

**156 Howard Young Medical Center**  
 240 Maple Street, PO Box 470  
 Woodruff, WI 54568  
 715-356-8000

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Oneida  
 Analysis Area: North Central (6)  
 Volume Group: 2

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 6		Volume Group 2		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
<b>Occupancy Rate (%)</b>										
Adult Medical-Surgical	65.9%	61.5%	1.07	56.9%	1.16	19.5%	3.38	28.6%	2.30	
Obstetrics	0.0%	41.1%	N/A	33.7%	N/A	12.6%	N/A	0.0%	N/A	
Pediatrics	0.0%	67.0%	N/A	64.1%	N/A	0.0%	N/A	0.0%	N/A	
Total Hospital	70.7%	61.6%	1.15	51.1%	1.39	19.6%	3.60	33.8%	2.10	
<b>Average Census (Patients)</b>										
Adult Medical-Surgical	7.9	24.9	0.32	14.9	0.53	2.6	3.06	9.2	0.86	
Obstetrics	0.0	5.0	N/A	3.0	N/A	0.5	N/A	0.0	N/A	
Pediatrics	0.0	1.7	N/A	2.6	N/A	0.0	N/A	0.0	N/A	
Total Hospital	12.0	44.9	0.27	28.6	0.42	2.9	4.17	14.2	0.85	
<b>Average Length of Stay (Days)</b>										
Adult Medical-Surgical	4.6	4.5	1.01	4.7	0.99	3.6	1.26	4.5	1.01	
Obstetrics	0.0	2.4	N/A	2.4	N/A	1.8	N/A	0.0	N/A	
Pediatrics	0.0	3.8	N/A	4.1	N/A	0.0	N/A	0.0	N/A	
Total Hospital	4.7	4.9	0.98	4.1	1.14	3.2	1.47	5.3	0.89	
<b>Surgical Operations</b>										
Inpatient	25	989	0.03	1,050	0.02	169	0.15	72	0.35	
Outpatient	513	4,208	0.12	4,075	0.13	1,744	0.29	660	0.78	
Inpatient as % of All Surgeries	4.6%	19.0%	0.24	20.5%	0.23	8.9%	0.53	9.8%	0.47	
<b>Outpatient Visits</b>										
Non-Emergency Visits	32,629	131,799	0.25	89,194	0.37	28,500	1.14	23,305	1.40	
Emergency Visits	4,824	16,822	0.29	12,167	0.40	5,439	0.89	5,997	0.80	
<b>Full-Time Equivalents (FTEs)</b>										
Administrators	8.7	17.5	0.50	21.2	0.41	5.9	1.48	6.0	1.45	
Nurses, Licensed	47.0	232.9	0.20	219.5	0.21	39.4	1.19	60.6	0.78	
Ancillary Nursing Personnel	5.6	42.6	0.13	62.9	0.09	6.0	0.94	7.7	0.73	
All Other Personnel	81.9	453.0	0.18	424.5	0.19	78.1	1.05	88.1	0.93	
Total FTEs	143.3	746.0	0.19	728.1	0.20	129.4	1.11	162.3	0.88	
<b>FTEs per 100 Patient Census (Adjusted)</b>										
Administrators	24.7	12.3	2.01	16.3	1.52	29.9	0.83	17.6	1.41	
Nurses, Licensed	133.8	163.8	0.82	168.3	0.80	199.9	0.67	177.3	0.75	
Ancillary Nursing Personnel	16.0	30.0	0.53	48.2	0.33	30.4	0.53	22.5	0.71	
All Other Personnel	233.0	318.6	0.73	325.5	0.72	396.6	0.59	257.6	0.90	
Total FTEs	407.5	524.6	0.78	558.3	0.73	656.8	0.62	474.9	0.86	

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	17	Health Maintenance		Average Beds Used	0	Bassinets	0
Discharges	925	Organization (HMO)	Yes	Discharges	0	Total Births	0
Inpatient Days	4,390	Preferred Provider		Inpatient Days	0	Newborn Days	0
		Organization (PPO)	Yes				

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	12	629	2,887	65.9%	7.9	4.6
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	3	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	3	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	5	297	1,503	82.4%	4.1	5.1
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	11	8.7	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	5	4	7.9
Medical & Dental Residents	0	0	0.0	Sonographers	1	3	1.7
Dental Hygienists	0	0	0.0	Respiratory Therapists	5	3	5.8
Registered Nurses	27	33	46.0	Occupational Therapists	2	3	4.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.1
Licensed Practical Nurses	1	0	1.0	Physical Therapists	3	3	4.0
Ancillary Nursing Personnel	4	2	5.6	Physical Therapy Assistants/Aides	1	1	1.6
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	4	1	4.5
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	3	4	5.3
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	27	12	31.5
Pharmacy Personnel	6	7	8.3				
Clinical Laboratory Personnel	6	3	7.1				
				<b>Total</b>	<b>98</b>	<b>91</b>	<b>143.3</b>

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$44,855,607	55.9%	48.2%	1.16	51.9%	1.08	47.8%	1.17	56.9%	0.98
Medical Assistance	\$12,778,230	15.9%	14.2%	1.12	13.6%	1.17	12.9%	1.24	15.9%	1.00
Commercial	\$18,263,476	22.8%	32.4%	0.70	28.8%	0.79	35.2%	0.65	21.6%	1.05
All Other	\$4,276,748	5.3%	5.2%	1.02	5.7%	0.93	4.2%	1.27	5.6%	0.95
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$32,916,243	41.1%	37.1%	1.11	38.3%	1.07	28.9%	1.42	39.5%	1.04
Medical Assistance	\$10,550,717	13.2%	11.2%	1.18	10.8%	1.22	8.0%	1.64	12.3%	1.07
Commercial	\$6,175,082	7.7%	14.9%	0.52	10.2%	0.76	13.7%	0.56	6.9%	1.12
Charity Care	\$517,977	0.6%	0.7%	0.89	0.5%	1.34	0.6%	1.14	1.0%	0.63
Bad Debt	\$92,005	0.1%	0.8%	0.14	0.7%	0.17	0.8%	0.14	1.1%	0.11
All Other	\$3,402,324	4.2%	3.1%	1.36	3.7%	1.14	5.2%	0.81	3.8%	1.11
Total Deductions	\$53,654,348	66.9%	67.9%	0.99	64.1%	1.04	57.3%	1.17	64.6%	1.04
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		5.4%	6.4%	0.85	3.3%	1.65	2.9%	1.84	19.6%	0.28
Net Gains/Losses as % of Net Income		N/A	11.1%	N/A	43.0%	N/A	7.9%	N/A	N/A	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$17,548,296	47.6%	41.6%	1.14	38.8%	1.22	41.9%	1.13	46.5%	1.02
Supplies & Services	\$16,236,154	44.0%	52.7%	0.84	56.2%	0.78	51.7%	0.85	45.4%	0.97
Capital Component	\$3,115,000	8.4%	5.7%	1.47	4.9%	1.72	6.4%	1.32	8.1%	1.05
<b>Fiscal Statistics</b>										
Operating Margin (%)		-31.6%	6.4%	N/A	1.4%	N/A	12.9%	N/A	-20.4%	1.55
Total Hospital Net Income (%)		-20.0%	7.1%	N/A	2.5%	N/A	13.9%	N/A	-11.3%	1.77
Return on Equity (%)		-7.3%	3.1%	N/A	0.6%	N/A	1.2%	N/A	-5.1%	1.43
Current Ratio		2.6	2.9	0.91	1.0	2.51	1.0	2.64	1.8	1.45
Days in Net Patient Accounts Receivable		57.4	85.9	0.67	174.2	0.33	442.3	0.13	54.5	1.05
Average Payment Period		23.0	125.5	0.18	378.0	0.06	1183.6	0.02	35.9	0.64
Equity Financing (%)		75.8%	57.8%	1.31	34.7%	2.18	33.2%	2.28	73.8%	1.03
Long-Term Debt to Equity Ratio		0.3	0.4	0.71	1.1	0.24	1.2	0.24	0.3	0.95
Times Interest Earned		-10.5	12.0	N/A	5.7	N/A	46.5	N/A	-10.5	1.00
Total Asset Turnover		0.3	0.4	0.78	0.2	1.50	0.1	3.97	0.4	0.80
Average Age of Plant (Years)		1.9	19.6	0.10	39.8	0.05	99.6	0.02	0.9	2.08
Increase (Decrease) Total Net Patient Revenue		-4.2%	3.9%	N/A	3.0%	N/A	20.1%	N/A	-2.8%	1.50
Outpatient Gross Revenue (% of Total GPR)		65.8%	67.6%	0.97	73.4%	0.90	85.5%	0.77	58.5%	1.12
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge		\$8,213	\$19,469	0.42	\$16,243	0.51	\$16,973	0.48	\$11,094	0.74
Inpatient Net Revenue per Day		\$1,731	\$3,859	0.45	\$3,215	0.54	\$3,576	0.48	\$2,086	0.83
Outpatient Net Revenue per Visit		\$508	\$875	0.58	\$1,234	0.41	\$948	0.54	\$605	0.84

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$80,174,060	Cash & Cash Equivalents	\$24,444	Current Liabilities	\$2,172,713
Less Deductions	\$53,654,348	Net Patient Receivables	\$4,172,190	Long-Term Debt	\$17,704,323
Net Patient Revenue	\$26,519,712	Other Receivables	\$360,864	Other Liabilities	\$581,286
Plus Other Revenue	\$1,518,758			Subtotal	\$20,458,322
Total Revenue	\$28,038,472	Land, Buildings & Equipment (Net)	\$22,956,237	Unrestricted Fund Balance	\$64,028,264
Less Expenses	\$36,899,450	Other Assets	\$56,972,850	Restricted Fund Balance	\$55,804,678
Non-Operating Gains/Losses	\$2,711,801			Total Liabilities & Fund Balance	\$84,486,586
Net Income	-\$6,149,177	Total Assets	\$84,486,585		