

334 ProHealth Care Waukesha Memorial Hospital - Mukwonago
 240 Maple Avenue
 Mukwonago, WI 53149
 262-363-1901

Fiscal Year: 10/01 to 09/30
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group: 3

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 2A		Volume Group 3		FY 2023 vs.	
		Value	Ratio	Value	Ratio	Value	Ratio	FY	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	25.8%	61.5%	0.42	63.8%	0.40	32.8%	0.79	0.0%	N/A
Obstetrics	0.0%	41.1%	N/A	44.7%	N/A	18.9%	N/A	0.0%	N/A
Pediatrics	0.0%	67.0%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	25.8%	61.6%	0.42	63.4%	0.41	35.7%	0.72	0.0%	N/A
Average Census (Patients)									
Adult Medical-Surgical	4.7	24.9	0.19	22.9	0.20	5.6	0.83	0.0	N/A
Obstetrics	0.0	5.0	N/A	5.1	N/A	0.8	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.7	44.9	0.10	42.7	0.11	8.1	0.58	0.0	N/A
Average Length of Stay (Days)									
Adult Medical-Surgical	3.5	4.5	0.78	4.3	0.81	3.8	0.93	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.3	N/A	2.1	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.8	4.9	0.57	4.5	0.62	3.8	0.73	0.0	N/A
Surgical Operations									
Inpatient	0	989	N/A	1,038	N/A	135	N/A	0	N/A
Outpatient	0	4,208	N/A	4,019	N/A	1,616	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	19.0%	N/A	20.5%	N/A	7.7%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	12,696	131,799	0.10	117,094	0.11	55,406	0.23	0	N/A
Emergency Visits	11,910	16,822	0.71	18,746	0.64	8,784	1.36	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	0.0	17.5	N/A	14.2	N/A	10.8	N/A	0.0	N/A
Nurses, Licensed	36.9	232.9	0.16	188.0	0.20	65.3	0.57	0.0	N/A
Ancillary Nursing Personnel	10.1	42.6	0.24	37.4	0.27	8.4	1.20	0.0	N/A
All Other Personnel	97.2	453.0	0.21	333.2	0.29	151.7	0.64	0.0	N/A
Total FTEs	144.2	746.0	0.19	572.8	0.25	236.3	0.61	0.0	N/A
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.0	12.3	N/A	10.1	N/A	21.5	N/A	0.0	N/A
Nurses, Licensed	60.8	163.8	0.37	134.3	0.45	129.7	0.47	0.0	N/A
Ancillary Nursing Personnel	16.6	30.0	0.56	26.7	0.62	16.8	0.99	0.0	N/A
All Other Personnel	160.2	318.6	0.50	238.0	0.67	301.4	0.53	0.0	N/A
Total FTEs	237.7	524.6	0.45	409.2	0.58	469.3	0.51	0.0	N/A

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	18	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	612	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	1,698			Inpatient Days	0	Newborn Days	0

334 ProHealth Care Waukesha Memorial Hospital - Mukwonago
Mukwonago, WI 53149

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	2	18	481	1,698	25.8%	4.7	3.5
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	0	0.0	Surgical Personnel	4	2	5.3
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	7	10	10.9
Medical & Dental Residents	0	0	0.0	Sonographers	1	1	1.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	2	2	2.6
Registered Nurses	23	28	35.9	Occupational Therapists	2	2	3.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	0	1.0	Physical Therapists	9	4	10.9
Ancillary Nursing Personnel	7	15	10.1	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	16	7	18.3
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	25	15	30.6
Pharmacy Personnel	3	7	7.4	Total	105	97	144.2
Clinical Laboratory Personnel	5	4	7.2				

334 ProHealth Care Waukesha Memorial Hospital - Mukwonago

Mukwonago, WI 53149

Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area		Volume Group		FY 2023 vs.		
		Value	Ratio	Value	Ratio	Value	Ratio	FY	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$122,185,312	53.5%	48.2%	1.11	53.0%	1.01	50.4%	1.06	0.0%	N/A
Medical Assistance	\$13,930,540	6.1%	14.2%	0.43	11.4%	0.54	11.9%	0.51	0.0%	N/A
Commercial	\$91,908,511	40.3%	32.4%	1.24	32.8%	1.23	34.9%	1.15	0.0%	N/A
All Other	\$185,529	0.1%	5.2%	0.02	2.8%	0.03	2.7%	0.03	0.0%	N/A
Deductions as % of Total Gross Patient Revenue										
Medicare	\$105,700,095	46.3%	37.1%	1.25	43.5%	1.06	34.8%	1.33	0.0%	N/A
Medical Assistance	\$12,889,835	5.6%	11.2%	0.50	9.4%	0.60	8.4%	0.67	0.0%	N/A
Commercial	\$46,024,462	20.2%	14.9%	1.35	15.9%	1.27	13.4%	1.51	0.0%	N/A
Charity Care	\$1,679,568	0.7%	0.7%	1.01	0.8%	0.89	0.7%	1.07	0.0%	N/A
Bad Debt	\$0	0.0%	0.8%	N/A	0.9%	N/A	1.0%	N/A	0.0%	N/A
All Other	\$0	0.0%	3.1%	N/A	1.8%	N/A	1.9%	N/A	0.0%	N/A
Total Deductions	\$166,293,960	72.9%	67.9%	1.07	72.2%	1.01	60.1%	1.21	0.0%	N/A
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.8%	6.4%	0.59	4.3%	0.88	3.7%	1.03	0.0%	N/A
Net Gains/Losses as % of Net Income		0.0%	11.1%	N/A	N/A	N/A	21.8%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$14,279,022	34.6%	41.6%	0.83	38.8%	0.89	46.1%	0.75	0.0%	N/A
Supplies & Services	\$19,473,241	47.1%	52.7%	0.90	53.3%	0.88	46.6%	1.01	0.0%	N/A
Capital Component	\$7,552,129	18.3%	5.7%	3.18	7.9%	2.31	7.3%	2.52	0.0%	N/A
Fiscal Statistics										
Operating Margin (%)		35.8%	6.4%	5.62	9.2%	3.91	8.5%	4.19	0.0%	N/A
Total Hospital Net Income (%)		35.8%	7.1%	5.04	8.1%	4.41	10.7%	3.36	0.0%	N/A
Return on Equity (%)		0.0%	3.1%	N/A	4.9%	N/A	2.9%	N/A	0.0%	N/A
Current Ratio		0.0	2.9	N/A	12.4	N/A	1.7	N/A	0.0	N/A
Days in Net Patient Accounts Receivable		0.0	85.9	N/A	50.4	N/A	136.5	N/A	0.0	N/A
Average Payment Period		0.0	125.5	N/A	31.3	N/A	286.0	N/A	0.0	N/A
Equity Financing (%)		0.0%	57.8%	N/A	85.9%	N/A	49.5%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.1	N/A	0.6	N/A	0.0	N/A
Times Interest Earned		27.0	12.0	2.25	8.8	3.06	15.7	1.73	0.0	N/A
Total Asset Turnover		0.0	0.4	N/A	0.6	N/A	0.3	N/A	0.0	N/A
Average Age of Plant (Years)		0.0	19.6	N/A	11.9	N/A	26.1	N/A	0.0	N/A
Increase (Decrease) Total Net Patient Revenue		21.0%	3.9%	5.33	0.8%	25.21	9.7%	2.17	0.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		90.6%	67.6%	1.34	68.7%	1.32	84.3%	1.08	N/A	N/A
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$9,508	\$19,469	0.49	\$14,690	0.65	\$14,823	0.64	\$0	N/A	
Inpatient Net Revenue per Day	\$2,797	\$3,859	0.72	\$3,206	0.87	\$3,524	0.79	\$0	N/A	
Outpatient Net Revenue per Visit	\$2,280	\$875	2.61	\$746	3.05	\$832	2.74	\$0	N/A	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$228,209,892	Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$166,293,960	Net Patient Receivables	\$0	Long-Term Debt	\$0
Net Patient Revenue	\$61,915,932	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$2,434,262			Subtotal	\$0
Total Revenue	\$64,350,194	Land, Buildings & Equipment (Net)	\$0	Unrestricted Fund Balance	\$0
Less Expenses	\$41,304,392	Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$0
Net Income	\$23,045,802	Total Assets	\$0		