

314 Aurora Medical Center - Summit
 36500 Aurora Drive
 Summit, WI 53066
 262-560-6151

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group: 6

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 2A		Volume Group 6		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	54.9%	61.5%	0.89	63.8%	0.86	62.5%	0.88	73.6%	0.75
Obstetrics	30.7%	41.1%	0.75	44.7%	0.08	35.5%	0.87	31.6%	0.97
Pediatrics	0.0%	67.0%	N/A	0.0%	N/A	90.3%	N/A	0.0%	N/A
Total Hospital	50.8%	61.6%	0.82	63.4%	0.80	61.3%	0.83	62.7%	0.81
Average Census (Patients)									
Adult Medical-Surgical	41.8	24.9	1.68	22.9	1.82	27.9	1.50	42.7	0.98
Obstetrics	3.7	5.0	0.74	5.1	0.73	4.2	0.88	3.8	0.97
Pediatrics	0.0	1.7	N/A	0.0	N/A	3.6	N/A	0.0	N/A
Total Hospital	59.4	44.9	1.32	42.7	1.39	54.3	1.09	62.0	0.96
Average Length of Stay (Days)									
Adult Medical-Surgical	4.0	4.5	0.87	4.3	0.91	4.4	0.89	4.7	0.85
Obstetrics	2.2	2.4	0.91	2.3	0.95	2.4	0.92	2.1	1.05
Pediatrics	0.0	3.8	N/A	0.0	N/A	3.4	N/A	0.0	N/A
Total Hospital	4.4	4.9	0.90	4.5	0.98	4.7	0.93	4.7	0.93
Surgical Operations									
Inpatient	1,393	989	1.41	1,038	1.34	1,120	1.24	1,306	1.07
Outpatient	5,138	4,208	1.22	4,019	1.28	5,321	0.97	4,844	1.06
Inpatient as % of All Surgeries	21.3%	19.0%	1.12	20.5%	1.04	17.4%	1.23	21.2%	1.00
Outpatient Visits									
Non-Emergency Visits	111,001	131,799	0.84	117,094	0.95	201,183	0.55	104,778	1.06
Emergency Visits	19,220	16,822	1.14	18,746	1.03	23,507	0.82	18,299	1.05
Full-Time Equivalents (FTEs)									
Administrators	12.0	17.5	0.69	14.2	0.85	18.1	0.66	13.0	0.92
Nurses, Licensed	358.1	232.9	1.54	188.0	1.91	312.2	1.15	316.8	1.13
Ancillary Nursing Personnel	83.5	42.6	1.96	37.4	2.23	44.9	1.86	75.1	1.11
All Other Personnel	722.9	453.0	1.60	333.2	2.17	592.5	1.22	712.2	1.02
Total FTEs	1,176.6	746.0	1.58	572.8	2.05	967.7	1.22	1,117.0	1.05
FTEs per 100 Patient Census (Adjusted)									
Administrators	7.4	12.3	0.60	10.1	0.73	9.7	0.76	7.0	1.06
Nurses, Licensed	220.8	163.8	1.35	134.3	1.64	167.7	1.32	169.7	1.30
Ancillary Nursing Personnel	51.5	30.0	1.72	26.7	1.93	24.1	2.14	40.2	1.28
All Other Personnel	445.7	318.6	1.40	238.0	1.87	318.3	1.40	381.5	1.17
Total FTEs	725.3	524.6	1.38	409.2	1.77	519.9	1.40	598.3	1.21

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	117	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	14
Discharges	4,951	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	503
Inpatient Days	21,683			Inpatient Days	0	Newborn Days	884

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	76	3,846	15,242	54.9%	41.8	4.0
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	8	125	1,355	46.4%	3.7	10.8
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	1	0	39	90	0.0%	0.2	2.3
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	12	611	1,346	30.7%	3.7	2.2
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	14	322	3,019	59.1%	8.3	9.4
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	7	61	631	24.7%	1.7	10.3
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	12	0	12.0	Surgical Personnel	28	8	31.2
Physicians & Dentists	87	30	101.6	Radiological Services Personnel	42	29	58.0
Medical & Dental Residents	0	0	0.0	Sonographers	8	7	12.5
Dental Hygienists	0	0	0.0	Respiratory Therapists	8	12	12.8
Registered Nurses	249	142	316.8	Occupational Therapists	4	15	9.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	16	7	19.0	Physical Therapists	18	18	25.0
Ancillary Nursing Personnel	40	97	83.5	Physical Therapy Assistants/Aides	3	3	3.3
Medical Assistants	40	17	48.8	Recreational Therapists	0	0	0.0
Physician Assistants	19	7	22.1	Dietitians & Nutritionists	4	0	4.0
Nurse Practitioners	15	9	19.4	Psychologists	2	0	2.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	6	4	6.0
Clinical Nurse Specialists	3	0	3.0	All Other Health Professionals	74	31	86.4
Health Info Mgmt-Administrators/Technicians	31	10	38.5	All Other Personnel	174	81	205.8
Pharmacy Personnel	20	11	20.7				
Clinical Laboratory Personnel	26	14	35.0				
				Total	929	552	1,176.6

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	2A Value	Ratio	6 Value	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$336,437,903	51.0%	48.2%	1.06	53.0%	0.96	44.9%	1.14	50.4%	1.01
Medical Assistance	\$53,025,209	8.0%	14.2%	0.57	11.4%	0.71	18.0%	0.45	8.0%	1.01
Commercial	\$243,857,757	37.0%	32.4%	1.14	32.8%	1.13	32.5%	1.14	37.5%	0.99
All Other	\$26,450,779	4.0%	5.2%	0.77	2.8%	1.44	4.6%	0.88	4.1%	0.98
Deductions as % of Total Gross Patient Revenue										
Medicare	\$270,957,142	41.1%	37.1%	1.11	43.5%	0.94	35.8%	1.15	40.2%	1.02
Medical Assistance	\$44,035,466	6.7%	11.2%	0.60	9.4%	0.71	14.0%	0.48	6.6%	1.02
Commercial	\$110,457,837	16.7%	14.9%	1.12	15.9%	1.06	13.9%	1.21	16.4%	1.02
Charity Care	\$3,888,547	0.6%	0.7%	0.81	0.8%	0.72	0.5%	1.11	0.7%	0.79
Bad Debt	\$4,660,822	0.7%	0.8%	0.83	0.9%	0.79	0.8%	0.85	0.8%	0.91
All Other	\$14,396,897	2.2%	3.1%	0.70	1.8%	1.24	2.9%	0.76	2.3%	0.96
Total Deductions	\$448,396,711	68.0%	67.9%	1.00	72.2%	0.94	67.9%	1.00	67.0%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.3%	6.4%	0.20	4.3%	0.30	6.1%	0.21	0.5%	2.33
Net Gains/Losses as % of Net Income		0.1%	11.1%	0.01	N/A	N/A	10.0%	0.01	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$65,921,800	38.7%	41.6%	0.93	38.8%	1.00	43.9%	0.88	37.7%	1.03
Supplies & Services	\$84,420,136	49.5%	52.7%	0.94	53.3%	0.93	49.1%	1.01	50.4%	0.98
Capital Component	\$20,158,991	11.8%	5.7%	2.06	7.9%	1.49	6.9%	1.71	12.0%	0.99
Fiscal Statistics										
Operating Margin (%)		20.4%	6.4%	3.20	9.2%	2.22	7.1%	2.87	17.5%	1.16
Total Hospital Net Income (%)		20.4%	7.1%	2.87	8.1%	2.51	7.8%	2.60	17.5%	1.16
Return on Equity (%)		7.7%	3.1%	2.50	4.9%	1.56	2.1%	3.65	6.2%	1.24
Current Ratio		36.2	2.9	12.61	12.4	2.93	2.2	16.41	32.3	1.12
Days in Net Patient Accounts Receivable		47.3	85.9	0.55	50.4	0.94	119.9	0.39	50.2	0.94
Average Payment Period		25.8	125.5	0.21	31.3	0.82	229.7	0.11	29.0	0.89
Equity Financing (%)		97.9%	57.8%	1.70	85.9%	1.14	53.3%	1.84	95.0%	1.03
Long-Term Debt to Equity Ratio		0.0	0.4	0.00	0.1	0.02	0.5	0.00	0.0	0.76
Times Interest Earned		8.2	12.0	0.68	8.8	0.93	9.1	0.90	6.6	1.25
Total Asset Turnover		0.4	0.4	0.88	0.6	0.62	0.3	1.41	0.4	1.07
Average Age of Plant (Years)		7.0	19.6	0.36	11.9	0.59	25.3	0.28	7.0	1.00
Increase (Decrease) Total Net Patient Revenue		5.6%	3.9%	1.42	0.8%	6.69	4.1%	1.36	1.3%	4.27
Outpatient Gross Revenue (% of Total GPR)		65.9%	67.6%	0.97	68.7%	0.96	71.5%	0.92	65.3%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$16,186	\$19,469	0.83	\$14,690	1.10	\$18,306	0.88	\$16,224	1.00
Inpatient Net Revenue per Day		\$3,967	\$3,859	1.03	\$3,206	1.24	\$3,976	1.00	\$3,287	1.21
Outpatient Net Revenue per Visit		\$1,044	\$875	1.19	\$746	1.40	\$752	1.39	\$1,034	1.01

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$659,771,648	Cash & Cash Equivalents	\$368,745,373	Current Liabilities	\$11,113,975
Less Deductions	\$448,396,711	Net Patient Receivables	\$27,404,190	Long-Term Debt	\$490,490
Net Patient Revenue	\$211,374,937	Other Receivables	\$81,372	Other Liabilities	\$130,156
Plus Other Revenue	\$2,719,260			Subtotal	\$11,734,621
Total Revenue	\$214,094,198	Land, Buildings & Equipment (Net)	\$166,861,309	Unrestricted Fund Balance	\$557,768,939
Less Expenses	\$170,500,927	Other Assets	\$6,411,314	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$37,610			Total Liabilities & Fund Balance	\$569,503,560
Net Income	\$43,630,881	Total Assets	\$569,503,558		