

141 ProHealth Waukesha Memorial Hospital
 725 American Avenue
 Waukesha, WI 53188
 262-928-1000

Fiscal Year: 10/01 to 09/30
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group: 7

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 2A		Volume Group 7		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	72.2%	61.5%	1.18	63.8%	1.13	75.8%	0.95	70.8%	1.02
Obstetrics	61.4%	41.1%	1.50	44.7%	0.40	51.5%	1.19	62.5%	0.98
Pediatrics	0.0%	67.0%	N/A	0.0%	N/A	55.6%	N/A	0.0%	N/A
Total Hospital	62.2%	61.6%	1.01	63.4%	0.98	70.4%	0.88	67.2%	0.93
Average Census (Patients)									
Adult Medical-Surgical	67.2	24.9	2.70	22.9	2.93	100.5	0.67	78.6	0.85
Obstetrics	17.8	5.0	3.56	5.1	3.50	13.4	1.33	18.7	0.95
Pediatrics	0.0	1.7	N/A	0.0	N/A	4.8	N/A	0.0	N/A
Total Hospital	160.6	44.9	3.58	42.7	3.76	190.9	0.84	188.8	0.85
Average Length of Stay (Days)									
Adult Medical-Surgical	5.1	4.5	1.12	4.3	1.17	4.8	1.05	5.7	0.89
Obstetrics	2.2	2.4	0.89	2.3	0.93	2.5	0.86	2.2	0.98
Pediatrics	0.0	3.8	N/A	0.0	N/A	4.2	N/A	0.0	N/A
Total Hospital	4.7	4.9	0.97	4.5	1.06	5.2	0.91	5.6	0.85
Surgical Operations									
Inpatient	2,300	989	2.33	1,038	2.22	3,644	0.63	2,247	1.02
Outpatient	4,916	4,208	1.17	4,019	1.22	11,922	0.41	5,171	0.95
Inpatient as % of All Surgeries	31.9%	19.0%	1.67	20.5%	1.55	23.4%	1.36	30.3%	1.05
Outpatient Visits									
Non-Emergency Visits	301,496	131,799	2.29	117,094	2.57	419,931	0.72	298,107	1.01
Emergency Visits	49,608	16,822	2.95	18,746	2.65	42,605	1.16	46,988	1.06
Full-Time Equivalents (FTEs)									
Administrators	14.5	17.5	0.83	14.2	1.02	59.1	0.25	15.5	0.94
Nurses, Licensed	489.8	232.9	2.10	188.0	2.61	886.0	0.55	479.8	1.02
Ancillary Nursing Personnel	107.2	42.6	2.52	37.4	2.87	175.9	0.61	97.1	1.10
All Other Personnel	871.1	453.0	1.92	333.2	2.61	1,728.4	0.50	845.6	1.03
Total FTEs	1,482.6	746.0	1.99	572.8	2.59	2,849.5	0.52	1,438.0	1.03
FTEs per 100 Patient Census (Adjusted)									
Administrators	3.0	12.3	0.24	10.1	0.30	11.2	0.27	3.1	0.97
Nurses, Licensed	101.6	163.8	0.62	134.3	0.76	167.8	0.61	96.1	1.06
Ancillary Nursing Personnel	22.2	30.0	0.74	26.7	0.83	33.3	0.67	19.5	1.14
All Other Personnel	180.7	318.6	0.57	238.0	0.76	327.4	0.55	169.4	1.07
Total FTEs	307.5	524.6	0.59	409.2	0.75	539.8	0.57	288.1	1.07

Total Hospital:
 Beds Set Up & Staffed 258
 Discharges 12,394
 Inpatient Days 58,606

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 15
 Total Births 1,548
 Newborn Days 2,383

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	2	93	4,828	24,523	72.2%	67.2	5.1
Orthopedic	2	31	1,572	8,303	73.4%	22.7	5.3
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	2	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	2	29	3,010	6,502	61.4%	17.8	2.2
Psychiatric	2	11	417	2,173	54.1%	6.0	5.2
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	2	24	429	2,038	23.3%	5.6	4.8
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	2	15	149	2,229	40.7%	6.1	15.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	55	2,814	12,838	64.0%	35.2	4.6

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	14	1	14.5	Surgical Personnel	29	9	32.3
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	58	42	71.8
Medical & Dental Residents	0	0	0.0	Sonographers	7	8	10.4
Dental Hygienists	0	0	0.0	Respiratory Therapists	18	21	23.2
Registered Nurses	358	262	470.9	Occupational Therapists	11	9	15.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.6
Licensed Practical Nurses	14	7	17.9	Physical Therapists	28	33	43.3
Ancillary Nursing Personnel	51	176	107.2	Physical Therapy Assistants/Aides	2	0	2.0
Medical Assistants	14	2	14.6	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	8	6	9.8
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals	200	155	258.4
Health Info Mgmt-Administrators/Technicians	3	0	3.0	All Other Personnel	221	163	278.9
Pharmacy Personnel	63	21	71.5				
Clinical Laboratory Personnel	25	28	35.3	Total	1,126	944	1,482.6

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$1,007,303,967	55.6%	48.2%	1.15	53.0%	1.05	48.7%	1.14	53.7%	1.04
Medical Assistance	\$145,376,996	8.0%	14.2%	0.56	11.4%	0.71	13.0%	0.62	7.9%	1.01
Commercial	\$646,876,519	35.7%	32.4%	1.10	32.8%	1.09	32.4%	1.10	37.7%	0.95
All Other	\$12,792,457	0.7%	5.2%	0.13	2.8%	0.25	5.9%	0.12	0.7%	1.01
Deductions as % of Total Gross Patient Revenue										
Medicare	\$855,103,375	47.2%	37.1%	1.27	43.5%	1.08	38.0%	1.24	45.0%	1.05
Medical Assistance	\$123,417,746	6.8%	11.2%	0.61	9.4%	0.73	10.4%	0.65	6.7%	1.02
Commercial	\$330,920,276	18.3%	14.9%	1.22	15.9%	1.15	15.8%	1.15	18.5%	0.99
Charity Care	\$14,212,637	0.8%	0.7%	1.07	0.8%	0.95	0.8%	0.97	0.7%	1.06
Bad Debt	\$13,782,046	0.8%	0.8%	0.90	0.9%	0.85	0.8%	0.98	0.7%	1.02
All Other	\$615,864	0.0%	3.1%	0.01	1.8%	0.02	3.4%	0.01	0.0%	1.37
Total Deductions	\$1,338,051,944	73.8%	67.9%	1.09	72.2%	1.02	69.2%	1.07	71.7%	1.03
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		4.7%	6.4%	0.73	4.3%	1.09	7.4%	0.64	4.9%	0.96
Net Gains/Losses as % of Net Income		36.7%	11.1%	3.31	N/A	N/A	7.6%	4.85	0.0%	806.79
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$172,180,747	34.7%	41.6%	0.83	38.8%	0.89	40.0%	0.87	32.0%	1.08
Supplies & Services	\$277,863,151	55.9%	52.7%	1.06	53.3%	1.05	54.9%	1.02	58.2%	0.96
Capital Component	\$46,643,898	9.4%	5.7%	1.63	7.9%	1.19	5.1%	1.85	9.8%	0.96
Fiscal Statistics										
Operating Margin (%)		0.2%	6.4%	0.03	9.2%	0.02	5.8%	0.03	7.6%	0.02
Total Hospital Net Income (%)		0.3%	7.1%	0.04	8.1%	0.03	6.3%	0.05	7.6%	0.04
Return on Equity (%)		0.2%	3.1%	0.07	4.9%	0.05	4.7%	0.05	6.9%	0.03
Current Ratio		2.0	2.9	0.71	12.4	0.16	5.7	0.36	2.7	0.77
Days in Net Patient Accounts Receivable		59.7	85.9	0.69	50.4	1.18	57.7	1.03	51.8	1.15
Average Payment Period		52.3	125.5	0.42	31.3	1.67	46.2	1.13	43.5	1.20
Equity Financing (%)		44.8%	57.8%	0.78	85.9%	0.52	72.7%	0.62	19.5%	2.30
Long-Term Debt to Equity Ratio		1.0	0.4	2.43	0.1	16.29	0.2	4.83	2.2	0.43
Times Interest Earned		1.3	12.0	0.11	8.8	0.14	12.2	0.10	8.5	0.15
Total Asset Turnover		0.8	0.4	1.88	0.6	1.32	0.7	1.09	0.9	0.88
Average Age of Plant (Years)		14.8	19.6	0.75	11.9	1.24	13.4	1.10	12.7	1.16
Increase (Decrease) Total Net Patient Revenue		-10.2%	3.9%	N/A	0.8%	N/A	3.5%	N/A	3.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		62.3%	67.6%	0.92	68.7%	0.91	62.1%	1.00	63.5%	0.98
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$15,550	\$19,469	0.80	\$14,690	1.06	\$22,156	0.70	\$17,718	0.88
Inpatient Net Revenue per Day		\$2,902	\$3,859	0.75	\$3,206	0.91	\$4,083	0.71	\$3,307	0.88
Outpatient Net Revenue per Visit		\$841	\$875	0.96	\$746	1.13	\$987	0.85	\$980	0.86

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,812,349,939	Cash & Cash Equivalents	\$17,189,292	Current Liabilities	\$65,562,339
Less Deductions	\$1,338,051,944	Net Patient Receivables	\$77,536,987	Long-Term Debt	\$264,110,242
Net Patient Revenue	\$474,297,995	Other Receivables	\$675,248	Other Liabilities	\$12,078,370
Plus Other Revenue	\$23,287,264			Subtotal	\$341,750,951
Total Revenue	\$497,585,259	Land, Buildings & Equipment (Net)	\$465,631,811	Unrestricted Fund Balance	\$277,730,008
Less Expenses	\$496,687,796	Other Assets	\$58,447,621	Restricted Fund Balance	\$1,472,962
Non-Operating Gains/Losses	\$519,355			Total Liabilities & Fund Balance	\$619,480,959
Net Income	\$1,416,818	Total Assets	\$619,480,959		