152 Gundersen Tri-County Hospital and Clinics

18601 Lincoln Street Whitehall, WI 54773 715-538-4361

Fiscal Year: Type:

10/01 to 09/30 GMS

Critical Access Hospital

County: Analysis Area: Trempealeau Southwestern (5B)

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Volume Group:

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Control	

Other Not-For-Profit

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		All GMS Ho	ospitals	Analysis	Area	Volume G	Group	FY 2023 vs. 2022	
				5B		1			
Selected Utilization Statistics	FY 2023	Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	10.2%	61.5%	0.17	47.2%	0.21	13.7%	0.74	18.0%	0.56
Obstetrics	0.0%	41.1%	N/A	53.6%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	67.0%	N/A	32.3%	N/A	95.3%	N/A	0.0%	N/A
Total Hospital	13.7%	61.6%	0.22	51.9%	0.26	19.0%	0.72	25.9%	0.53
Average Census (Patients)									
Adult Medical-Surgical	1.8	24.9	0.07	17.2	0.11	1.7	1.08	2.7	0.68
Obstetrics	0.0	5.0	N/A	4.4	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	0.6	N/A	0.3	N/A	0.0	N/A
Total Hospital	2.5	44.9	0.05	28.6	0.09	2.5	0.99	3.9	0.63
Average Length of Stay (Days)									
Adult Medical-Surgical	3.7	4.5	0.82	3.7	1.02	3.5	1.07	5.4	0.69
Obstetrics	0.0	2.4	N/A	2.0	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	2.4	N/A	3.2	N/A	0.0	N/A
Total Hospital	4.6	4.9	0.94	4.2	1.08	4.4	1.03	7.6	0.60
Surgical Operations									
Inpatient	0	989	N/A	840	N/A	63	N/A	0	N/A
Outpatient	179	4,208	0.04	3,492	0.05	1,640	0.11	147	1.22
Inpatient as % of All Surgeries	0.0%	19.0%	N/A	19.4%	N/A	3.7%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	28,500	131,799	0.22	137,645	0.21	15,186	1.88	41,242	0.69
Emergency Visits	3,772	16,822	0.22	15,585	0.24	3,910	0.96	4,290	0.88
Full-Time Equivalents (FTEs)									
Administrators	0.0	17.5	N/A	13.0	N/A	1.9	N/A	0.0	N/A
Nurses, Licensed	33.5	232.9	0.14	152.9	0.22	31.3	1.07	33.7	0.99
Ancillary Nursing Personnel	21.6	42.6	0.51	23.1	0.93	6.3	3.43	24.6	0.88
All Other Personnel	112.1	453.0	0.25	424.9	0.26	60.7	1.85	84.7	1.32
Total FTEs	167.1	746.0	0.22	613.9	0.27	100.2	1.67	143.1	1.17
FTEs per 100 Patient Census (Adju	sted)								
Administrators	0.0	12.3	N/A	7.6	N/A	12.8	N/A	0.0	N/A
Nurses, Licensed	235.5	163.8	1.44	89.3	2.64	213.7	1.10	206.1	1.14
Ancillary Nursing Personnel	152.1	30.0	5.07	13.5	11.24	43.1	3.53	150.4	1.01
All Other Personnel	789.2	318.6	2.48	248.3	3.18	414.9	1.90	517.3	1.53
Total FTEs	1,176.8	524.6	2.24	358.8	3.28	684.6	1.72	873.8	1.35
Total Hospital:	Contract with:		Medi	care-certified S	wing Beds:		Newborn	Nursery:	
Beds Set Up & Staffed	18 Health Maintenance		Α	Average Beds Used Discharges		0	Bassi	nets	0
Discharges 19	97 Organization (HM0	O) Yes				100	Total	Total Births	
1 (° 1 D	^7	•		ı. T.D.		0.000		_	•

Discharges 197 Inpatient Days 897

Organization (HMO) Preferred Provider Organization (PPO)

Yes

Discharges Total Births 100 Inpatient Days 2,202 Newborn Days

152 Gundersen Tri-County Hospital and Clinics

Whitehall, WI 54773

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay
Inpatient Service Area	Service*	09/30/2023	Transfers**	of Care	Rate (%)	(Patients)	(Days)
General Medical-Surgical							_
Adult Medical-Surgical, Acute	1	18	179	667	10.2%	1.8	3.7
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	2	0	15	230	0.0%	0.6	15.3
Other inpatient	5	0	0	0	0.0%	0.0	0.0

^{* 1 =} Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	0	0	0.0	Surgical Personnel		0	2	0.6
Physicians & Dentists	0	0	0.0	Radiological Services Personnel		5	2	6.1
Medical & Dental Residents	0	0	0.0	Sonographers		0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists		0	1	8.0
Registered Nurses	20	23	29.5	Occupational Therapists		0	3	1.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	0	0.0
Licensed Practical Nurses	1	0	1.0	Physical Therapists		2	2	3.1
Ancillary Nursing Personnel	16	7	21.6	Physical Therapy Assistants/Aides		2	0	2.0
Medical Assistants	4	3	5.6	Recreational Therapists		1	2	2.4
Physician Assistants	3	1	3.0	Dietitians & Nutritionists		1	0	1.0
Nurse Practitioners	3	0	3.0	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		2	1	2.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		8	10	12.2
Health Info Mgmt-Administrators/Technicians	4	1	4.7	All Other Personnel		47	24	58.5
Pharmacy Personnel	1	3	2.3		Total	121	92	167.1
Clinical Laboratory Personnel	1	7	6.2					

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

152 Gundersen Tri-County Hospital and Clinics

Medicare \$24,559,016 51,4% 48,2% 1.07 47,0% 1.10 44,4% 1.16 49,2% 1.05 Medical Assistance \$34,559,016 51,4% 48,2% 1.02 10,2% 1.42 1.13% 1.02 14,2% 1.02 1.02% 1.41 1.16 44,4% 1.16 49,2% 1.05 1.06 1.06 1.00 1.0	Whitehall, WI 54773			All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022	
Bross Rovenue as % of Total Gross Patient Revenue Redicare \$24,559,918 51.4% 48.2% 1.07 47.0% 1.10 44.4% 1.16 49.2% 1.00 Medical Assistance \$32,450,918 51.4% 42.% 1.02 10.2% 14.2 14.1% 1.02 14.2% 1.02 10.2% 14.2 14.1% 1.02 14.2% 1.00 1.	Selected Financial Statistics		FY 2023	Value	Ratio		Ratio		Ratio	FY 2022	Ratio
Medical Assistance		Gross Patient Revenue									
Commercial \$13,815,895 \$28.9% \$32.4% 0.89 \$34.4% 0.84 \$37.2% 0.78 \$0.78 \$0.95 \$0.96 \$0.00	Medicare	\$24,550,918	51.4%	48.2%	1.07	47.0%	1.10	44.4%	1.16	49.2%	1.05
All Other \$2.440,285; 51% 5.2% 0.98 8.4% 0.61 4.3% 1.20 6.5% 0.76 Deductions as % of Total Gross Patient Revenue Medicare \$8,024,873; 16.8% 37.1% 0.45 34.0% 0.49 25.2% 0.67 18.3% 0.92 Medical Assistance \$4,788,264; 10.0% 11.2% 0.90 8.1% 1.23 10.0% 11.00 9.5% 1.00 Commercial \$5,330,370; 11.2% 14.9% 0.75 15.7% 0.71 12.1% 0.93 11.8% 0.94 Charity Care \$748,228; 1.6% 0.7% 2.15 1.1% 0.71 12.1% 0.93 11.8% 0.94 Charity Care \$549,090,63; 1.3% 3.1% 0.40 0.3% 0.53 0.8% 0.57 1.0% 0.44 All Other \$559,0963; 1.3% 3.1% 0.40 0.3% 0.20 3.5% 0.36 2.0% 0.62 Total Deductions \$19,717,574; 41.3% 67.9% 0.61 66.1% 0.63 51.9% 0.80 44.0% 0.94 Other Revenue as % of Total Revenue 5.4% 6.4% 0.84 22.5% 0.24 3.9% 1.36 4.4% 1.21 Expenses as % of Total Expenses 315,581,528; 48.5% 41.6% 1.17 54.1% 0.90 47.1% 1.03 57.4% 0.84 Supplies & Services \$12,486,214; 38.8% 52.7% 0.74 41.9% 0.93 43.9% 0.88 39.6% 0.98 Expenses \$4,099,542; 1.27% 5.7% 0.21 4.0% 0.93 4.39 0.88 39.6% 0.98 Expenses \$4,099,542; 1.27% 5.7% 0.21 4.0% 0.93 4.39 0.88 39.6% 0.98 Expenses \$1,099,542; 1.27% 5.7% 0.21 4.0% 0.93 4.39 0.88 39.6% 0.98 Expenses \$4,099,542; 1.27% 5.7% 0.21 4.0% 0.93 4.39 0.88 39.6% 0.98 Expenses \$4,099,542; 1.27% 5.7% 0.21 4.0% 0.93 4.39 0.88 39.6% 0.98 Expenses \$4,099,542; 1.27% 5.7% 0.21 4.0% 0.93 4.39 0.88 39.6% 0.98 Expenses \$4,099,542; 1.27% 5.7% 0.21 4.0% 0.93 4.39 0.88 39.6% 0.98 Expenses \$4,099,542; 1.27% 5.7% 0.24 4.1% 0.93 4.39 0.88 39.6% 0.98 Expenses \$4,099,542; 1.27% 5.7% 0.24 4.1% 0.93 4.39 0.88 39.6% 0.98 Expenses \$4,099,542; 1.27% 0.28 0.4% 0.4% 0.4% 0.4% 0.4% 0.4% 0.4% 0.4% 0.4% 0.4%	Medical Assistance	\$6,920,100	14.5%	14.2%	1.02	10.2%	1.42	14.1%	1.02	14.2%	1.02
Deductions as % of Total Gross Patient Revenue \$8,024,873 16,89% 37,19% 0.45 34,09% 0.49 25,29% 0.67 18,39% 0.99 0.99 0.99 0.95 1.00 0.95	Commercial	\$13,815,895	28.9%	32.4%	0.89	34.4%	0.84	37.2%	0.78	30.1%	0.96
Deductions as % of Total Gross Pationt Rovenue S.024.873 16.89% 37.19% 0.45 34.09% 0.49 25.29% 0.67 18.39% 0.92	All Other	\$2,440,285	5.1%	5.2%	0.98	8.4%	0.61	4.3%	1.20	6.5%	0.78
Medical Assistance	Deductions as % of Total Gro	ss Patient Revenue									
Commercial \$5,330,370 11,2% 14,9% 0.75 15,7% 0.71 12,1% 0.93 11,8% 0.94	Medicare	\$8,024,873	16.8%	37.1%	0.45	34.0%	0.49	25.2%	0.67	18.3%	0.92
Charity Care \$748,228 1.6% 0.7% 2.15 1.1% 1.45 0.3% 4.68 1.4% 1.16 Bad Debt \$22,776 0.5% 0.8% 0.56 0.9% 0.53 0.8% 0.57 1.0% 0.48 All Other \$599,063 1.3% 3.1% 0.40 6.3% 0.20 3.5% 0.36 2.0% 0.62 Total Deductions \$19,717,574 41.3% 67.9% 0.61 66.1% 0.63 51.9% 0.80 2.0% 0.62 Other Revenue & Net Gains or Losses 0.61 0.61 0.61 0.63 51.9% 0.80 44.0% 0.92 Other Revenue & No fiolal Revenue 5.4% 6.4% 0.84 22.5% 0.24 33.9% 1.36 4.4% 1.21 Net Gains/Losses as % of Total Expenses No fiolal Expense	Medical Assistance	\$4,788,264	10.0%	11.2%	0.90	8.1%	1.23	10.0%	1.00	9.5%	1.06
Bad Oebt	Commercial	\$5,330,370	11.2%	14.9%	0.75	15.7%	0.71	12.1%	0.93	11.8%	0.94
Bad Debt \$226,776 0.5% 0.8% 0.56 0.9% 0.53 0.8% 0.57 1.0% 0.44	Charity Care	\$748,228	1.6%	0.7%	2.15	1.1%	1.45	0.3%	4.68	1.4%	1.16
Total Deductions \$19,717.574¹ 41.3% 67.9% 0.61 66.1% 0.63 51.9% 0.80 44.0% 0.94		\$226,776	0.5%	0.8%	0.56	0.9%	0.53	0.8%	0.57	1.0%	0.48
Other Revenue & Net Gains or Losses 0.4% 0.84 0.84 0.2.5% 0.24 3.9% 1.36 4.4% 1.21	All Other	\$599,063	1.3%	3.1%	0.40	6.3%	0.20	3.5%	0.36	2.0%	0.62
Other Revenue as % of Total Revenue	Total Deductions	\$19,717,574	41.3%	67.9%	0.61	66.1%	0.63	51.9%	0.80	44.0%	0.94
Net Gains/Losses as % of Net Income N/A 11.1% N/A 110.0% N/A 5.4% N/A N/A N/A	Other Revenue & Net Gains of	or Losses									
Expenses as % of Total Expenses Salary Fringe Benefits \$15,581,528 48.5% 41.6% 1.17 54.1% 0.90 47.1% 1.03 57.4% 0.84 Supplies & Services \$12,486,214 38.8% 52.7% 0.74 41.9% 0.93 43.9% 0.88 39.6% 0.98 Capital Component \$4,089,542 12.7% 5.7% 2.21 4.0% 3.19 9.0% 1.42 3.0% 4.25 Escal Statistics Capital Net Income (%) -8.6% 6.4% N/A -0.2% 42.44 7.7% N/A -6.6% 1.31 Total Hospital Net Income (%) -8.6% 6.4% N/A 2.0% N/A 8.1% N/A -6.6% 1.31 N/A Return on Equity (%) -3.1% 3.1% N/A 1.6% N/A 8.5% N/A -2.5% 1.24 Average Payment Period 85.3 125.5 0.68 10.3 8.29 45.4 1.88 36.0 2.37 Average Payment Period 85.3 125.5 0.68 10.3 8.29 45.4 1.88 36.0 2.37 Average Payment Period 85.3 125.5 0.68 10.3 8.29 45.4 1.88 36.0 2.37 Average Payment Period 2.2 0.4 5.69 0.1 39.94 1.0 2.17 2.0 1.10 Times Interest Earned -79.6 12.0 N/A 1.6 0.8 0.57 1.0 0.43 0.4 1.12 0.12 0.4 0.17 0.50 0.24 0.4 0.30 0.5 0.24 0.4 0.50 0.50 0.24 0.4 0.50 0.50 0.24 0.50 0.50 0.24 0.50 0.50 0.24 0.50 0.50 0.24 0.50 0.50 0.24 0.50 0.50 0.24 0.50 0.50 0.24 0.50 0.50 0.24 0.50 0.50 0.24 0.50 0.50 0.24 0.50 0.50 0.24 0.50	Other Revenue as % of Total	al Revenue	5.4%	6.4%	0.84	22.5%	0.24	3.9%	1.36	4.4%	1.21
Salary Fringe Benefits \$15,581,528 48.5% 41.6% 1.17 54.1% 0.90 47.1% 1.03 57.4% 0.88 Supplies & Services \$12,486,214 38.8% 52.7% 0.74 41.9% 0.93 43.9% 0.88 39.6% 0.98 Capital Component \$4,089,542 12.7% 5.7% 2.21 4.0% 3.19 9.0% 1.42 3.0% 4.25 4.2	Net Gains/Losses as % of N	let Income	N/A	11.1%	N/A	110.0%	N/A	5.4%	N/A	N/A	N/A
Supplies & Services	Expenses as % of Total Expe	nses									
Capital Component \$4,089,542 12.7% 5.7% 2.21 4.0% 3.19 9.0% 1.42 3.0% 4.25	Salary/Fringe Benefits	\$15,581,528	48.5%	41.6%	1.17	54.1%	0.90	47.1%	1.03	57.4%	0.84
Piscal Statistics	Supplies & Services	\$12,486,214	38.8%	52.7%	0.74	41.9%	0.93	43.9%	0.88	39.6%	0.98
Operating Margin (%)	Capital Component	\$4,089,542	12.7%	5.7%	2.21	4.0%	3.19	9.0%	1.42	3.0%	4.25
Total Hospital Net Income (%)	Fiscal Statistics										
Return on Equity (%) Current Ratio 1.9 2.9 0.67 31.1 0.06 2.4 0.79 6.5 0.22 0.85.9 0.84 60.3 1.19 60.0 1.20 65.2 1.14 Average Payment Period 85.3 125.5 0.68 10.3 8.29 45.4 1.88 36.0 2.37 Equity Financing (%) 2.7 8% 57.8% 57.8% 0.48 87.7% 0.32 37.9% 0.73 31.7% 0.88 36.0 2.37 Equity Financing (%) 2.2 0.4 5.69 0.1 39.94 1.0 2.17 2.0 1.16 Times Interest Earned -79.6 12.0 N/A 12.7 N/A 7.3 N/A 4-6.0 1.73 Total Asset Turnover 0.5 0.4 1.06 0.8 0.57 1.0 0.43 0.4 1.12 Average Age of Plant (Years) 1.2 1.2 1.9 1.6 0.06 1.0 0.8 0.57 1.0 0.43 0.4 1.12 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	Operating Margin (%)		-8.6%	6.4%	N/A		42.44	7.7%	N/A	-6.6%	1.31
Current Ratio	Total Hospital Net Income (%)	-6.6%	7.1%	N/A	2.0%	N/A	8.1%	N/A	-6.0%	1.10
Days in Net Patient Accounts Receivable 72.0 85.9 0.84 60.3 1.19 60.0 1.20 63.2 1.14	Return on Equity (%)		-3.1%	3.1%	N/A	1.6%	N/A	8.5%	N/A	-2.5%	1.24
Average Payment Period	Current Ratio		1.9	2.9	0.67	31.1	0.06	2.4	0.79	6.5	0.29
Equity Financing (%) 27.8% 57.8% 0.48 87.7% 0.32 37.9% 0.73 31.7% 0.88	Days in Net Patient Account	ts Receivable		85.9	0.84	60.3	1.19	60.0	1.20	63.2	1.14
Long-Term Debt to Équity Ratio 2.2 0.4 5.69 0.1 39.94 1.0 2.17 2.0 1.10	Average Payment Period		85.3	125.5	0.68	10.3		45.4	1.88	36.0	2.37
Times Interest Earned	Equity Financing (%)		27.8%	57.8%	0.48	87.7%	0.32	37.9%	0.73	31.7%	0.88
Total Asset Turnover	Long-Term Debt to Equity R	atio	2.2	0.4	5.69	0.1	39.94	1.0	2.17	2.0	1.10
Average Age of Plant (Years) Increase (Decrease) Total Net Patient Revenue 14.2% 3.9% 3.60 Outpatient Gross Revenue (% of Total GPR) 82.7% 67.6% 1.22 82.8% 1.00 83.4% 0.99 83.9% 0.99 Net Revenue Statistics Inpatient Net Revenue per Discharge Inpatient Net Revenue per Day Outpatient Net Revenue per Day Selfor Spatient Revenue per Visit Selfor Spatient Revenue (GPR) Net Patient Revenue \$28,009,624 Plus Other Revenue \$28,009,624 Plus Other Revenue \$29,599,764 Land, Buildings & Equipment (Net) Non-Operating Gains/Losses 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10	Times Interest Earned		-79.6	12.0	N/A	12.7	N/A	7.3	N/A	-46.0	1.73
Increase (Decrease) Total Net Patient Revenue 14.2% 3.9% 3.60 -2.2% N/A 7.6% 1.88 4.0% 3.58	Total Asset Turnover			0.4			0.57		0.43	0.4	1.12
Outpatient Gross Revenue (% of Total GPR) 82.7% 67.6% 1.22 82.8% 1.00 83.4% 0.99 83.9% 0.99 Net Revenue Statistics Inpatient Net Revenue per Discharge \$22,211 \$19,469 1.14 \$19,060 1.17 \$20,257 1.10 \$20,214 1.10 Inpatient Net Revenue per Day \$2,106 \$3,859 0.55 \$4,078 0.52 \$3,306 0.64 \$2,053 1.03 Outpatient Net Revenue per Visit \$664 \$875 0.76 \$880 0.75 \$992 0.67 \$427 1.55 Income Statement Assets Liabilities & Fund Balances Gross Patient Revenue (GPR) \$47,727,198 Cash & Cash Equivalents \$8,113,730 Current Liabilities \$6,578,618 Less Deductions \$19,717,574 Net Patient Receivables \$5,522,315 Long-Term Debt \$40,561,241 Net Patient Revenue \$23,014 \$1,626,506 Other Liabilities \$8,580 Plus Other Revenue \$1,590,141 Land, Buildings & Equipment (Net) \$47,143,9	Average Age of Plant (Years	s)	1.2		0.06				0.21	20.7	0.06
Net Revenue Statistics	Increase (Decrease) Total N	let Patient Revenue		3.9%	3.60	-2.2%	N/A	7.6%	1.88	4.0%	3.58
Inpatient Net Revenue per Discharge \$22,211 \$19,469 1.14 \$19,060 1.17 \$20,257 1.10 \$20,214 1.10 Inpatient Net Revenue per Day Outpatient Net Revenue per Visit \$664 \$875 0.76 \$880 0.75 \$992 0.67 \$427 1.55 Income Statement Security Securi	Outpatient Gross Revenue ((% of Total GPR)	82.7%	67.6%	1.22	82.8%	1.00	83.4%	0.99	83.9%	0.99
Inpatient Net Revenue per Day Outpatient Net Revenue per Visit											
Outpatient Net Revenue per Visit \$664 \$875 0.76 \$880 0.75 \$992 0.67 \$427 1.55 Income Statement Gross Patient Revenue (GPR) \$47,727,198 Cash & Cash Equivalents \$8,113,730 Current Liabilities \$6,578,618 Less Deductions \$19,717,574 Net Patient Receivables \$5,522,315 Long-Term Debt \$40,561,241 Net Patient Revenue \$28,009,624 Other Receivables \$1,626,506 Other Liabilities \$88,580 Plus Other Revenue \$1,590,141 Subtotal \$47,128,439 Total Revenue \$29,599,764 Land, Buildings & Equipment (Net) \$47,143,956 Less Expenses \$32,157,284 Other Assets \$3,010,664 Unrestricted Fund Balance \$18,188,732 Non-Operating Gains/Losses \$560,043 Restricted Fund Balance \$18,188,732			' '			. ,				. ,	1.10
Income Statement Assets Liabilities & Fund Balances Gross Patient Revenue (GPR) \$47,727,198 Cash & Cash Equivalents \$8,113,730 Current Liabilities \$6,578,618 Less Deductions \$19,717,574 Net Patient Receivables \$5,522,315 Long-Term Debt \$40,561,241 Net Patient Revenue \$28,009,624 Other Receivables \$1,626,506 Other Liabilities \$88,580 Plus Other Revenue \$1,590,141 Subtotal \$47,228,439 Total Revenue \$29,599,764 Land, Buildings & Equipment (Net) \$47,143,956 Less Expenses \$32,157,284 Other Assets \$3,010,664 Unrestricted Fund Balance \$18,188,732 Non-Operating Gains/Losses \$560,043 Restricted Fund Balance \$18,188,732	•	,						· ·			1.03
Gross Patient Revenue (GPR) \$47,727,198 Cash & Cash Equivalents \$8,113,730 Current Liabilities \$6,578,618 Less Deductions \$19,717,574 Net Patient Receivables \$5,522,315 Long-Term Debt \$40,561,241 Net Patient Revenue \$28,009,624 Other Receivables \$1,626,506 Other Liabilities \$88,580 Plus Other Revenue \$1,590,141 Subtotal \$47,228,439 Total Revenue \$29,599,764 Land, Buildings & Equipment (Net) \$47,143,956 Less Expenses \$32,157,284 Other Assets \$3,010,664 Unrestricted Fund Balance \$18,188,732 Non-Operating Gains/Losses \$560,043 Restricted Fund Balance \$0	Outpatient Net Revenue per	r Visit	\$664	\$875	0.76	\$880	0.75	\$992	0.67	\$427	1.55
Less Deductions \$19,717,574 Net Patient Receivables \$5,522,315 Long-Term Debt \$40,561,241 Net Patient Revenue \$28,009,624 Other Receivables \$1,626,506 Other Liabilities \$88,580 Plus Other Revenue \$1,590,141 Subtotal \$47,228,439 Total Revenue \$29,599,764 Land, Buildings & Equipment (Net) \$47,143,956 Less Expenses \$32,157,284 Other Assets \$3,010,664 Unrestricted Fund Balance \$18,188,732 Non-Operating Gains/Losses \$560,043 Restricted Fund Balance \$0				As	sets		Liabilities & Fun			d Balances	
Net Patient Revenue \$28,009,624 Other Receivables \$1,626,506 Other Liabilities \$88,580 Plus Other Revenue \$1,590,141 Subtotal \$47,228,439 Total Revenue \$29,599,764 Land, Buildings & Equipment (Net) \$47,143,956 Unrestricted Fund Balance \$18,188,732 Non-Operating Gains/Losses \$560,043 Restricted Fund Balance \$0	Gross Patient Revenue (GPR)	\$47,727,198				\$8,113,730				\$6,578,618	
Plus Other Revenue \$1,590,141 \$47,228,439 Total Revenue \$29,599,764 Land, Buildings & Equipment (Net) \$47,143,956 Less Expenses \$32,157,284 Other Assets \$3,010,664 Unrestricted Fund Balance \$18,188,732 Non-Operating Gains/Losses \$560,043 Restricted Fund Balance \$0	Less Deductions		•			\$5,522,315				\$40,561,241	
Total Revenue \$29,599,764 Land, Buildings & Equipment (Net) \$47,143,956 Unrestricted Fund Balance \$18,188,732 Less Expenses \$32,157,284 Other Assets \$3,010,664 Unrestricted Fund Balance \$18,188,732 Non-Operating Gains/Losses \$560,043 Restricted Fund Balance \$0	Net Patient Revenue	\$28,009,624	•			\$1,626,506				\$88,580	
Less Expenses \$32,157,284 Other Assets \$3,010,664 Unrestricted Fund Balance \$18,188,732 Non-Operating Gains/Losses \$560,043 Restricted Fund Balance \$0	Plus Other Revenue	\$1,590,141					·			\$47,228,439	
Non-Operating Gains/Losses \$560,043 Restricted Fund Balance \$0		\$29,599,764	: Land, Build	ings & Equipmen	nt (Net)	\$47,143,956	:				
	Less Expenses					\$3,010,664	Unrestricted Fund Balance			\$18	3,188,732
Net Income -\$1,997,477 Total Assets \$65,417,171 Total Liabilities & Fund Balance \$65,417,171	Non-Operating Gains/Losses						Restricted Fund Balance				\$0
	Net Income	-\$1,997,477	Total Asset	S		\$65,417,171	Total	Liabilities & Fun	d Balance	\$65	5,417,171