

**332 Froedtert Community Hospital - Oak Creek**  
 7901 S 6th Street  
 Oak Creek, WI 53154

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Milwaukee  
 Analysis Area: Milwaukee County (2B)  
 Volume Group: 1

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 2B		Volume Group 1		FY 2023 vs.	
		Value	Ratio	Value	Ratio	Value	Ratio	FY	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	20.8%	61.5%	0.34	76.0%	0.27	13.7%	1.52	0.0%	N/A
Obstetrics	0.0%	41.1%	N/A	50.2%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	67.0%	N/A	92.5%	N/A	95.3%	N/A	0.0%	N/A
Total Hospital	20.8%	61.6%	0.34	76.0%	0.27	19.0%	1.09	0.0%	N/A
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	0.8	24.9	0.03	84.6	0.01	1.7	0.49	0.0	N/A
Obstetrics	0.0	5.0	N/A	19.6	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	9.0	N/A	0.3	N/A	0.0	N/A
Total Hospital	0.8	44.9	0.02	130.7	0.01	2.5	0.34	0.0	N/A
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	2.4	4.5	0.53	5.4	0.45	3.5	0.70	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.6	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	3.4	N/A	3.2	N/A	0.0	N/A
Total Hospital	2.4	4.9	0.50	6.0	0.40	4.4	0.55	0.0	N/A
<b>Surgical Operations</b>									
Inpatient	0	989	N/A	2,630	N/A	63	N/A	0	N/A
Outpatient	0	4,208	N/A	5,126	N/A	1,640	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	19.0%	N/A	33.9%	N/A	3.7%	N/A	0.0%	N/A
<b>Outpatient Visits</b>									
Non-Emergency Visits	56	131,799	0.00	218,170	0.00	15,186	0.00	0	N/A
Emergency Visits	8,390	16,822	0.50	34,394	0.24	3,910	2.15	0	N/A
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	1.0	17.5	0.06	42.7	0.02	1.9	0.53	0.0	N/A
Nurses, Licensed	9.9	232.9	0.04	550.7	0.02	31.3	0.32	0.0	N/A
Ancillary Nursing Personnel	1.1	42.6	0.03	120.2	0.01	6.3	0.17	0.0	N/A
All Other Personnel	9.6	453.0	0.02	947.6	0.01	60.7	0.16	0.0	N/A
Total FTEs	21.5	746.0	0.03	1,661.2	0.01	100.2	0.21	0.0	N/A
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	6.5	12.3	0.53	14.4	0.45	12.8	0.51	0.0	N/A
Nurses, Licensed	64.3	163.8	0.39	185.1	0.35	213.7	0.30	0.0	N/A
Ancillary Nursing Personnel	7.0	30.0	0.23	40.4	0.17	43.1	0.16	0.0	N/A
All Other Personnel	62.3	318.6	0.20	318.5	0.20	414.9	0.15	0.0	N/A
Total FTEs	140.1	524.6	0.27	558.3	0.25	684.6	0.20	0.0	N/A

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	4	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	125	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	303			Inpatient Days	0	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	4	125	303	20.8%	0.8	2.4
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	3	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	3	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	3	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	8	7	9.9	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	2	1.1	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	3	3	4.8
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	2	4	3.8
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	1	0	1.0				
				<b>Total</b>	<b>15</b>	<b>16</b>	<b>21.5</b>

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs.		
		Value	Ratio	2B Value	Ratio	1 Value	Ratio	FY	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$10,937,076	38.6%	48.2%	0.80	47.5%	0.81	44.4%	0.87	0.0%	N/A
Medical Assistance	\$4,464,487	15.7%	14.2%	1.11	20.6%	0.76	14.1%	1.11	0.0%	N/A
Commercial	\$12,237,844	43.2%	32.4%	1.33	29.1%	1.48	37.2%	1.16	0.0%	N/A
All Other	\$710,546	2.5%	5.2%	0.48	2.7%	0.91	4.3%	0.59	0.0%	N/A
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$9,161,451	32.3%	37.1%	0.87	38.0%	0.85	25.2%	1.28	0.0%	N/A
Medical Assistance	\$4,052,097	14.3%	11.2%	1.28	16.0%	0.89	10.0%	1.43	0.0%	N/A
Commercial	\$6,255,818	22.1%	14.9%	1.48	14.2%	1.55	12.1%	1.83	0.0%	N/A
Charity Care	\$99,237	0.4%	0.7%	0.48	1.0%	0.37	0.3%	1.05	0.0%	N/A
Bad Debt	\$554,846	2.0%	0.8%	2.31	0.8%	2.57	0.8%	2.35	0.0%	N/A
All Other	\$343,947	1.2%	3.1%	0.39	1.4%	0.85	3.5%	0.35	0.0%	N/A
Total Deductions	\$20,467,396	72.2%	67.9%	1.06	71.4%	1.01	51.9%	1.39	0.0%	N/A
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	0.0%	6.4%	N/A		9.2%	N/A	3.9%	N/A	0.0%	N/A
Net Gains/Losses as % of Net Income	0.0%	11.1%	N/A		N/A	N/A	5.4%	N/A	0.0%	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$2,288,965	34.9%	41.6%	0.84	33.3%	1.05	47.1%	0.74	0.0%	N/A
Supplies & Services	\$3,010,854	46.0%	52.7%	0.87	61.4%	0.75	43.9%	1.05	0.0%	N/A
Capital Component	\$1,250,738	19.1%	5.7%	3.32	5.3%	3.63	9.0%	2.12	0.0%	N/A
<b>Fiscal Statistics</b>										
Operating Margin (%)		16.9%	6.4%	2.65	9.2%	1.84	7.7%	2.18	0.0%	N/A
Total Hospital Net Income (%)		16.9%	7.1%	2.38	5.8%	2.92	8.1%	2.08	0.0%	N/A
Return on Equity (%)		18.1%	3.1%	5.92	4.0%	4.50	8.5%	2.12	0.0%	N/A
Current Ratio		6.8	2.9	2.37	13.4	0.51	2.4	2.82	0.0	N/A
Days in Net Patient Accounts Receivable		64.7	85.9	0.75	55.9	1.16	60.0	1.08	0.0	N/A
Average Payment Period		13.0	125.5	0.10	25.4	0.51	45.4	0.29	0.0	N/A
Equity Financing (%)		97.1%	57.8%	1.68	88.1%	1.10	37.9%	2.56	0.0%	N/A
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.1	N/A	1.0	N/A	0.0	N/A
Times Interest Earned		0.0	12.0	N/A	9.8	N/A	7.3	N/A	0.0	N/A
Total Asset Turnover		1.1	0.4	2.51	0.7	1.49	1.0	1.03	0.0	N/A
Average Age of Plant (Years)		1.4	19.6	0.07	13.4	0.10	5.6	0.24	0.0	N/A
Increase (Decrease) Total Net Patient Revenue		0.0%	3.9%	N/A	2.3%	N/A	7.6%	N/A	0.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		94.5%	67.6%	1.40	56.1%	1.68	83.4%	1.13	N/A	N/A
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$6,874	\$19,469	0.35		\$27,430	0.25	\$20,257	0.34	\$0	N/A
Inpatient Net Revenue per Day	\$2,781	\$3,859	0.72		\$4,579	0.61	\$3,306	0.84	\$0	N/A
Outpatient Net Revenue per Visit	\$897	\$875	1.03		\$907	0.99	\$992	0.90	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$28,349,953	Cash & Cash Equivalents	\$0	Current Liabilities	\$214,607
Less Deductions	\$20,467,396	Net Patient Receivables	\$1,396,600	Long-Term Debt	\$0
Net Patient Revenue	\$7,882,557	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$0			Subtotal	\$214,607
Total Revenue	\$7,882,557	Land, Buildings & Equipment (Net)	\$5,892,484	Unrestricted Fund Balance	\$7,137,486
Less Expenses	\$6,550,557	Other Assets	\$63,009	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$7,352,093
Net Income	\$1,332,000	Total Assets	\$7,352,093		