

326 Froedtert Community Hospital - Pewaukee
 209 Pewaukee Road
 Pewaukee, WI 53072
 262-956-6150

Fiscal Year: 07/01 to 06/30
 Type: **GMS**
 General Medical & Surgical
 Control: **Other Not-For-Profit**

County: **Waukesha**
 Analysis Area: **Southeastern (2A)**
 Volume Group: **1**

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 2A		Volume Group 1		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
Occupancy Rate (%)										
Adult Medical-Surgical	8.4%	61.5%	0.14	63.8%	0.13	13.7%	0.62	3.8%	2.24	
Obstetrics	0.0%	41.1%	N/A	44.7%	N/A	0.0%	N/A	0.0%	N/A	
Pediatrics	0.0%	67.0%	N/A	0.0%	N/A	95.3%	N/A	0.0%	N/A	
Total Hospital	8.4%	61.6%	0.14	63.4%	0.13	19.0%	0.44	3.8%	2.24	
Average Census (Patients)										
Adult Medical-Surgical	0.3	24.9	0.01	22.9	0.01	1.7	0.20	0.3	1.12	
Obstetrics	0.0	5.0	N/A	5.1	N/A	0.0	N/A	0.0	N/A	
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.3	N/A	0.0	N/A	
Total Hospital	0.3	44.9	0.01	42.7	0.01	2.5	0.14	0.3	1.12	
Average Length of Stay (Days)										
Adult Medical-Surgical	2.0	4.5	0.44	4.3	0.46	3.5	0.57	1.9	1.03	
Obstetrics	0.0	2.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A	
Pediatrics	0.0	3.8	N/A	0.0	N/A	3.2	N/A	0.0	N/A	
Total Hospital	2.0	4.9	0.41	4.5	0.44	4.4	0.45	1.9	1.03	
Surgical Operations										
Inpatient	0	989	N/A	1,038	N/A	63	N/A	0	N/A	
Outpatient	0	4,208	N/A	4,019	N/A	1,640	N/A	0	N/A	
Inpatient as % of All Surgeries	0.0%	19.0%	N/A	20.5%	N/A	3.7%	N/A	0.0%	N/A	
Outpatient Visits										
Non-Emergency Visits	925	131,799	0.01	117,094	0.01	15,186	0.06	57	16.23	
Emergency Visits	6,428	16,822	0.38	18,746	0.34	3,910	1.64	5,481	1.17	
Full-Time Equivalents (FTEs)										
Administrators	2.0	17.5	0.11	14.2	0.14	1.9	1.06	2.0	1.00	
Nurses, Licensed	7.6	232.9	0.03	188.0	0.04	31.3	0.24	16.1	0.47	
Ancillary Nursing Personnel	0.0	42.6	N/A	37.4	N/A	6.3	N/A	0.0	N/A	
All Other Personnel	13.3	453.0	0.03	333.2	0.04	60.7	0.22	18.1	0.73	
Total FTEs	22.9	746.0	0.03	572.8	0.04	100.2	0.23	36.2	0.63	
FTEs per 100 Patient Census (Adjusted)										
Administrators	31.7	12.3	2.58	10.1	3.13	12.8	2.47	36.8	0.86	
Nurses, Licensed	120.3	163.8	0.73	134.3	0.90	213.7	0.56	295.2	0.41	
Ancillary Nursing Personnel	0.0	30.0	N/A	26.7	N/A	43.1	N/A	0.0	N/A	
All Other Personnel	210.6	318.6	0.66	238.0	0.88	414.9	0.51	332.9	0.63	
Total FTEs	362.6	524.6	0.69	409.2	0.89	684.6	0.53	664.9	0.55	

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	4	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	62	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	123			Inpatient Days	0	Newborn Days	0

326 Froedtert Community Hospital - Pewaukee
Pewaukee, WI 53072

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	4	62	123	8.4%	0.3	2.0
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	2	5	5.0
Medical & Dental Residents	0	0	0.0	Sonographers	1	2	2.1
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	4	5	7.6	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	6	2.5
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	3	2	3.7
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	12	20	22.9

326 Froedtert Community Hospital - Pewaukee
Pewaukee, WI 53072

Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$9,458,777	38.6%	48.2%	0.80	53.0%	0.73	44.4%	0.87	35.4%	1.09
Medical Assistance	\$3,861,048	15.7%	14.2%	1.11	11.4%	1.39	14.1%	1.11	12.9%	1.22
Commercial	\$10,583,728	43.2%	32.4%	1.33	32.8%	1.31	37.2%	1.16	48.0%	0.90
All Other	\$614,506	2.5%	5.2%	0.48	2.8%	0.90	4.3%	0.59	3.6%	0.69
Deductions as % of Total Gross Patient Revenue										
Medicare	\$7,923,153	32.3%	37.1%	0.87	43.5%	0.74	25.2%	1.28	30.3%	1.07
Medical Assistance	\$3,504,399	14.3%	11.2%	1.28	9.4%	1.53	10.0%	1.43	10.6%	1.34
Commercial	\$5,410,257	22.1%	14.9%	1.48	15.9%	1.39	12.1%	1.83	22.0%	1.00
Charity Care	\$85,824	0.4%	0.7%	0.48	0.8%	0.43	0.3%	1.05	0.1%	4.40
Bad Debt	\$479,847	2.0%	0.8%	2.31	0.9%	2.18	0.8%	2.35	3.8%	0.52
All Other	\$297,460	1.2%	3.1%	0.39	1.8%	0.69	3.5%	0.35	0.9%	1.36
Total Deductions	\$17,700,940	72.2%	67.9%	1.06	72.2%	1.00	51.9%	1.39	67.7%	1.07
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.0%	6.4%	N/A		4.3%	N/A	3.9%	N/A	0.0%	N/A
Net Gains/Losses as % of Net Income	0.0%	11.1%	N/A		N/A	N/A	5.4%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$2,923,042	43.0%	41.6%	1.03	38.8%	1.11	47.1%	0.91	40.2%	1.07
Supplies & Services	\$3,200,480	47.1%	52.7%	0.89	53.3%	0.88	43.9%	1.07	49.9%	0.94
Capital Component	\$670,597	9.9%	5.7%	1.72	7.9%	1.25	9.0%	1.10	9.9%	1.00
Fiscal Statistics										
Operating Margin (%)		0.3%	6.4%	0.05	9.2%	0.04	7.7%	0.04	-28.3%	N/A
Total Hospital Net Income (%)		0.3%	7.1%	0.05	8.1%	0.04	8.1%	0.04	-28.3%	N/A
Return on Equity (%)		0.1%	3.1%	0.04	4.9%	0.03	8.5%	0.02	-8.2%	N/A
Current Ratio		5.7	2.9	1.98	12.4	0.46	2.4	2.36	3.8	1.52
Days in Net Patient Accounts Receivable		64.7	85.9	0.75	50.4	1.28	60.0	1.08	104.4	0.62
Average Payment Period		13.2	125.5	0.11	31.3	0.42	45.4	0.29	25.1	0.53
Equity Financing (%)		98.7%	57.8%	1.71	85.9%	1.15	37.9%	2.60	97.7%	1.01
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.1	N/A	1.0	N/A	0.0	N/A
Times Interest Earned		0.0	12.0	N/A	8.8	N/A	7.3	N/A	0.0	N/A
Total Asset Turnover		0.4	0.4	0.92	0.6	0.64	1.0	0.38	0.3	1.36
Average Age of Plant (Years)		2.5	19.6	0.13	11.9	0.21	5.6	0.45	1.5	1.67
Increase (Decrease) Total Net Patient Revenue		20.2%	3.9%	5.11	0.8%	24.15	7.6%	2.67	0.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		94.5%	67.6%	1.40	68.7%	1.37	83.4%	1.13	92.7%	1.02
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$11,986	\$19,469	0.62		\$14,690	0.82	\$20,257	0.59	\$18,838	0.64
Inpatient Net Revenue per Day	\$5,851	\$3,859	1.52		\$3,206	1.83	\$3,306	1.77	\$7,405	0.79
Outpatient Net Revenue per Visit	\$891	\$875	1.02		\$746	1.19	\$992	0.90	\$871	1.02

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$24,518,059	Cash & Cash Equivalents	\$0	Current Liabilities	\$222,586
Less Deductions	\$17,700,940	Net Patient Receivables	\$1,207,831	Long-Term Debt	\$0
Net Patient Revenue	\$6,817,119	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$0			Subtotal	\$222,586
Total Revenue	\$6,817,119	Land, Buildings & Equipment (Net)	\$16,073,686	Unrestricted Fund Balance	\$17,118,643
Less Expenses	\$6,794,119	Other Assets	\$59,712	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$17,341,229
Net Income	\$23,000	Total Assets	\$17,341,229		