

306 Bellin Health Oconto Hospital
 820 Arbutus Avenue
 Oconto, WI 54153
 920-835-1100

Fiscal Year: 10/01 to 09/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Oconto
 Analysis Area: Northeastern (4)
 Volume Group: 4

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 4		Volume Group 4		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	6.3%	61.5%	0.10	54.9%	0.11	42.9%	0.15	5.6%	1.12
Obstetrics	0.0%	41.1%	N/A	36.7%	N/A	20.5%	N/A	0.0%	N/A
Pediatrics	0.0%	67.0%	N/A	19.4%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	6.3%	61.6%	0.10	53.2%	0.12	39.2%	0.16	5.6%	1.12
Average Census (Patients)									
Adult Medical-Surgical	0.6	24.9	0.03	24.8	0.03	9.2	0.07	0.6	1.12
Obstetrics	0.0	5.0	N/A	4.3	N/A	1.1	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	0.4	N/A	0.0	N/A	0.0	N/A
Total Hospital	0.6	44.9	0.01	44.4	0.01	12.6	0.05	0.6	1.12
Average Length of Stay (Days)									
Adult Medical-Surgical	2.9	4.5	0.65	4.0	0.73	3.7	0.78	3.6	0.82
Obstetrics	0.0	2.4	N/A	2.4	N/A	2.0	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	2.9	N/A	2.0	N/A	0.0	N/A
Total Hospital	2.9	4.9	0.60	4.3	0.69	3.8	0.78	3.6	0.82
Surgical Operations									
Inpatient	6	989	0.01	829	0.01	224	0.03	4	1.50
Outpatient	1,325	4,208	0.31	6,019	0.22	2,033	0.65	1,218	1.09
Inpatient as % of All Surgeries	0.5%	19.0%	0.02	12.1%	0.04	9.9%	0.05	0.3%	1.38
Outpatient Visits									
Non-Emergency Visits	21,265	131,799	0.16	197,548	0.11	77,115	0.28	18,889	1.13
Emergency Visits	3,386	16,822	0.20	18,660	0.18	11,550	0.29	2,912	1.16
Full-Time Equivalents (FTEs)									
Administrators	5.0	17.5	0.29	19.4	0.26	10.6	0.47	5.0	1.00
Nurses, Licensed	128.1	232.9	0.55	276.2	0.46	97.4	1.32	129.2	0.99
Ancillary Nursing Personnel	5.3	42.6	0.12	44.0	0.12	15.0	0.35	5.4	0.98
All Other Personnel	179.7	453.0	0.40	479.5	0.37	210.0	0.86	185.9	0.97
Total FTEs	318.1	746.0	0.43	819.1	0.39	333.0	0.96	325.6	0.98
FTEs per 100 Patient Census (Adjusted)									
Administrators	11.2	12.3	0.91	10.2	1.10	15.0	0.74	13.7	0.81
Nurses, Licensed	285.7	163.8	1.74	144.4	1.98	138.1	2.07	354.9	0.81
Ancillary Nursing Personnel	11.8	30.0	0.39	23.0	0.51	21.2	0.56	14.9	0.79
All Other Personnel	400.8	318.6	1.26	250.7	1.60	297.9	1.35	510.9	0.78
Total FTEs	709.5	524.6	1.35	428.2	1.66	472.2	1.50	894.4	0.79

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	10	Health Maintenance		Average Beds Used	7	Bassinets	0
Discharges	78	Organization (HMO)	Yes	Discharges	73	Total Births	0
Inpatient Days	229	Preferred Provider		Inpatient Days	1,478	Newborn Days	0
		Organization (PPO)	Yes				

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	2	10	78	229	6.3%	0.6	2.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	4	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	7	3	7.8
Physicians & Dentists	15	20	20.5	Radiological Services Personnel	14	4	14.7
Medical & Dental Residents	0	0	0.0	Sonographers	4	3	5.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	53	38	67.1	Occupational Therapists	0	4	0.3
Certified Nurse Midwives	0	1	0.3	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	26	24	34.0	Physical Therapists	1	10	1.8
Ancillary Nursing Personnel	3	7	5.3	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	14	14	19.5	Recreational Therapists	0	0	0.0
Physician Assistants	8	11	10.5	Dietitians & Nutritionists	0	3	0.8
Nurse Practitioners	23	13	26.9	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	0	2.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	19	23	27.3
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	44	16	51.9
Pharmacy Personnel	4	3	4.7				
Clinical Laboratory Personnel	9	7	12.0				
				Total	252	204	318.1

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
Selected Financial Statistics			FY 2023	Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$92,043,315	46.1%	48.2%	0.96	48.2%	0.96	47.9%	0.96	46.3%	1.00	
Medical Assistance	\$25,905,860	13.0%	14.2%	0.91	12.5%	1.04	13.8%	0.94	11.7%	1.11	
Commercial	\$72,103,293	36.1%	32.4%	1.11	33.9%	1.07	33.5%	1.08	37.2%	0.97	
All Other	\$9,736,906	4.9%	5.2%	0.93	5.4%	0.89	4.8%	1.02	4.9%	1.00	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$59,987,582	30.0%	37.1%	0.81	37.4%	0.80	33.7%	0.89	30.2%	0.99	
Medical Assistance	\$18,249,624	9.1%	11.2%	0.82	10.1%	0.90	10.5%	0.87	7.6%	1.20	
Commercial	\$25,658,099	12.8%	14.9%	0.86	15.8%	0.81	14.1%	0.91	13.1%	0.98	
Charity Care	\$1,306,036	0.7%	0.7%	0.90	0.5%	1.23	0.6%	1.07	1.2%	0.56	
Bad Debt	\$2,255,748	1.1%	0.8%	1.33	0.8%	1.45	1.0%	1.09	1.1%	1.05	
All Other	\$6,039,126	3.0%	3.1%	0.97	3.5%	0.86	2.9%	1.03	2.8%	1.08	
Total Deductions	\$113,496,215	56.8%	67.9%	0.84	68.2%	0.83	62.8%	0.90	56.0%	1.01	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		5.3%	6.4%	0.83	3.6%	1.47	6.2%	0.85	4.1%	1.29	
Net Gains/Losses as % of Net Income		N/A	11.1%	N/A	14.6%	N/A	28.7%	N/A	0.0%	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$40,206,009	49.0%	41.6%	1.18	43.1%	1.14	47.2%	1.04	48.2%	1.02	
Supplies & Services	\$33,536,375	40.9%	52.7%	0.78	50.8%	0.81	46.1%	0.89	40.1%	1.02	
Capital Component	\$8,318,051	10.1%	5.7%	1.76	6.2%	1.64	6.7%	1.52	11.7%	0.87	
Fiscal Statistics											
Operating Margin (%)		10.0%	6.4%	1.57	10.1%	0.99	6.7%	1.50	5.0%	1.98	
Total Hospital Net Income (%)		10.0%	7.1%	1.40	11.6%	0.86	9.1%	1.10	5.0%	1.98	
Return on Equity (%)		17.6%	3.1%	5.77	7.9%	2.23	4.6%	3.83	7.3%	2.41	
Current Ratio		3.8	2.9	1.33	6.2	0.62	14.3	0.27	2.5	1.55	
Days in Net Patient Accounts Receivable		39.2	85.9	0.46	54.4	0.72	49.3	0.80	40.9	0.96	
Average Payment Period		23.7	125.5	0.19	44.2	0.54	35.0	0.68	42.9	0.55	
Equity Financing (%)		46.3%	57.8%	0.80	79.9%	0.58	57.4%	0.81	25.3%	1.83	
Long-Term Debt to Equity Ratio		0.7	0.4	1.69	0.1	4.52	0.1	5.18	1.7	0.39	
Times Interest Earned		8.7	12.0	0.73	18.0	0.49	16.7	0.52	3.5	2.50	
Total Asset Turnover		1.8	0.4	4.14	0.7	2.65	0.5	3.59	1.4	1.22	
Average Age of Plant (Years)		8.0	19.6	0.41	11.5	0.70	11.3	0.71	6.5	1.24	
Increase (Decrease) Total Net Patient Revenue		7.3%	3.9%	1.85	3.8%	1.94	3.0%	2.46	-2.7%	N/A	
Outpatient Gross Revenue (% of Total GPR)		98.1%	67.6%	1.45	75.5%	1.30	82.2%	1.19	98.3%	1.00	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge		\$10,538	\$19,469	0.54	\$14,714	0.72	\$12,086	0.87	\$19,731	0.53	
Inpatient Net Revenue per Day		\$874	\$3,859	0.23	\$3,218	0.27	\$3,093	0.28	\$1,676	0.52	
Outpatient Net Revenue per Visit		\$3,523	\$875	4.03	\$732	4.82	\$740	4.76	\$3,643	0.97	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$199,789,375	Cash & Cash Equivalents	\$5,377,018	Current Liabilities	\$5,049,937
Less Deductions	\$113,496,215	Net Patient Receivables	\$9,278,660	Long-Term Debt	\$15,837,833
Net Patient Revenue	\$86,293,160	Other Receivables	\$3,071,801	Other Liabilities	\$6,757,365
Plus Other Revenue	\$4,857,804			Subtotal	\$27,645,135
Total Revenue	\$91,150,962	Land, Buildings & Equipment (Net)	\$20,978,904	Unrestricted Fund Balance	\$23,874,998
Less Expenses	\$82,060,435	Other Assets	\$12,813,750	Restricted Fund Balance	\$947,929
Non-Operating Gains/Losses	-\$82			Total Liabilities & Fund Balance	\$51,520,133
Net Income	\$9,090,445	Total Assets	\$51,520,133		