

143 SSM Health Waupun Memorial Hospital
 620 W Brown Street
 Waupun, WI 53963
 920-324-5581

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Dodge
 Analysis Area: Southern (1)
 Volume Group: 3

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 1		Volume Group 3		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	28.7%	61.5%	0.47	59.9%	0.48	32.8%	0.87	32.3%	0.89
Obstetrics	30.0%	41.1%	0.73	39.5%	0.03	18.9%	1.58	20.4%	1.47
Pediatrics	0.0%	67.0%	N/A	66.9%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	26.9%	61.6%	0.44	61.8%	0.44	35.7%	0.76	24.6%	1.10
Average Census (Patients)									
Adult Medical-Surgical	4.9	24.9	0.20	26.8	0.18	5.6	0.87	4.5	1.08
Obstetrics	1.2	5.0	0.24	4.5	0.27	0.8	1.46	0.8	1.47
Pediatrics	0.0	1.7	N/A	2.8	N/A	0.0	N/A	0.0	N/A
Total Hospital	6.7	44.9	0.15	55.6	0.12	8.1	0.84	5.4	1.24
Average Length of Stay (Days)									
Adult Medical-Surgical	3.2	4.5	0.70	4.5	0.70	3.8	0.84	2.2	1.46
Obstetrics	2.3	2.4	0.95	2.6	0.89	2.1	1.10	2.2	1.05
Pediatrics	0.0	3.8	N/A	4.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.0	4.9	0.61	5.1	0.59	3.8	0.78	2.6	1.14
Surgical Operations									
Inpatient	174	989	0.18	948	0.18	135	1.29	146	1.19
Outpatient	1,600	4,208	0.38	4,423	0.36	1,616	0.99	1,226	1.31
Inpatient as % of All Surgeries	9.8%	19.0%	0.52	17.6%	0.56	7.7%	1.28	10.6%	0.92
Outpatient Visits									
Non-Emergency Visits	46,790	131,799	0.36	185,542	0.25	55,406	0.84	59,410	0.79
Emergency Visits	13,179	16,822	0.78	18,373	0.72	8,784	1.50	11,396	1.16
Full-Time Equivalents (FTEs)									
Administrators	1.1	17.5	0.06	18.2	0.06	10.8	0.10	0.8	1.35
Nurses, Licensed	85.3	232.9	0.37	281.6	0.30	65.3	1.31	96.4	0.88
Ancillary Nursing Personnel	0.0	42.6	N/A	39.5	N/A	8.4	N/A	0.0	N/A
All Other Personnel	114.1	453.0	0.25	649.6	0.18	151.7	0.75	122.2	0.93
Total FTEs	200.5	746.0	0.27	989.0	0.20	236.3	0.85	219.4	0.91
FTEs per 100 Patient Census (Adjusted)									
Administrators	2.4	12.3	0.20	11.4	0.21	21.5	0.11	1.6	1.52
Nurses, Licensed	187.3	163.8	1.14	176.3	1.06	129.7	1.44	188.5	0.99
Ancillary Nursing Personnel	0.0	30.0	N/A	24.8	N/A	16.8	N/A	0.0	N/A
All Other Personnel	250.8	318.6	0.79	406.7	0.62	301.4	0.83	239.0	1.05
Total FTEs	440.5	524.6	0.84	619.1	0.71	469.3	0.94	429.2	1.03

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	25	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	4
Discharges	827	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	135
Inpatient Days	2,457			Inpatient Days	0	Newborn Days	145

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	17	559	1,779	28.7%	4.9	3.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	1	4	77	240	0.0%	0.7	3.1
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	1	4	191	438	30.0%	1.2	2.3
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	2	1.1	Surgical Personnel	1	5	3.9
Physicians & Dentists	4	2	4.8	Radiological Services Personnel	9	9	15.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	4	2.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	2	2.5
Registered Nurses	27	82	79.4	Occupational Therapists	0	2	1.3
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	1	0.4	Physical Therapists	5	0	5.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	1	0.2
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	1	1.4
Nurse Practitioners	2	0	2.0	Psychologists	1	2	2.6
Certified Registered Nurse Anesthetists	3	1	3.5	Social Workers	0	2	1.6
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	10	36	31.9
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	21	38	37.6
Pharmacy Personnel	3	1	3.9				
Clinical Laboratory Personnel	0	0	0.0				
				Total	88	191	200.5

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	Value ¹	Ratio	Value ³	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$77,581,679	47.0%	48.2%	0.98	43.0%	1.09	50.4%	0.93	48.5%	0.97
Medical Assistance	\$17,296,695	10.5%	14.2%	0.74	12.2%	0.86	11.9%	0.88	10.3%	1.02
Commercial	\$66,612,801	40.4%	32.4%	1.25	35.7%	1.13	34.9%	1.16	39.0%	1.04
All Other	\$3,520,324	2.1%	5.2%	0.41	9.2%	0.23	2.7%	0.78	2.2%	0.96
Deductions as % of Total Gross Patient Revenue										
Medicare	\$57,769,135	35.0%	37.1%	0.94	33.3%	1.05	34.8%	1.01	33.4%	1.05
Medical Assistance	\$12,452,208	7.5%	11.2%	0.67	9.7%	0.78	8.4%	0.90	7.2%	1.06
Commercial	\$31,766,331	19.3%	14.9%	1.29	17.9%	1.08	13.4%	1.44	17.4%	1.11
Charity Care	\$2,245,738	1.4%	0.7%	1.86	0.6%	2.19	0.7%	1.97	0.4%	3.66
Bad Debt	-\$1,549,781	-0.9%	0.8%	N/A	0.9%	N/A	1.0%	N/A	1.9%	N/A
All Other	\$2,978,601	1.8%	3.1%	0.58	5.1%	0.35	1.9%	0.97	0.8%	2.34
Total Deductions	\$105,662,232	64.0%	67.9%	0.94	67.5%	0.95	60.1%	1.07	61.0%	1.05
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.1%	6.4%	0.17	3.6%	0.30	3.7%	0.29	0.9%	1.20
Net Gains/Losses as % of Net Income		0.0%	11.1%	N/A	53.3%	N/A	21.8%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$24,224,985	49.0%	41.6%	1.18	45.0%	1.09	46.1%	1.06	47.3%	1.04
Supplies & Services	\$22,080,659	44.7%	52.7%	0.85	48.7%	0.92	46.6%	0.96	45.2%	0.99
Capital Component	\$3,101,960	6.3%	5.7%	1.09	6.4%	0.98	7.3%	0.86	7.5%	0.84
Fiscal Statistics										
Operating Margin (%)		17.6%	6.4%	2.77	3.7%	4.72	8.5%	2.06	15.2%	1.16
Total Hospital Net Income (%)		17.6%	7.1%	2.48	7.7%	2.30	10.7%	1.65	15.2%	1.16
Return on Equity (%)		11.4%	3.1%	3.72	3.8%	2.98	2.9%	3.95	10.2%	1.12
Current Ratio		131.8	2.9	45.87	3.0	43.43	1.7	76.56	20.3	6.50
Days in Net Patient Accounts Receivable		40.3	85.9	0.47	65.9	0.61	136.5	0.29	32.0	1.26
Average Payment Period		3.5	125.5	0.03	98.2	0.04	286.0	0.01	20.6	0.17
Equity Financing (%)		99.5%	57.8%	1.72	50.5%	1.97	49.5%	2.01	97.0%	1.03
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.4	N/A	0.6	N/A	0.0	N/A
Times Interest Earned		0.0	12.0	N/A	9.1	N/A	15.7	N/A	0.0	N/A
Total Asset Turnover		0.6	0.4	1.51	0.5	1.35	0.3	2.44	0.7	0.96
Average Age of Plant (Years)		6.7	19.6	0.34	15.8	0.42	26.1	0.26	4.8	1.38
Increase (Decrease) Total Net Patient Revenue		5.5%	3.9%	1.39	7.9%	0.69	9.7%	0.57	1.4%	4.01
Outpatient Gross Revenue (% of Total GPR)		86.1%	67.6%	1.27	64.7%	1.33	84.3%	1.02	86.3%	1.00
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$13,134		\$19,469	0.67	\$21,761	0.60	\$14,823	0.89	\$12,172	1.08
Inpatient Net Revenue per Day	\$4,696		\$3,859	1.22	\$4,214	1.11	\$3,524	1.33	\$3,557	1.32
Outpatient Net Revenue per Visit	\$783		\$875	0.89	\$819	0.96	\$832	0.94	\$702	1.12

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$165,011,498	Cash & Cash Equivalents	\$355,905	Current Liabilities	\$452,472
Less Deductions	\$105,662,232	Net Patient Receivables	\$6,548,639	Long-Term Debt	\$0
Net Patient Revenue	\$59,349,266	Other Receivables	\$517,104	Other Liabilities	-\$11,276
Plus Other Revenue	\$642,114			Subtotal	\$441,196
Total Revenue	\$59,991,378	Land, Buildings & Equipment (Net)	\$33,063,375		
Less Expenses	\$49,407,604	Other Assets	\$52,579,300	Unrestricted Fund Balance	\$92,623,127
Non-Operating Gains/Losses	\$0			Restricted Fund Balance	\$375,013
Net Income	\$10,583,774	Total Assets	\$93,064,323	Total Liabilities & Fund Balance	\$93,064,323