personnel | 3.2 | 42.6 | 0.07 | 62.9 | 0.05 | 6.3 | 0.50 | 3.9 | 0.81 |
| All Other Personnel | 25.4 | 453.0 | 0.06 | 424.5 | 0.06 | 60.7 | 0.42 | 33.9 | 0.75 |
| Total FTEs | 48.5 | 746.0 | 0.07 | 728.1 | 0.07 | 100.2 | 0.48 | 61.2 | 0.79 |
| FTEs per 100 Patient Census (Adjusted) | | | | | | | | | |
| Administrators | 21.2 | 12.3 | 1.73 | 16.3 | 1.30 | 12.8 | 1.65 | 19.0 | 1.11 |
| Nurses, Licensed | 98.6 | 163.8 | 0.60 | 168.3 | 0.59 | 213.7 | 0.46 | 92.2 | 1.07 |
| Ancillary Nursing Personnel | 19.0 | 30.0 | 0.63 | 48.2 | 0.39 | 43.1 | 0.44 | 18.4 | 1.03 |
| All Other Personnel | 152.7 | 318.6 | 0.48 | 325.5 | 0.47 | 414.9 | 0.37 | 161.5 | 0.95 |
| Total FTEs | 291.4 | 524.6 | 0.56 | 558.3 | 0.52 | 684.6 | 0.43 | 291.2 | 1.00 |

| | | | | | | | |
|------------------------|-------|---------------------------------------|-----|---------------------------------------|-----|-------------------------|---|
| Total Hospital: | | Contract with: | | Medicare-certified Swing Beds: | | Newborn Nursery: | |
| Beds Set Up & Staffed | 12 | Health Maintenance Organization (HMO) | Yes | Average Beds Used | 2 | Bassinets | 0 |
| Discharges | 221 | Preferred Provider Organization (PPO) | Yes | Discharges | 39 | Total Births | 0 |
| Inpatient Days | 1,004 | | | Inpatient Days | 481 | Newborn Days | 0 |

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| Inpatient Service Area | Level of Service* | Beds Set Up & Staffed 06/30/2023 | Discharges & Transfers** | Patient Days of Care | Occupancy Rate (%) | Average Census (Patients) | Average Length of Stay (Days) |
|---------------------------------------|-------------------|-------------------------------------|--------------------------|----------------------|--------------------|---------------------------|-------------------------------|
| General Medical-Surgical | | | | | | | |
| Adult Medical-Surgical, Acute | 1 | 12 | 222 | 1,004 | 22.9% | 2.8 | 4.5 |
| Orthopedic | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Rehabilitation & Physical Medicine | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Hospice | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Acute Long-Term Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Acute | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric, acute | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Obstetrics | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Psychiatric | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Alcoholism/chemical dependency | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| ICU/CCU | | | | | | | |
| Medical-Surgical Intensive Care | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Cardiac Intensive Unit | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric Intensive Care | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Burn Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Mixed Intensive Care | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Step-Down (Special Care) | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Neonatal Intensive/Intermediate Care | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Subacute care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other inpatient | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

| Occupation | Number Full-Time | Number Part-Time | Number FTE | Occupation | Number Full-Time | Number Part-Time | Number FTE |
|---|------------------|------------------|------------|---------------------------------------|------------------|------------------|-------------|
| Administrators/Assistant Administrators | 0 | 11 | 3.5 | Surgical Personnel | 0 | 0 | 0.0 |
| Physicians & Dentists | 0 | 0 | 0.0 | Radiological Services Personnel | 4 | 2 | 5.3 |
| Medical & Dental Residents | 0 | 0 | 0.0 | Sonographers | 0 | 2 | 0.2 |
| Dental Hygienists | 0 | 0 | 0.0 | Respiratory Therapists | 0 | 0 | 0.0 |
| Registered Nurses | 12 | 6 | 16.4 | Occupational Therapists | 1 | 2 | 2.0 |
| Certified Nurse Midwives | 0 | 0 | 0.0 | Occupational Therapy Assistants/Aides | 0 | 0 | 0.0 |
| Licensed Practical Nurses | 0 | 0 | 0.0 | Physical Therapists | 0 | 1 | 0.4 |
| Ancillary Nursing Personnel | 2 | 2 | 3.2 | Physical Therapy Assistants/Aides | 0 | 1 | 0.3 |
| Medical Assistants | 0 | 0 | 0.0 | Recreational Therapists | 0 | 0 | 0.0 |
| Physician Assistants | 0 | 0 | 0.0 | Dietitians & Nutritionists | 1 | 1 | 1.6 |
| Nurse Practitioners | 0 | 0 | 0.0 | Psychologists | 0 | 0 | 0.0 |
| Certified Registered Nurse Anesthetists | 0 | 0 | 0.0 | Social Workers | 0 | 0 | 0.0 |
| Clinical Nurse Specialists | 0 | 0 | 0.0 | All Other Health Professionals | 4 | 5 | 5.9 |
| Health Info Mgmt-Administrators/Technicians | 0 | 0 | 0.0 | All Other Personnel | 6 | 11 | 8.8 |
| Pharmacy Personnel | 0 | 0 | 0.0 | | | | |
| Clinical Laboratory Personnel | 1 | 0 | 1.0 | | | | |
| | | | | Total | 31 | 44 | 48.5 |

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| Selected Financial Statistics | FY 2023 | All GMS Hospitals | | Analysis Area | | Volume Group | | FY 2023 vs. 2022 | | |
|--|--------------|-------------------|-------|---------------|----------|--------------|----------|------------------|---------|------|
| | | Value | Ratio | Value | Ratio | Value | Ratio | FY 2022 | Ratio | |
| Gross Revenue as % of Total Gross Patient Revenue | | | | | | | | | | |
| Medicare | \$18,094,530 | 57.4% | 48.2% | 1.19 | 51.9% | 1.11 | 44.4% | 1.29 | 56.1% | 1.02 |
| Medical Assistance | \$3,951,860 | 12.5% | 14.2% | 0.88 | 13.6% | 0.92 | 14.1% | 0.89 | 12.1% | 1.04 |
| Commercial | \$7,261,671 | 23.0% | 32.4% | 0.71 | 28.8% | 0.80 | 37.2% | 0.62 | 25.5% | 0.90 |
| All Other | \$2,217,916 | 7.0% | 5.2% | 1.35 | 5.7% | 1.23 | 4.3% | 1.65 | 6.3% | 1.12 |
| Deductions as % of Total Gross Patient Revenue | | | | | | | | | | |
| Medicare | \$11,300,753 | 35.8% | 37.1% | 0.97 | 38.3% | 0.94 | 25.2% | 1.42 | 29.8% | 1.20 |
| Medical Assistance | \$2,695,922 | 8.6% | 11.2% | 0.76 | 10.8% | 0.79 | 10.0% | 0.86 | 7.9% | 1.08 |
| Commercial | \$1,749,905 | 5.6% | 14.9% | 0.37 | 10.2% | 0.55 | 12.1% | 0.46 | 6.8% | 0.81 |
| Charity Care | \$229,943 | 0.7% | 0.7% | 1.00 | 0.5% | 1.52 | 0.3% | 2.18 | 1.0% | 0.71 |
| Bad Debt | \$166,887 | 0.5% | 0.8% | 0.62 | 0.7% | 0.79 | 0.8% | 0.64 | 1.3% | 0.41 |
| All Other | \$1,895,881 | 6.0% | 3.1% | 1.92 | 3.7% | 1.62 | 3.5% | 1.74 | 4.6% | 1.31 |
| Total Deductions | \$18,039,291 | 57.2% | 67.9% | 0.84 | 64.1% | 0.89 | 51.9% | 1.10 | 51.5% | 1.11 |
| Other Revenue & Net Gains or Losses | | | | | | | | | | |
| Other Revenue as % of Total Revenue | 0.7% | 6.4% | 0.12 | | 3.3% | 0.23 | 3.9% | 0.19 | 2.5% | 0.30 |
| Net Gains/Losses as % of Net Income | 0.0% | 11.1% | N/A | | 43.0% | N/A | 5.4% | N/A | 0.0% | N/A |
| Expenses as % of Total Expenses | | | | | | | | | | |
| Salary/Fringe Benefits | \$6,719,487 | 48.8% | 41.6% | 1.17 | 38.8% | 1.26 | 47.1% | 1.04 | 51.5% | 0.95 |
| Supplies & Services | \$5,815,649 | 42.2% | 52.7% | 0.80 | 56.2% | 0.75 | 43.9% | 0.96 | 42.0% | 1.01 |
| Capital Component | \$1,238,749 | 9.0% | 5.7% | 1.57 | 4.9% | 1.83 | 9.0% | 1.00 | 6.5% | 1.38 |
| Fiscal Statistics | | | | | | | | | | |
| Operating Margin (%) | -1.4% | 6.4% | N/A | | 1.4% | N/A | 7.7% | N/A | 13.6% | N/A |
| Total Hospital Net Income (%) | -1.4% | 7.1% | N/A | | 2.5% | N/A | 8.1% | N/A | 13.6% | N/A |
| Return on Equity (%) | -1.4% | 3.1% | N/A | | 0.6% | N/A | 8.5% | N/A | 15.9% | N/A |
| Current Ratio | 1.8 | 2.9 | 0.64 | | 1.0 | 1.76 | 2.4 | 0.76 | 2.6 | 0.71 |
| Days in Net Patient Accounts Receivable | 46.3 | 85.9 | 0.54 | | 174.2 | 0.27 | 60.0 | 0.77 | 59.2 | 0.78 |
| Average Payment Period | 26.7 | 125.5 | 0.21 | | 378.0 | 0.07 | 45.4 | 0.59 | 27.0 | 0.99 |
| Equity Financing (%) | 16.6% | 57.8% | 0.29 | | 34.7% | 0.48 | 37.9% | 0.44 | 23.0% | 0.72 |
| Long-Term Debt to Equity Ratio | 4.6 | 0.4 | 11.66 | | 1.1 | 4.02 | 1.0 | 4.44 | 3.0 | 1.51 |
| Times Interest Earned | 0.4 | 12.0 | 0.03 | | 5.7 | 0.07 | 7.3 | 0.05 | 10.4 | 0.04 |
| Total Asset Turnover | 1.1 | 0.4 | 2.46 | | 0.2 | 4.76 | 1.0 | 1.01 | 1.2 | 0.90 |
| Average Age of Plant (Years) | 1.3 | 19.6 | 0.07 | | 39.8 | 0.03 | 5.6 | 0.24 | 0.9 | 1.44 |
| Increase (Decrease) Total Net Patient Revenue | -3.5% | 3.9% | N/A | | 3.0% | N/A | 7.6% | N/A | 6.8% | N/A |
| Outpatient Gross Revenue (% of Total GPR) | 83.5% | 67.6% | 1.24 | | 73.4% | 1.14 | 83.4% | 1.00 | 85.7% | 0.97 |
| Net Revenue Statistics | | | | | | | | | | |
| Inpatient Net Revenue per Discharge | \$7,087 | \$19,469 | 0.36 | | \$16,243 | 0.44 | \$20,257 | 0.35 | \$9,569 | 0.74 |
| Inpatient Net Revenue per Day | \$1,199 | \$3,859 | 0.31 | | \$3,215 | 0.37 | \$3,306 | 0.36 | \$1,460 | 0.82 |
| Outpatient Net Revenue per Visit | \$487 | \$875 | 0.56 | | \$1,234 | 0.39 | \$992 | 0.49 | \$581 | 0.84 |

| Income Statement | | Assets | | Liabilities & Fund Balances | |
|-----------------------------|--------------|-----------------------------------|--------------|----------------------------------|--------------|
| Gross Patient Revenue (GPR) | \$31,525,977 | Cash & Cash Equivalents | \$450 | Current Liabilities | \$944,084 |
| Less Deductions | \$18,039,291 | Net Patient Receivables | \$1,709,258 | Long-Term Debt | \$9,830,149 |
| Net Patient Revenue | \$13,486,686 | Other Receivables | -\$2,585 | Other Liabilities | \$0 |
| Plus Other Revenue | \$101,111 | | | Subtotal | \$10,774,233 |
| Total Revenue | \$13,587,798 | Land, Buildings & Equipment (Net) | \$11,195,432 | Unrestricted Fund Balance | \$2,151,774 |
| Less Expenses | \$13,773,885 | Other Assets | \$23,450 | Restricted Fund Balance | \$0 |
| Non-Operating Gains/Losses | \$0 | Total Assets | \$12,926,005 | Total Liabilities & Fund Balance | \$12,926,007 |
| Net Income | -\$186,087 | | | | |