

**153 ThedaCare Medical Center - Wild Rose**  
 Box 243, 601 Grove Avenue  
 Wild Rose, WI 54984  
 920-622-3257

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 Critical Access Hospital  
 Control: Other Not-For-Profit

County: Waushara  
 Analysis Area: Lake Winnebago (3)  
 Volume Group: 1

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 3		Volume Group 1		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	13.3%	61.5%	0.22	60.2%	0.22	13.7%	0.97	6.4%	2.08
Obstetrics	0.0%	41.1%	N/A	34.1%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	67.0%	N/A	39.5%	N/A	95.3%	N/A	0.0%	N/A
Total Hospital	13.9%	61.6%	0.23	57.4%	0.24	19.0%	0.73	6.6%	2.12
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	1.6	24.9	0.06	23.5	0.07	1.7	0.94	1.6	1.00
Obstetrics	0.0	5.0	N/A	4.7	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	0.5	N/A	0.3	N/A	0.0	N/A
Total Hospital	1.7	44.9	0.04	34.4	0.05	2.5	0.67	1.6	1.02
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.8	4.5	0.84	4.0	0.95	3.5	1.10	3.4	1.11
Obstetrics	0.0	2.4	N/A	2.4	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	3.3	N/A	3.2	N/A	0.0	N/A
Total Hospital	3.8	4.9	0.79	4.2	0.91	4.4	0.86	3.5	1.11
<b>Surgical Operations</b>									
Inpatient	0	989	N/A	966	N/A	63	N/A	0	N/A
Outpatient	109	4,208	0.03	5,983	0.02	1,640	0.07	83	1.31
Inpatient as % of All Surgeries	0.0%	19.0%	N/A	13.9%	N/A	3.7%	N/A	0.0%	N/A
<b>Outpatient Visits</b>									
Non-Emergency Visits	13,900	131,799	0.11	87,094	0.16	15,186	0.92	14,362	0.97
Emergency Visits	4,300	16,822	0.26	15,140	0.28	3,910	1.10	4,198	1.02
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	1.0	17.5	0.06	11.2	0.09	1.9	0.53	1.0	1.00
Nurses, Licensed	13.7	232.9	0.06	165.8	0.08	31.3	0.44	20.7	0.66
Ancillary Nursing Personnel	0.0	42.6	N/A	14.8	N/A	6.3	N/A	1.0	0.00
All Other Personnel	41.5	453.0	0.09	252.7	0.16	60.7	0.68	39.6	1.05
Total FTEs	56.2	746.0	0.08	444.5	0.13	100.2	0.56	62.3	0.90
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	10.3	12.3	0.84	9.5	1.09	12.8	0.80	10.2	1.01
Nurses, Licensed	141.1	163.8	0.86	140.0	1.01	213.7	0.66	212.1	0.67
Ancillary Nursing Personnel	0.0	30.0	N/A	12.5	N/A	43.1	N/A	10.2	0.00
All Other Personnel	427.5	318.6	1.34	213.4	2.00	414.9	1.03	405.8	1.05
Total FTEs	579.0	524.6	1.10	375.4	1.54	684.6	0.85	638.4	0.91

**Total Hospital:**

Beds Set Up & Staffed 12  
 Discharges 159  
 Inpatient Days 608

**Contract with:**

Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**

Average Beds Used 3  
 Discharges 69  
 Inpatient Days 903

**Newborn Nursery:**

Bassinets 0  
 Total Births 0  
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	12	152	581	13.3%	1.6	3.8
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	7	27	0.0%	0.1	3.9
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	3	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	3	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	5	2	5.2
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	1	1.1
Registered Nurses	11	6	13.2	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	1	0.5	Physical Therapists	1	0	1.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	11	6	13.5
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	10	9	13.6
Pharmacy Personnel	0	1	0.1				
Clinical Laboratory Personnel	6	0	6.0				
				<b>Total</b>	<b>47</b>	<b>26</b>	<b>56.2</b>

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$17,591,277	53.1%	48.2%	1.10	49.9%	1.07	44.4%	1.20	51.4%	1.03
Medical Assistance	\$5,131,805	15.5%	14.2%	1.09	11.2%	1.38	14.1%	1.10	15.5%	1.00
Commercial	\$9,568,470	28.9%	32.4%	0.89	35.7%	0.81	37.2%	0.78	30.4%	0.95
All Other	\$824,604	2.5%	5.2%	0.48	3.1%	0.79	4.3%	0.58	2.7%	0.92
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$10,084,731	30.5%	37.1%	0.82	36.8%	0.83	25.2%	1.21	29.3%	1.04
Medical Assistance	\$4,043,984	12.2%	11.2%	1.09	8.8%	1.39	10.0%	1.22	13.2%	0.93
Commercial	\$3,679,095	11.1%	14.9%	0.74	16.3%	0.68	12.1%	0.92	10.6%	1.05
Charity Care	\$223,148	0.7%	0.7%	0.92	0.8%	0.87	0.3%	2.01	0.8%	0.88
Bad Debt	\$753,652	2.3%	0.8%	2.69	0.7%	3.07	0.8%	2.73	3.0%	0.77
All Other	\$317,062	1.0%	3.1%	0.31	1.8%	0.54	3.5%	0.28	0.9%	1.01
Total Deductions	\$19,101,672	57.7%	67.9%	0.85	65.2%	0.88	51.9%	1.11	57.8%	1.00
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	0.3%	6.4%	0.05		2.4%	0.12	3.9%	0.08	4.9%	0.06
Net Gains/Losses as % of Net Income	0.0%	11.1%	N/A		16.2%	N/A	5.4%	N/A	0.0%	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$8,604,268	65.8%	41.6%	1.58	38.2%	1.72	47.1%	1.40	63.5%	1.04
Supplies & Services	\$3,890,366	29.7%	52.7%	0.56	56.2%	0.53	43.9%	0.68	32.1%	0.93
Capital Component	\$585,746	4.5%	5.7%	0.78	5.6%	0.79	9.0%	0.50	4.4%	1.02
<b>Fiscal Statistics</b>										
Operating Margin (%)		6.9%	6.4%	1.09	11.1%	0.63	7.7%	0.90	2.4%	2.91
Total Hospital Net Income (%)		6.9%	7.1%	0.98	13.0%	0.54	8.1%	0.85	2.4%	2.91
Return on Equity (%)		11.3%	3.1%	3.71	9.2%	1.23	8.5%	1.33	4.3%	2.63
Current Ratio		169.8	2.9	59.11	27.3	6.21	2.4	70.33	-17.7	N/A
Days in Net Patient Accounts Receivable		49.1	85.9	0.57	50.2	0.98	60.0	0.82	51.1	0.96
Average Payment Period		0.8	125.5	0.01	13.9	0.06	45.4	0.02	-6.2	N/A
Equity Financing (%)		100.1%	57.8%	1.73	94.3%	1.06	37.9%	2.64	103.4%	0.97
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.0	N/A	1.0	N/A	0.0	0.90
Times Interest Earned		0.0	12.0	N/A	761.1	N/A	7.3	N/A	0.0	N/A
Total Asset Turnover		1.6	0.4	3.82	0.7	2.34	1.0	1.56	1.8	0.91
Average Age of Plant (Years)		7.5	19.6	0.38	8.8	0.85	5.6	1.33	6.1	1.22
Increase (Decrease) Total Net Patient Revenue		8.8%	3.9%	2.22	5.6%	1.56	7.6%	1.16	0.7%	13.06
Outpatient Gross Revenue (% of Total GPR)		82.8%	67.6%	1.23	71.7%	1.16	83.4%	0.99	83.4%	0.99
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$10,287	\$19,469	0.53		\$13,116	0.78	\$20,257	0.51	\$8,674	1.19
Inpatient Net Revenue per Day	\$1,515	\$3,859	0.39		\$3,156	0.48	\$3,306	0.46	\$1,426	1.06
Outpatient Net Revenue per Visit	\$680	\$875	0.78		\$911	0.75	\$992	0.69	\$626	1.09

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$33,116,154	Cash & Cash Equivalents	\$2,886,610	Current Liabilities	\$29,254
Less Deductions	\$19,101,672	Net Patient Receivables	\$1,884,340	Long-Term Debt	-\$37,873
Net Patient Revenue	\$14,014,482	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$41,708			Subtotal	-\$8,619
Total Revenue	\$14,056,190	Land, Buildings & Equipment (Net)	\$3,634,147	Unrestricted Fund Balance	\$8,609,856
Less Expenses	\$13,080,380	Other Assets	\$196,138	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$8,601,237
Net Income	\$975,810	Total Assets	\$8,601,235		